BoR August 13, 2026

University System of Georgia Board of Regents
270 Washington St., SW
Atlanta, GA 30034

Call to Order **9:00 AM**

Presenter: Chairman David B. Dove

Room 8003

Invocation/Pledge of Allegiance

Presenters: Chairman David B. Dove, Mr. Trevon Amey, Atlanta Metropolitan State College, SGA President

Safety Briefing

Presenter: Police Chief Kerry Stallings

Approval of Minutes

Presenter: Secretary Christopher McGraw

- **May 12th Minutes**
- **May 13th Minutes**
- **May 22nd Minutes**
- **June 3rd Minutes**
- **June 8th Minutes**
- **June 15th Minutes**

Campus Spotlight - "Advancing Innovation and Entrepreneurship"

Presenters: Chairman David B. Dove, Dr. Costas Spirou, USG Chief Innovation and Entrepreneurial Strategies Officer, Danielle "Dani" Gibson, pre-veterinary coursework, Gordon State College; student, University of Georgia College of Veterinary Medicine, Elsie Lappin, graduate student, Georgia Southern University, Macy Taylor, senior, Georgia Southwestern State University, Milced Velasquez, graduate student, Georgia Southwestern State University, Emely Jimenez, recent graduate, Georgia Southwestern State University, Savannah Goode, senior, Georgia College & State University, Akos Vida, sophomore, Georgia Institute of Technology

Committee of the Whole: Personnel & Benefits

Presenters: Regent Chris Cannon, Ms. Karin Elliott, Vice Chancellor of Human Resources

Committee of the Whole: Fiscal Year 2028 Operating and Capital Budget

Presenters: Regent Samuel D. Holmes, Ms. Tracey Cook, Chief Fiscal Officer

Track I Committee Meetings: Academic Affairs **10:05 AM**

Presenter: Regent Harold Reynolds

Room 7007

Track I Committee Meetings: Organization & Law

Presenter: Regent Haynes M. Studstill

Room 7007

Track II Committee: Finance and Business Operations **10:05 AM**
Presenter: Regent Samuel D. Holmes

Room 8003

Track II Committee Meetings: Internal Audit, Risk and Compliance
Presenter: Regent Patrick Jones

Room 8003

Track II Committee Meetings: Real Estate and Facilities
Presenter: Regent Mat Swift

Room 8003

Reconvene **11:00 AM**

Room 8003

Institution Comparator Peer Sets
Presenters: Chairman David B. Dove, Dr. Angela Bell, Vice Chancellor Research & Policy Analysis

Committee Reports
Presenters: A. Academic Affairs - Regent Harold Reynolds, B. Finance and Business Operations - Regent Samuel D. Holmes, C. Internal Audit, Risk, and Compliance - Regent Patrick Jones, D. Organization and Law - Regent Haynes M. Studstill, E. Real Estate and Facilities - Regent Mat Swift

Chancellor's Report
Presenter: Chancellor Sonny Perdue

Unfinished Business
Presenter: Chairman David B. Dove

New Business
Presenter: Chairman David B. Dove

Gala Update
Presenter: Regent Cade Joiner

Petitions and Communications
Presenter: Secretary Christopher McGraw

Executive Session
Presenter: Chairman David B. Dove

Reconvene

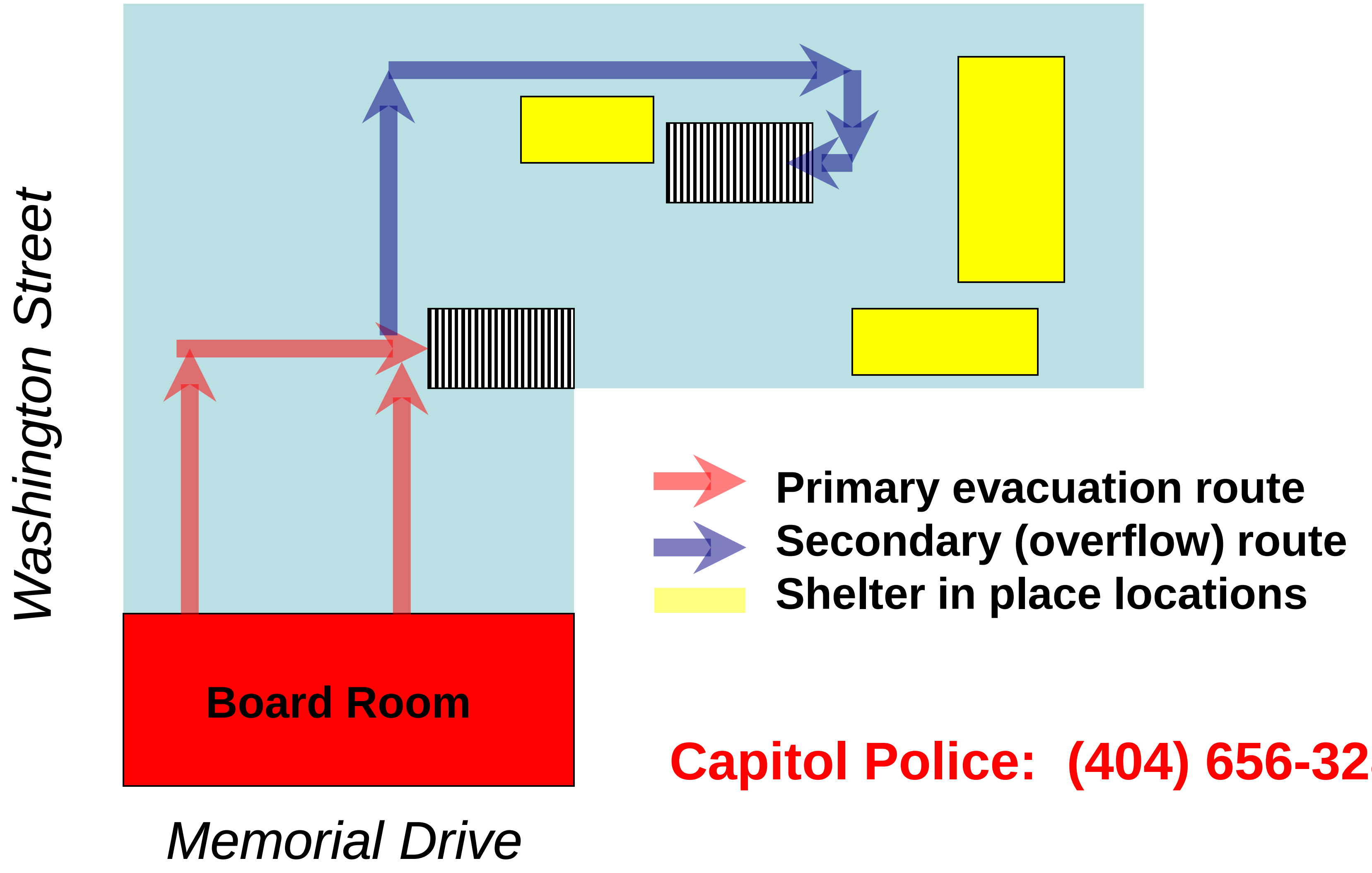
Adjournment **12:45 PM**
Presenter: Chairman David B. Dove

Executive and Compensation Committee **1:00 PM**
Presenter: Chairman David B. Dove

Room 7007

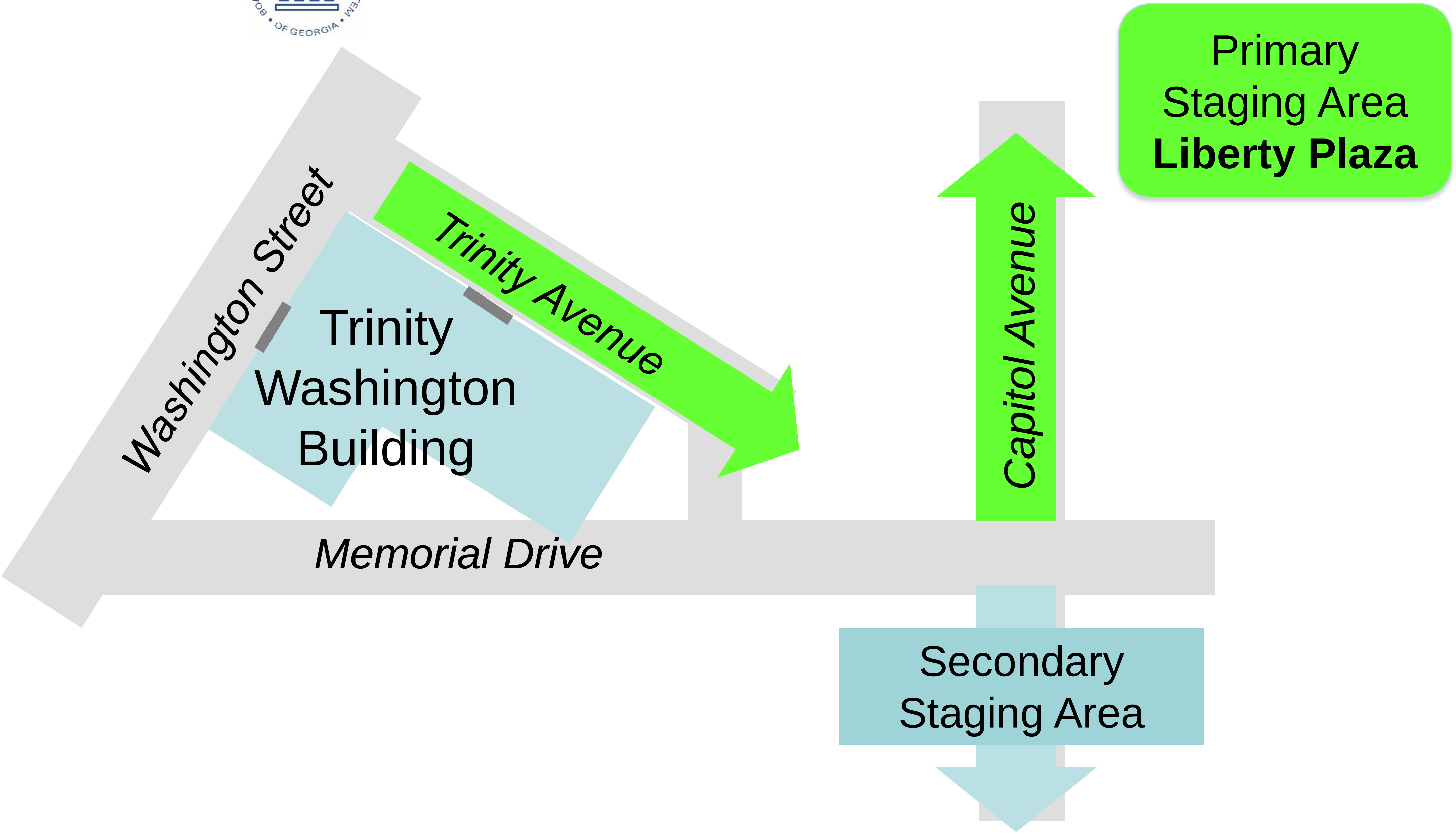
Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor



Capitol Police: (404) 656-3281

Emergency Evacuation Assembly Areas



MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 12, 2026

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Board Chair David B. Dove called the meeting to order at 9:05 a.m. Present in addition to Board Chair Dove, were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Erin Hames; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Haynes Maier Studstill; and Mathews D. Swift. Regent James K. Syfan, III participated remotely. Regents Richard T. Evans and C. Everett Kennedy, III were excused. Chancellor Sonny Perdue was also present.

INVOCATION AND PLEDGE

Serena Semere, Student Government Association President at Georgia College and State University, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Kerry Stallings, Chief of Police, gave the safety briefing.

APPROVAL OF MINUTES

Upon a motion made by Regent Erin Hames, and seconded by Samuel D. Holmes, the Board members present voted unanimously to approve the minutes of the April 14 and 15, 2026, Board meeting.

STUDENT SPOTLIGHT – "CELEBRATING STUDENT SUCCESS"

Dr. Ashwani Monga, Executive Vice Chancellor and Chief Academic Officer, led the Student Spotlight "Celebrating Student Success." During this time of the year USG shines a spotlight on students' successes on its various campuses. Highlighted this year were current students as well as one recent graduate. The following students were celebrated for their outstanding academic accomplishments: Coréon Johnson, senior, Georgia Gwinnett College, Student Government Association President, Business Administration – Management major; John Blalock, junior, Augusta University, Student Government Association President, Political Science major; Serena Semere, senior, Georgia College and State University, Student Government Association President, Criminal Justice major; and Jonathan Bing, Albany State University, Student Government Association President, recent graduate, Psychology major, Computer Science minor. The University System of Georgia celebrates the success of each of these students.

MOMENTUM AWARDS / POTTS AWARD AND ACADEMIC RECOGNITION

Dr. Ashwani Monga, Executive Vice Chancellor and Chief Academic Officer, presented the 2026 annual Momentum Awards. There were three Momentum Awards given this year. The first Momentum Award was for Excellence in High Impact Practices and Experiential Learning, which was awarded to the Department of English at Kennesaw State University. The next Momentum Award was for Teaching Excellence for Department or Program, which was awarded to Master of Science in Human-Computer Interaction (MS-HCI) at the Georgia Institute of Technology. The final Momentum Award was for Excellence in Advising and Student Success, which was awarded to the Career, Academic, and Professional Engagement (CAPE) Program at Augusta University.

Dr. Monga also presented the Regent Willis J. Potts Student Advisory Council Leadership Award to Jonathan Bing, President of the Student Government Association at Albany State University. The Potts Award was named in honor of former Regent Willis J. Potts, who went beyond the call of duty during times of economic difficulties to ensure the highest level of quality in the University System of Georgia. This award signifies the highest honor awarded by the Student Advisory Council since its inception in 2009. The Potts Award is given to a single student each year.

Additionally, Dr. Monga continued with this year's Academic Recognition presentation. Every year each of the University System of Georgia's twenty-five institutions recognize one student that exemplifies academic excellence. The following students were honored for their exceptional scholastic achievements: Jenna Williams, Abraham Baldwin Agricultural College, Biology major, Business minor; Miriam Santos-Jimenez, Albany State University, Management and Accounting majors; Milagros D'Aloisio, Atlanta Metropolitan State College, Education major; Kristin Backer, Augusta University, Cell and Molecular Biology major; Alexis N. Taylor, Clayton State University, Psychology and Human Services major; Alexander Salgado, the College of Coastal Georgia, Biological Sciences, with a Concentration in Biochemistry, major; Janiya Bordeaux, Columbus State University, Bachelor of Science in Nursing major; Josue Lovo-Machado, Dalton State College, Accounting major; Blanche Taylor McCluskey, Fort Valley State University, Animal Science major; Alexis Keeney, Georgia College, Sociology major, Public Health, minor; Kyla Mesa, Georgia Gwinnett College, Nursing major; Wesley Tsamoh Eze, Georgia Highlands College, Health Science major; Elliot Huang, the Georgia Institute of Technology, Computer Science and Psychology majors, Health and Medical Sciences, Science of Mental Health and Well-Being, and Computation and Cognition minors; Karlee Wells, Georgia Southern University, Biology major, Management minor; Madeline Taylor, Georgia Southwestern State University, Accounting major; Nneka Chiagoziem Otuonye, Georgia State University, Biological Sciences major, Anthropology, minor; Anne Fells, Gordon State College, English – Liberal Arts major; Gvantsa Kiknavelidze, Kennesaw State University, Modern Languages and Culture and International Affairs majors, Political Science and German minors; John Ethan Beasley, Middle Georgia State University, Information Technology major; Carolyn Calhoun, Savannah State University, Middle Grades Education major; Madison Williams, South Georgia State College, Elementary / Special Education major; John Neely, the University of Georgia, Management Information Systems (MIS) and Finance majors; Emilyn Slemons, the University of North Georgia, History major; Madison Brooks, the University of West Georgia, Speech-Language Pathology major; and Alyssa K. Archer, Valdosta State University, Political Science major, Criminal Justice minor. The University System of Georgia congratulates each of these students for their outstanding achievements.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS – FISCAL YEAR 2027 OPERATING AND CAPITAL BUDGET

The Committee on Finance and Business Operations met as a committee of the whole to discuss the Fiscal Year 2027 Operating and Capital Budget. During its meeting led by Tracey Cook, Chief Fiscal Officer, the Regents present approved the following items:

APPROVAL ITEMS

1. Upon a motion made by Regent Neil L. Pruitt, Jr. and seconded by Regent Lowery Houston

May, the Board members present unanimously approved the Fiscal Year (FY) 2027 Operating and Capital Budget totaling $12.60 billion.

2. Upon a motion made by Regent Mathews D. Swift and seconded by Regent Lowery Houston May, the Board members present unanimously approved the amended FY 2026 and FY 2027 major repair and rehabilitation allocations totaling $40 million and $65.9 million, respectively.

RECESS

The Board recessed for track committee meetings.

CAMPUS SPOTLIGHT – "USG's EXECUTIVE LEADERSHIP INSTITUTE"

Dr. Wendi Jenkins, Vice Chancellor, Leadership and Institutional Development, led the Campus Spotlight "USG's Executive Leadership Institute (ELI)." Dr. Jenkins began the presentation by discussing the concept of ELI. She explained that this leadership program reflects a core belief of the University System of Georgia, which is that the System's greatest asset is its people. Dr. Jenkins continued by saying that ELI is designed for high potential leaders across USG's institutions and the System Office and invests in developing the perspectives, skill sets, and relationships required to lead in an increasingly complex higher education environment. She added that through a variety of engagement opportunities, ELI prepares leaders not just for the next role, but for the responsibility of stewarding the mission of the University System of Georgia. The following ELI alumni, who are USG leaders, shared their experiences, insights and the benefits of the program: Dr. Stuart Rayfield, President, Columbus State University, 2014 – 2015 Scholar; Dr. Alton Standifer, Vice Provost for Academic and Community Engagement and Chief of Staff to the Provost, University of Georgia, 2022 – 2023 Scholar; and Dr. Cirleen DeBlaere, Assistant Provost for Faculty Development & Coaching, Georgia State University, 2025 – 2026 Scholar.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

CHANCELLOR'S REPORT

Chancellor Sonny Perdue gave his monthly report. He began by highlighting USG institutions' academic year achievements, which included record-breaking numbers in enrollment and graduation. Chancellor Perdue stated that he is impressed with USG's students academically as well as how service and community-minded they are. He added that these are the type of students that should lead the next generation. In addition, Chancellor Perdue also shared the economic contributions of USG's graduates. He reported that USG graduates will earn an average of $1.4 million more over their lifetimes than a high school graduate. Chancellor Perdue also stated that USG's institutions create the same employment impact in the state as Georgia's top five employers combined and USG contributes $23.1 billion to Georgia's economy.

Chancellor Perdue also reported that this year, the Georgia Senate will form a study committee to review and modernize the state's higher education funding formula. Additionally, Chancellor Perdue highlighted the importance of zero-based budgeting by saying that higher education is a business, and zero-based budgeting is the way to be sustainable in any business. He added that the Legislature had a bill on this matter during this year's session, and although it did not pass, it is a priority for state leaders. Chancellor Perdue also pointed out the need for USG to be more aggressive in marketing its educational values.

Chancellor Perdue also discussed record applications for enrollment at USG institutions. He announced that this year the University of Georgia (UGA) received over 51,600 applications, with a 29% acceptance rate, including students represented from 156 of Georgia's 159 counties. Chancellor Perdue continued by sharing that approximately 57% of UGA's applicants comes from out-of-state or abroad; however, their goal is for the enrolling class to be 80% Georgia residents. He added that while USG welcomes talent from everywhere, the System prioritizes its own. Also, Chancellor Perdue reported that the Georgia Institute of Technology (Ga. Tech) received 67,000 applicants, the highest in its history. He also shared that Ga. Tech admitted 30% of the Georgians who applied, compared to just 9% of out-of-state applicants. Chancellor Perdue pointed out that UGA and Ga. Tech are two of the top public research universities in the United States and Georgia is one of only two states with more than one institution in the nation's Top 20 public universities.

Chancellor Perdue also reported on USG's new presidents, a previous event, and transitions. He announced that the System invested three of its newest presidents, including President Robert Scott at Albany State University, President Jermaine Whirl at Savannah State University, and President Johnny Evans at the College of Coastal Georgia. He also announced that USG is continuing the search for a new president at Valdosta State University and is in the process of organizing the Fort Valley State University presidential search. Chancellor Perdue also shared that recently, he went to Savannah, Georgia, along with Governor Brian Kemp, Speaker Jon Burns, President Russell Keen of Augusta University, and President Kyle Marrero of Georgia Southern University, for the groundbreaking of the Dental College of Georgia expansion. Chancellor Perdue announced that Ashley Jones May, Chief of Staff and Vice Chancellor for Government Relations, has joined President Keen at Augusta University, and Vallarie Johnson, Executive Director of Government Relations, will soon move to Clayton State University as Vice President for Advancement and External Relations. He thanked them both for their years of tireless advocacy on behalf of the System. Chancellor Perdue continued by sharing that Tracy Ireland will now serve as Vice Chancellor for Enrollment Management and Student Affairs. He also announced that after thirty years of service to the System and USG's students Angelia D. Thomas, Executive Assistant to the Executive Vice Chancellor and Chief Academic Officer, is retiring at the end of July 2026. He continued by saying that she is a true USG success story – starting as a student worker at Fort Valley State University before eventually joining the System Office, where she has served under eight Chief Academic Officers and eight Chancellors. Chancellor Perdue expressed to Ms. Thomas that USG is grateful for her service and said that she has been a constant through the years of change, and the System wishes her the best in retirement.

UNFINISHED BUSINESS

There was no unfinished business to come before the Board.

NEW BUSINESS

The Board will not have another regularly scheduled meeting until August. Upon a motion properly made and seconded by Regent Samuel D. Holmes, the Board members present voted unanimously to delegate to Chancellor Sonny Perdue the authority to take action in the Board's interests until the Board meets again in August.

Upon a motion made by Regent James M. Hull and seconded by Regent Haynes Maier Studstill, the Board members present voted unanimously for an extension of thirty (30) days to submit to the Board for consideration nominations to the Wellstar MCG Health Board and the Wellstar Board of Trustees.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Christopher McGraw announced that there were no petitions or communications for the Board to consider and that the next Board of Regents meeting will be held on August 11, 2026, at the Board's offices in Atlanta.

EXECUTIVE SESSION

Board Chair David B. Dove called for an executive session at approximately 12:10 p.m. Upon a motion made by Regent Erin Hames and seconded by Regent Haynes Maier Studstill, the Board members present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Board Chair David B. Dove reconvened the Board in its regular session at approximately 1:50 p.m. and announced that no action was taken in executive session.

Upon a motion by Regent T. Dallas Smith and seconded by Regent Lowery Houston May, the Board members present voted unanimously to reappoint for the 2026 – 2027 academic year the presidents of the twenty-five (25) University System of Georgia institutions at the designated compensation levels, with those serving as interim presidents continuing to serve as interim presidents until their replacements take office.

Upon a motion by Regent James M. Hull and seconded by Regent Cade Joiner, the Board members present voted unanimously to waive Board of Regents Policy 8.2.3, Employment of Relatives, to allow the University of Georgia to hire Laurent Landi as Associate Head Gymnastics Coach.

Upon a motion by Regent Mathews D. Swift and seconded by Regent T. Dallas Smith, the Board members present voted unanimously to waive Board of Regents Policy 2.11, Title of Emeritus or Emerita, to allow the University of Georgia to confer the title of Professor Emeritus on Dr. Gerald Hart.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion made by Regent Cade Joiner and seconded by Regent Haynes Maier Studstill the meeting adjourned at approximately 1:52 p.m.

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David B. Dove	Christopher A. McGraw
Chairman, Board of Regents	Secretary, Board of Regents
University System of Georgia	University System of Georgia

MINUTES OF THE
COMMITTEE ON EXECUTIVE AND COMPENSATION

The Committee on Executive and Compensation of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 8:34 a.m., in room 7007 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Committee Chair David B. Dove called the meeting to order. Present, in addition to Committee Chair Dove, were Committee Vice Chair Deep Shah; Regents Erin Hames; Cade Joiner; Harold Reynolds; T. Dallas Smith; and James K. Syfan, III. Also present were Regents Tom Bradbury; Chris Cannon; James M. Hull; Samuel D. Holmes; Lowery Houston May; Neil L. Pruitt, Jr.; and Mathews D. Swift. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Committee Chair David B. Dove called for an executive session. Upon a motion made by Regent Erin Hames and seconded by Regent Neil L. Pruitt, Jr., the Regents present voted unanimously to go into executive session. Minutes regarding this executive session are in the full Board minutes, and an affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Upon a motion made by Regent T. Dallas Smith and seconded by Regent Erin Hames, the Regents present voted unanimously to adjourn the Executive Session at approximately 8:53 a.m. No actions were taken in the Executive Session.

ADJOURN

There being no further business to come before the Committee, and upon a motion made by Regent Tom Bradbury and seconded by Regent Harold Reynolds, the Regents who were present voted unanimously to adjourn the meeting at approximately 8:53 a.m.

MINUTES OF THE
COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 9:52 a.m. on Tuesday, May 12, 2026, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chair Harold Reynolds called the meeting to order. Present, in addition to Committee Chair Reynolds, were Committee Vice Chair Erin Hames; Regents James M. Hull; Cade Joiner; Neil L. Pruitt, Jr.; Haynes Maier Studstill; Board Chair David B. Dove; and Board Vice Chair Deep J. Shah. Regents Richard T. Evans and James K. Syfan, III were excused. Chancellor Sonny Perdue was also present.

Unless otherwise noted, the Regents present approved all items unanimously.

<u>ACTION ITEMS</u>

1. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the establishment of a Master of Science in Artificial Intelligence and Business Transformation at Georgia State University, effective fall 2026.

2. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the establishment of a Bachelor of Science in Financial Technologies at Kennesaw State University, effective fall 2026.

3. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the establishment of a Bachelor of Science in Education in Special Education at the University of North Georgia, effective fall 2026.

4. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the establishment of a Bachelor of Science in Education in Special Education at Georgia Highlands College, effective fall 2027.

5. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent James M. Hull, the Committee approved the establishment of a Master of Science in AI Strategy at Georgia College and State University, effective fall 2026. Committee Vice Chair Erin Hames and Board Vice Chair Deep J. Shah voted against the motion.

6. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the termination of the Bachelor of Arts in Physics at Georgia Southern University, effective spring 2026.

7. Upon a motion made by Regent Haynes Maier Studstill, and seconded by Regent Erin Hames, the Committee approved the termination of the Master of Science in Translational Biomedical Sciences at Georgia State University, effective spring 2026.

8. Upon a motion made by Regent Erin Hames, and seconded by Regent Haynes Maier Studstill, the Committee approved the termination of the Bachelor of Arts in Music at the University of North Georgia, effective spring 2026.

RESOLUTIONS

9. Upon a motion made by Regent Erin Hames, and seconded by Regent Haynes M. Studstill, the Committee tabled the resolution to recognize and commend Georgia State University Andrew Young School of Policy Studies on the occasion of its 30th anniversary.

10. Upon a motion made by Regent Erin Hames, and seconded by Regent Haynes M. Studstill, the Committee tabled the resolution to commend Georgia College and State University on its 30th anniversary of its designation as the state's public liberal arts university.

CONSENT ITEMS

11. The Committee approved the establishment of the J.P. Morgan Chase Career Development Professorship at the Georgia Institute of Technology, effective May 12, 2026.

12. The Committee approved the establishment of the Metromont Distinguished Professor of Civil Engineering at the University of Georgia, effective May 12, 2026.

13. The Committee approved several named faculty positions at Augusta University, the Georgia Institute of Technology, and the University of Georgia.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Committee Vice Chair Erin Hames and seconded by Regent Haynes Maier Studstill, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:25 a.m.

MINUTES OF THE
COMMITTEE ON FINANCE & BUSINESS OPERATIONS

The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 10:04 a.m., in Room 8003 of the Board's offices, 270 Washington St. SW, Atlanta, Georgia. Committee Chair Samuel D. Holmes called the meeting to order. Present, in addition to Committee Chair Holmes, were Regents Tom Bradbury; Chris Cannon; Patrick C. Jones; Lowery Houston May; T. Dallas Smith and Mathews D. Swift. Regent C. Everett Kennedy, III was excused.

INFORMATION ITEM

1. The Committee heard an information item on the FY 2026 Report on Third Quarter Revenues and Expenditures.

APPROVAL ITEMS

2. Upon a motion by Regent Lowery Houston May and seconded by Regent Patrick C. Jones, the Committee approved tuition rates for the newly approved Master of Science in Artificial Intelligence and Business Transformation program at Georgia State University.

3. Upon a motion by Regent Lowery Houston May and seconded by Regent Patrick C. Jones, the Committee approved an online tuition rate for the newly approved Master of Science in Artificial Intelligence Strategy program, along with adjustments to the existing online tuition rates for the Master of Science in Information Systems and the Master of Science in Logistics and Supply Chain Management at Georgia College & State University.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent T. Dallas Smith and seconded by Regent Patrick C. Jones, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:17 a.m.

MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 10:17 a.m., in Room 8003 of the Board's offices, 270 Washington St. SW, Atlanta, Georgia. Committee Chair Patrick C. Jones called the meeting to order. Present, in addition to Committee Chairman Jones, were Committee Vice Chair Tom Bradbury; Regents Chris Cannon; Samuel D. Holmes; Lowery Houston May; T. Dallas Smith; and Mathews D. Swift. Regent C. Everett Kennedy, III was excused.

APPROVAL ITEMS

1. Upon a motion by Regent T. Dallas Smith and seconded by Regent Samuel D. Holmes, the Committee approved the FY27 Internal Audit Plans and resources dedicated thereto for the next twelve months for the University System Office and each individual institution with attachments A through D, respectively.

2. Upon a motion by Regent T. Dallas Smith and seconded by Regent Lowery Houston May, the Committee approved the action plans and timeline for completion developed to address opportunities for improvement of the University System of Georgia Internal Audit Department that was identified during the External Quality Assessment.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent T. Dallas Smith and variously seconded, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:29 a.m.

MINUTES OF THE
COMMITTEE ON ORGANIZATION & LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 10:25 a.m., in Room 7007 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Committee Chair Haynes Maier Studstill called the meeting to order. Present, in addition to Committee Chair Studstill, were Committee Vice Chair James M. Hull; Regents Erin Hames; Cade Joiner; Neil L. Pruitt; Harold Reynolds; Board Chair David B. Dove; and Board Vice Chair Deep J. Shah. Regents Richard T. Evans and James K. Syfan, III were excused. Chancellor Sonny Perdue was also present.

APPROVAL ITEMS

1. Upon a motion by Regent Erin Hames, and seconded by Regent Cade Joiner, the Committee approved mutual aid agreements between Kennesaw State University and (1) the Marietta Police Department, and (2) the City of Kennesaw Police Department.

2. Upon a motion by Regent Harold Reynolds, and seconded by Regent James M. Hull, the Committee approved the awarding of an Honorary Doctor of Philosophy degree by the Georgia Institute of Technology to the late Jonathan "Jon" Oscher.

EXECUTIVE SESSION

Committee Chair Haynes Maier Studstill called for an executive session at approximately 10:28 a.m. to discuss personnel matters and student records. Upon a motion made by Regent Erin Hames and seconded by Board Vice Chair Deep J. Shah, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

Upon a motion made by Regent Cade Joiner, and seconded by Board Vice Chair Deep J. Shah, the Board members present voted unanimously to exit executive session at approximately 10:49 a.m. No actions were taken in the Executive Session.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion properly made and variously seconded, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:50 a.m.

MINUTES OF THE
COMMITTEE ON PERSONNEL & BENEFITS

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 9:47 a.m., in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Committee Chair Chris Cannon called the meeting to order. Present, in addition to Committee Chair Cannon, were Committee Vice Chair Lowery Houston May; Regents Tom Bradbury; Samuel D. Holmes; Patrick C. Jones; T. Dallas Smith and Mathews D. Swift. Regent C. Everett Kennedy, III was excused.

INFORMATION ITEMS

1. Associate Vice Chancellor for Total Rewards Joe Strong presented an update on the USG Healthcare Plan, which included a summary of the USG Healthcare Plan performance for calendar year 2025, an update on the 2026 budget, and an initial projection on the increase in costs for calendar year 2027.

2. Associate Vice Chancellor for Total Rewards Joe Strong presented the Retirement Continuous Service Waiver Report, which provided information on waivers approved under Board Policy 8.2.8.2 since the last report to the Board.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 10:04 a.m.

MINUTES OF THE
COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met on Tuesday, May 12, 2026, at approximately 10:29 a.m. in Room 8003 of the Board's offices, 270 Washington Street SW, Atlanta, Georgia. Committee Chair Mathews D. Swift called the meeting to order. Present, in addition to Committee Chair Swift, were Committee Vice Chair T. Dallas Smith; Regents Tom Bradbury; Chris Cannon; Samuel D. Holmes; Patrick C. Jones; and Lowery Houston May. Regent C. Everett Kennedy, III was excused.

Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. The Committee received a written report of real estate actions taken between December 1, 2025, and March 31, 2026, within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities.

CONSENT ITEMS

2. The Committee approved the naming of the baseball stadium on the downtown Atlanta campus of Georgia State University as "Bill and Susan Reeves Stadium".

3. The Committee approved the naming of the baseball field on the downtown Atlanta campus of Georgia State University as "Chastain Childers Field".

4. The Committee approved the naming of Gate 2 at the Convocation Center on the downtown Atlanta campus of Georgia State University as the "J. Allen and Linda Poole Gate".

5. The Committee approved the naming of the student section at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University as the "Voyles Automotive Student Section".

6. The Committee approved the naming of the visitor bullpen at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University as the "Frank and Melodie Howard Visitor Bullpen".

7. The Committee approved the naming of the south entry gate at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University as the "David and Michelle Allen Family Gate".

8. The Committee authorized an amendment to extend the term of the ground lease at Bobby Dodd Stadium and Russ Chandler Stadium between the Board of Regents and the Georgia Tech Athletic Association for the Georgia Institute of Technology.

9. The Committee authorized a sub-rental agreement for office space at 3626 Quadrangle Boulevard in Orlando, Florida, for the Georgia Institute of Technology.

APPROVAL ITEMS

10. Upon a motion by Regent Patrick C. Jones, and seconded by Regent T. Dallas Smith, the Committee authorized an amendment to a sub-rental agreement for office space at 2530 Sever Road in Lawrenceville for the University of Georgia.

11. Upon a motion by Regent Samuel D. Holmes, and seconded by Regent Patrick C. Jones, the Committee authorized the acquisition of approximately 77 acres of real property in Athens for the University of Georgia.

12. Upon a motion by Regent Patrick C. Jones, and seconded by Regent Lowery Houston May, the Committee approved the ranking of design professional firms for Project No. J-459, School of Nursing Building, for the University of Georgia.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent T. Dallas Smith and a second by Regent Lowery Houston May, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:40 a.m.

MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 13, 2026

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Wednesday, May 13, 2026, in Room 8003 of the Board's offices, 270 Washington Street, S.W., Atlanta, Georgia. Board Chair David B. Dove called the meeting to order at 8:06 a.m. Present, in addition to Board Chair Dove, were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Haynes Maier Studstill; and Mathews D. Swift. Regent Richard T. Evans participated remotely. Regents Erin Hames; C. Everett Kennedy, III; and James K. Syfan, III were excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion by Regent Haynes Maier Studstill and variously seconded, the Board members present voted unanimously to enter executive session at 8:07 a.m. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion by Regent T. Dallas Smith and seconded by Regent Lowery Houston May, the Board members present voted unanimously to exit executive session at 12:36 p.m.

RECONVENE AND THE VALDOSTA STATE UNIVERSITY PRESIDENCY

Following the executive session, Board Chair David B. Dove reconvened the Board in its regular session and announced that no action had been taken.

Upon a motion by Regent Haynes Maier Studstill and seconded by Lowery Houston May, the Board members present voted unanimously to name Dr. Donald J. Green finalist for the presidency of Valdosta State University.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion made by Regent Harold Reynolds and seconded by Regent T. Dallas Smith, the Board members present voted unanimously to adjourn at approximately 12:38 p.m.

David B. Dove	Christopher A. McGraw
Chairman, Board of Regents	Secretary, Board of Regents
University System of Georgia	University System of Georgia

MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 22, 2026

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically on Friday, May 22, 2026, and accessible to the public in Room 8026 of the Board's offices, 270 Washington Street, S.W., Atlanta, Georgia. Board Chair David B. Dove called the meeting to order at 9:01 a.m. Present, in addition to Board Chair Dove, were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Richard T. Evans; Erin Hames; Samuel D. Holmes; Cade Joiner; Patrick C. Jones; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Mathews D. Swift; and James K. Syfan, III. Regents James M. Hull; C. Everett Kennedy, III; and Haynes Maier Studstill were excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion by Regent Erin Hames and seconded by Regent Richard T. Evans, the Board members present voted unanimously to enter executive session at 9:03 a.m. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion by Regent Mathews D. Swift and seconded by Regent Lowery Houston May, the Board members present voted unanimously to exit executive session at 9:05 a.m.

RECONVENE

Following the executive session, Board Chair David B. Dove reconvened the Board in its regular session and announced that no action had been taken.

APPROVAL ITEMS

1. Upon a motion by Regent T. Dallas Smith and seconded by Regent Erin Hames, the Board members present voted unanimously to appoint Dr. Donald J. Green as the next President of Valdosta State University, effective August 1, 2026.

2. Upon a motion by Regent Mathews D. Swift and seconded by Regent Lowery Houston May, the Board members present approved a Bond Resolution for the Georgia State Financing and Investment Commission, which is attached hereto.

3. Upon a motion by Regent Lowery Houston May and seconded by Regent Erin Hames, the Board members present approved an amendment to the Board's 2026 calendar, moving the August 11, 2026, meeting to August 13, 2026.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion made by Regent T. Dallas Smith and seconded by Regent Mathews D. Swift, the Board members present voted unanimously to adjourn at 9:11 a.m.

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David B. Dove
Chairman, Board of Regents
University System of Georgia

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Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

RESOLUTION
OF THE
BOARD OF REGENTS OF
THE UNIVERSITY SYSTEM OF GEORGIA

I. **WHEREAS,** the Board of Regents of the University System of Georgia (the "Board") was created as an institution of the State of Georgia (the "State"), in accordance with O.C.G.A. § 20-3-20;

II. **WHEREAS FURTHER,** pursuant to Article VII, Section IV of the Constitution of the State of Georgia (the "Georgia Constitution"), the State may finance certain capital needs directly through the issuance of general obligation debt;

III. **WHEREAS FURTHER,** pursuant to Article VII, Section IV, Paragraph VII(a) of the Georgia Constitution, and the "Georgia State Financing and Investment Commission Act", O.C.G.A. § § 50-17-20 through 50-17-30, as amended (the "Commission Act"), the Georgia State Financing and Investment Commission (the "Commission") is the agency and instrumentality of the State charged with issuing debt of the State and ensuring the proper application, as provided by law, of the proceeds of such debt to the purposes for which the debt is incurred;

IV. **WHEREAS FURTHER,** Article VII, Section IV, Paragraph I (c) of the Georgia Constitution, and the Commission Act provide that certain general obligation debt (as defined by O.C.G.A. § 50-17-21 (5) and hereinafter "General Obligation Debt") may be incurred to acquire, construct, develop, extend, enlarge, or improve land, waters, property, highways, buildings, structures, equipment, or facilities of the State, its agencies, departments, institutions, and of those State authorities which were created and activated prior to November 8, 1960;

V. **WHEREAS FURTHER,** Article VII, Section IV, Paragraph I (d) of the Georgia Constitution, and the Commission Act provide that certain General Obligation Debt may be incurred to provide educational facilities for county and independent school systems and to provide public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems;

VI. **WHEREAS FURTHER,** as set forth in **ATTACHMENT 1** attached hereto and incorporated herein, the General Assembly of the State of Georgia (the "General Assembly") has passed various appropriations acts authorizing amounts from state general funds to be appropriated for the purpose of financing certain capital projects through the issuance of General Obligation Debt, and such appropriations are more fully set forth in such **ATTACHMENT 1**;

VII. WHEREAS FURTHER, the Board finds an immediate need for certain project funding for the purposes of financing some or all of the projects and facilities associated with the appropriations set forth in **ATTACHMENT 1** hereto (the "Projects") in the aggregate principal amount of $174,270,000;

VIII. WHEREAS FURTHER, the Board therefore desires to request the issuance of $174,270,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto (the "General Obligation Bonds"), for the purpose of financing some or all of the Projects;

IX. WHEREAS FURTHER, the Board is aware that the "Tax-Exempt Projects" (as defined below) shall be completed with proceeds derived from the sale of the General Obligation Bonds with the intent that interest on such General Obligation Bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the "Code") (such General Obligation Bonds being referred to as the "Tax-Exempt Bonds");

X. WHEREAS FURTHER, the Board is aware of the provisions and requirements of the Code and the regulations issued thereunder respecting arbitrage bonds, private activity bonds, and recovery zone economic development bonds, and is aware that the Projects must proceed with due diligence and be timely completed following receipt of the proceeds derived from the sale of the General Obligation Bonds (the "Bond Proceeds");

XI. WHEREAS FURTHER, as used in this resolution (the "Resolution"):

A. "Private Use Projects" shall mean the projects and facilities associated with those appropriations, as set forth in **ATTACHMENT 1** hereto, designated as "**FEDERALLY TAXABLE,**" that may give rise to "private business use" within the meaning of Section 141(b)(1) of the Code;

B. "Private Use Bonds" shall mean the federally taxable General Obligation Bonds applicable to the Private Use Projects;

C. "Private Business Use Proceeds" shall mean that portion of the Bond Proceeds derived from the sale of the Private Use Bonds;

D. "Tax-Exempt Projects" shall mean the Projects, excluding the Private Use Projects, financed with the proceeds of the Tax-Exempt Bonds;

E. "Tax-Exempt Proceeds" shall mean the Bond Proceeds derived from the sale of the Tax-Exempt Bonds;

F. "RZED Bonds" shall mean previously issued General Obligation Debt, which at the time of their issuance by the State, were designated by the State as "recovery zone economic development bonds" within the meaning of Section 1400U-2 of the Code;

G. "RZED Proceeds" shall mean the proceeds derived from the sale of RZED Bonds;

H. "RZED Bond Projects" shall mean those Board projects and facilities previously financed with RZED Proceeds from the sale of RZED Bonds;

XII. WHEREAS FURTHER, the Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to "private business use," as defined by Section 141 of the Code, and thus is requesting that the Private Use Bonds be issued as federally taxable bonds,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA THAT:

SECTION 1.
The Board hereby approves and authorizes the Projects.

SECTION 2.
The Board hereby requests the Georgia State Financing and Investment Commission to undertake to issue $174,270,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto, for the purpose of financing some or all of the Projects.

SECTION 3.
The Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to "private business use," as defined by Section 141 of the Code, and therefore the Board requests that the Private Use Bonds be issued as federally taxable bonds.

SECTION 4.
The Board hereby determines and agrees that:

(a) the plans for the Tax-Exempt Projects are sufficiently complete such that substantial binding obligations to a third party or parties (as defined in the regulations issued under the Code), involving the expenditure of at least five percent (5%) of the Tax-Exempt Proceeds herein requested, to commence or acquire the Tax-Exempt Projects will be incurred within six (6) months after the issuance of such Tax-Exempt Bonds;

(b) eighty-five percent (85%) of the Tax-Exempt Proceeds herein requested will be expended within three (3) years after the issuance of such Tax-Exempt Bonds;

(c) the Tax-Exempt Proceeds herein requested, and anticipated investment proceeds (net of interest on such Tax-Exempt Bonds during the estimated period of construction), will not exceed the amount necessary for the governmental purposes of financing the Tax-Exempt Projects;

(d) during the time the Tax-Exempt Bonds herein requested are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such Tax-Exempt Bonds to be deemed private activity bonds or arbitrage bonds under the Code;

(e) the Board will not use the Tax-Exempt Proceeds herein requested, or the Tax-Exempt Projects financed with such Tax-Exempt Proceeds, for any non-governmental purpose, or any purpose that would give rise to private business use within the meaning of the Code, except for those specific instances in which the Board has previously consulted with the Commission;

(f) the term of the Tax-Exempt Bonds related to the Tax-Exempt Projects will not be longer than 120% of the reasonably expected economic life of the Tax-Exempt Projects financed thereunder;

(g) no Tax-Exempt Proceeds herein requested will be used for reimbursement of any Tax-Exempt Project expenditures which were made before the anticipated delivery date of such Tax-Exempt Bonds, except in situations where, prior to any such expenditure, the Board has obtained a declaration of "Official Intent" (as defined by the Code) from the Commission, or the Board has been otherwise advised in writing by the Commission that such reimbursement will be permitted, it being the intention of the Board to comply in all respects with Section 1.150-2 of the regulations under the Code;

(h) all of the expenditures of the Tax-Exempt Proceeds for the Tax-Exempt Projects will constitute capital expenditures (as defined in Section 1.150-1(b) of the regulations under the Code);

(i) with respect to the Tax-Exempt Projects, all of the Tax-Exempt Proceeds will be allocated to Tax-Exempt Project expenditures no later than the earlier of: (i) eighteen (18) months after the date such Tax-Exempt Project is placed in service, or (ii) five (5) years after the issuance of such Tax-Exempt Bonds; any unallocated Tax-Exempt Proceeds remaining after the earlier of such dates shall be transferred to the Commission and used to redeem outstanding tax-exempt General Obligation Debt of the applicable issue.

SECTION 5.

The Board hereby determines and agrees that with respect to any Board project previously financed with proceeds of General Obligation Debt issued by the State with the intent that:

(a) the interest on such bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Code; or

(b) such bonds at the time of their issuance were designated by the State as Build America Bonds under Section 54AA of the Code; or

(c) such bonds at the time of their issuance were designated by the State as RZED Bonds;

and where any such bonds remain outstanding (including any refunding bonds), the Board certifies that such project(s) are not now being used for any private business use within the meaning of pertinent provisions of the Code, except for those specific instances in which the Board has identified to the Commission such use of the project(s) and (i) provision was made so as to retire, redeem or defease any and all then-remaining outstanding bonds for the project(s) concurrent with such use, or (ii) the Commission has determined that the aforementioned retirement, redemption or defeasance is not required to maintain the tax-exempt, Build America Bond, or RZED Bond status of such bonds.

SECTION 6.

The Board hereby determines and agrees that with respect to any RZED Bond Projects funded by RZED Bonds which remain outstanding (including any bonds issued to refund all or a portion of the RZED Bonds), the Board certifies that:

(a) during the time the RZED Bonds are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such RZED Bonds to be deemed private activity bonds or arbitrage bonds under the Code;

(b) the Board will otherwise take all action within its power necessary to maintain, and will not take, permit to be taken, or fail to take, any action that would adversely affect, the qualification of the RZED Bonds as "recovery zone economic development bonds" under the Code.

SECTION 7.

The Chancellor of the University System of Georgia, the Chair of the Board, the Secretary of the Board, and their valid delegates each are hereby authorized and directed to execute any instruments and take whatever action which may be necessary in connection with the issuance of the General Obligation Bonds by the Commission, including, but not limited to, the preparation and execution of answers in connection with any legal proceeding as to the validity of any action by the Board with respect to the issuance of the General Obligation Bonds by the Commission. The Attorney General or any Assistant Attorney General of the State are authorized to execute Acknowledgment of Service and Waiver of Process in such legal proceedings.

SECTION 8.

All attachments, exhibits and schedules attached hereto or referenced in this Resolution are hereby incorporated herein and made a part hereof.

[Remainder of page intentionally left blank]

This Resolution is hereby adopted this 22nd day of May, 2026.

CHAIR
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

ATTEST:

SECRETARY
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

ATTACHMENT 1

THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

APPROPRIATIONS

Pursuant to Paragraphs I through III of Section IV of Article VII of the Georgia Constitution, the General Assembly has passed various appropriations acts set forth in this Attachment 1, so as to make certain appropriations to the State of Georgia General Obligation Debt Sinking Fund for the purpose of financing certain capital projects through the issuance of General Obligation Debt.

H.B. 974, State Fiscal Year 2026-2027:
The General Appropriations Act for State Fiscal Year 2026-2027 (commencing at p. 1 of 156, Act. No. 655, 2026 Regular Session, H.B. 974) signed by the Governor on May 12, 2026.

[Remainder of page intentionally left blank]

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	8	From State General Funds, $1,172,080 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $4,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	$4,900,000	$0	$4,900,000	$4,900,000
974	9	**[FEDERALLY TAXABLE]** From State General Funds, $751,200 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	3,000,000	0	3,000,000	3,000,000
974	10	From State General Funds, $621,920 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $2,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	2,600,000	0	2,600,000	2,600,000
974	11	From State General Funds, $358,800 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $1,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,500,000	0	1,500,000	1,500,000
974	12	From State General Funds, $310,960 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $1,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,300,000	0	1,300,000	1,300,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	13	**[FEDERALLY TAXABLE]** From State General Funds, $8,638,800 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $34,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	34,500,000	0	34,500,000	34,500,000
974	14	**[FEDERALLY TAXABLE]** From State General Funds, $400,640 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $1,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,600,000	0	1,600,000	1,600,000
974	15	From State General Funds, $239,200 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $1,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,000,000	0	1,000,000	1,000,000
974	16	**[FEDERALLY TAXABLE]** From State General Funds, $1,057,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $10,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	10,000,000	0	10,000,000	10,000,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	17	[FEDERALLY TAXABLE] From State General Funds, $930,160 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $8,800,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	8,800,000	0	8,800,000	8,800,000
974	18	[FEDERALLY TAXABLE] From State General Funds, $528,500 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
974	19	From State General Funds, $463,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
974	20	[FEDERALLY TAXABLE] From State General Funds, $528,500 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
974	21	From State General Funds, $463,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	22	From State General Funds, $453,740 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $4,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,900,000	0	4,900,000	4,900,000
974	23	**[FEDERALLY TAXABLE]** From State General Funds, $465,080 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $4,400,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,400,000	0	4,400,000	4,400,000
974	24	From State General Funds, $388,920 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $4,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,200,000	0	4,200,000	4,200,000
974	25	From State General Funds, $324,100 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $3,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,500,000	0	3,500,000	3,500,000
974	26	From State General Funds, $277,800 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,000,000	0	3,000,000	3,000,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	27	**[FEDERALLY TAXABLE]** From State General Funds, $3,931,280 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $15,700,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	15,700,000	0	15,700,000	15,700,000
974	28	From State General Funds, $50,930 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $550,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	550,000	0	550,000	550,000
974	29	From State General Funds, $10,186 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $110,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	110,000	0	110,000	110,000
974	30	From State General Funds, $26,391 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $285,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	285,000	0	285,000	285,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	31	From State General Funds, $15,279 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $165,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	165,000	0	165,000	165,000
974	32	**[FEDERALLY TAXABLE]** From State General Funds, $59,192 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $560,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	560,000	0	560,000	560,000
974	33	**[FEDERALLY TAXABLE]** From State General Funds, $83,503 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $790,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	790,000	0	790,000	790,000
974	34	**[FEDERALLY TAXABLE]** From State General Funds, $78,218 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $740,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	740,000	0	740,000	740,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
974	35	[FEDERALLY TAXABLE] From State General Funds, $69,762 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $660,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	660,000	0	660,000	660,000
974	36	From State General Funds, $83,340 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than $900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	900,000	0	900,000	900,000
974	42	From State General Funds, $83,340 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than $900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	900,000	0	900,000	900,000
974	43	From State General Funds, $215,280 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	900,000	0	900,000	900,000
974	45	From State General Funds, $3,964,206 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than $42,810,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	42,810,000	0	42,810,000	42,810,000
		Total	**$174,270,000**	**$0**	**$174,270,000**	**$174,270,000**

MINUTES OF THE
COMMITTEE ON EXECUTIVE AND COMPENSATION
Atlanta, Georgia
June 3, 2026

The Committee on Executive and Compensation of the Board of Regents of the University System of Georgia met on Wednesday, June 3, 2026, at approximately 1:43 p.m., in Room 7007 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Committee Chair David B. Dove called the meeting to order. Present, in addition to Committee Chair Dove, were Committee Vice Chair Deep J. Shah; Regents Erin Hames; Cade Joiner; Harold Reynolds; T. Dallas Smith; and James K. Syfan, III. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion by Regent James K. Syfan, III and seconded by Regent Cade Joiner, the Board members present voted unanimously to enter executive session at 1:44 p.m. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion by Regent Cade Joiner and seconded by Regent Erin Hames, the Board members present voted unanimously to exit executive session at 3:38 p.m.

RECONVENE

Following the executive session, Committee Chair David B. Dove reconvened the Committee on Executive and Compensation in its regular session and announced that no action had been taken.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent Harold Reynolds and seconded by Regent Cade Joiner, the Regents who were present voted unanimously to adjourn the meeting at approximately 3:42 p.m.

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David B. Dove
Chairman, Board of Regents
University System of Georgia

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Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE
COMMITTEE ON HEALTHCARE
Atlanta, Georgia
June 3, 2026

The Committee on Healthcare of the Board of Regents of the University System of Georgia met on Wednesday, June 3, 2026, at approximately 1:04 p.m., in Room 8026 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Committee Chair Deep J. Shah called the meeting to order. Present, in addition to Committee Chair Shah, were Regents Richard T. Evans; Erin Hames; James M. Hull; Cade Joiner; Harold Reynolds; Haynes Maier Studstill; and James K. Syfan, III. Committee Vice Chair Neil L. Pruitt, Jr. was excused.

DISCUSSION ITEM

Committee Chair Deep J. Shah led a discussion regarding the nominations to the Wellstar Board of Trustees and Wellstar MCG Health Board.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent Cade Joiner and seconded by Regent Haynes Maier Studstill, the Regents who were present voted unanimously to adjourn the meeting at approximately 1:38 p.m.

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David B. Dove	Christopher A. McGraw
Chairman, Board of Regents	Secretary, Board of Regents
University System of Georgia	University System of Georgia

MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 8, 2026

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically on Monday, June 8, 2026, and accessible to the public in Room 7007 of the Board's offices, 270 Washington Street, S.W., Atlanta, Georgia. Board Chair David B. Dove called the meeting to order at 3:01 p.m. Present, in addition to Board Chair Dove, were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Erin Hames; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy, III; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Haynes Maier Studstill; Mathews D. Swift; and James K. Syfan, III. Regent Richard T. Evans was excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion by Regent Mathews D. Swift and seconded by Regent T. Dallas Smith, the Board members present voted unanimously to enter executive session at 3:03 p.m. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion by Regent Erin Hames and seconded by Regent Samuel D. Holmes, the Board members present voted unanimously to exit executive session at 3:24 p.m.

RECONVENE

Following the executive session, Board Chair David B. Dove reconvened the Board in its regular session and announced that no action had been taken.

APPROVAL ITEMS

1. Upon a motion by Regent Mathews D. Swift and seconded by Regent Lowery Houston May, the Board members present voted to approve a real estate transaction related to the University of Georgia.

2. Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Erin Hames, the Board members present voted unanimously to appoint Dr. Gregory M. Tanner as the next President of South Georgia State College, effective immediately.

3. Upon a motion by Regent Haynes Maier Studstill and seconded by Regent Erin Hames, the Board members present voted unanimously to appoint Dr. Kerry J. Palmer as the next President of Georgia Southwestern State University, effective July 1, 2026.

APPROVAL ITEMS CONTINUED

4. Upon a motion by Regent Erin Hames and seconded by Regent Neil L. Pruitt, Jr., the Board members present voted unanimously to appoint Dr. Russell Crutchfield as the next President of Gordon State College, effective August 1, 2026.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion made by Regent Lowery Houston May and seconded by Regent Erin Hames, the Board members present voted unanimously to adjourn at 3:27 p.m.

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David B. Dove	Christopher A. McGraw
Chairman, Board of Regents	Secretary, Board of Regents
University System of Georgia	University System of Georgia

MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 15, 2026

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically on Monday, June 15, 2026, and accessible to the public in Room 8026 of the Board's offices, 270 Washington Street, S.W., Atlanta, Georgia. Board Chair David B. Dove called the meeting to order at 3:02 p.m. Present, in addition to Board Chair Dove, were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Richard T. Evans; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy, III; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Haynes Maier Studstill; Mathews D. Swift; and James K. Syfan, III. Regent Erin Hames was excused. Chancellor Sonny Perdue was also present.

COMMITTEE OF THE WHOLE: HEALTHCARE

The Committee on Healthcare met as a committee of the whole. During its meeting led by Committee Chair Deep J. Shah, certain nominations for positions on the Wellstar Board of Trustees and the Wellstar MCG Health Board were made. Unless otherwise noted, upon motions properly made and seconded, the Board members present unanimously approved the following nominations:

APPROVAL ITEMS

1. Regent James M. Hull with a second by Regent James K. Syfan, III, submitted Dr. John Stewart for consideration to serve on the Wellstar Board of Trustees.

   Regent Neil L. Pruitt, Jr. with a second by Regent Samuel D. Holmes, submitted Gretchen Corbin for consideration to serve on the Wellstar Board of Trustees.

   The Board members present then voted to nominate Gretchen Cobin to serve on the Wellstar Board of Trustees, with the exception of Regents James M. Hull and James K. Syfan, III, who voted for Dr. John Stewart. Regent Haynes Maier Studstill abstained from voting.

2. Upon a motion by Committee Chair Deep J. Shah and seconded by Regent Neil L. Pruitt, Jr., the Board members present voted unanimously to nominate Dr. Daniel Rahn to serve on the Wellstar MCG Health Board.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent Haynes Maier Studstill and seconded by Board Chair David B. Dove, the Regents who were present voted unanimously to adjourn the meeting of the committee of the whole.

EXECUTIVE SESSION

Upon a motion by Regent James K. Syfan, III and seconded by Regent Haynes Maier Studstill, the Board members present voted unanimously to enter executive session at 3:31 p.m. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion by Regent Haynes Maier Studstill and seconded by Regent Lowery Houston May, the Board members present voted unanimously to exit executive session at 3:38 p.m.

RECONVENE

Following the executive session, Board Chair David B. Dove reconvened the Board in its regular session and announced that no action had been taken.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion made by Board Vice Chair Deep J. Shah and seconded by Regent Mathews D. Swift, the Board members present voted unanimously to adjourn at 3:39 p.m.

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David B. Dove	Christopher A. McGraw
Chairman, Board of Regents	Secretary, Board of Regents
University System of Georgia	University System of Georgia

AGENDA

COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS

August 13, 2026

1. **Approval of Healthcare Plan and Premiums for Plan Year 2027**

Ms. Karin Elliott, Vice Chancellor of Human Resources, will present for approval the healthcare plan and premiums for plan year 2027 as shown in the following Appendices for the University System of Georgia healthcare plans to become effective January 1, 2027.

2. **Approval of 2027 the Pre- and Post-65 Medicare Enrolled Retiree Healthcare Contribution**

Ms. Karin Elliott, Vice Chancellor of Human Resources, will present for approval the 2027 Pre- and Post-65 Medicare Enrolled Retiree and their Medicare Enrolled Dependents Healthcare Contribution to become effective January 1, 2027.

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

August 13, 2026

Agenda Item		**Page No.**
APPROVAL ITEM		
1.	Fiscal Year 2028 Operating and Capital Budget Request	1

1. Fiscal Year 2028 Operating and Capital Budget Request

Recommended: That the Board approve the fiscal year ("FY") 2028 Operating and Capital Budget Request.

Background: The Amended Fiscal Year 2027 and Fiscal Year 2028 budget request instructions from the Office of Planning and Budget (OPB) calls for agencies to request funding amounts equal to their FY 2027 budget levels. However, the Board of Regents is permitted to request funds through the funding formula (Teaching Program) for workload increases related to increased student credit hours, square footage of campus facilities, and employee benefits.

Appendix I outlines the recommended FY 2028 operating budget request of **$233,957,092**.

FY 2028 Formula Request (Appendix I: $232,234,463)

Over ninety percent of the University System of Georgia's (USG) annual state budget is provided through the Teaching Funding Formula. The formula uses changes in credit hour production, campus square footage, and employee health benefits to calculate the additional state funds required to support the education of USG students. Full funding of the formula remains the most critical factor of the annual budget request and allows the USG to keep tuition costs low for students. These funds assist the USG in meeting enrollment demands, providing maintenance and operations for new facilities, and allowing the Board to pursue key strategic initiatives. The formula request contains the following major components:

Enrollment Growth ($188.14M):

Total credit hours generated by the institutions of the USG and included in the funding formula were 9.61 million in FY 2026, which represents an increase of 4.43%, or 407,429 credit hours when compared to FY 2025. Total credit hours at research institutions increased by 2.28% and credit production at comprehensive universities increased by 6.86%. Credit hours at state universities increased by 4.06% and increased at state colleges by 5.36%. Total undergraduate credit hours increased by 4.15%, or 306,592 credit hours; and total graduate credit hours increased by 5.55% or 100,837 when compared to FY 2025.

Enrollment Growth – University of Georgia (UGA) School of Medicine ($10.14M):

During the February 2024 board meeting, the Board of Regents approved UGA to establish an accredited, independent medical school. The new School of Medicine enrolled its first cohort of 64 students in Fall 2026 (FY27) and is expecting to enroll the second cohort in Fall 2027 (FY28). The funding request of $10.14 million will provide the funding needed to support operating costs in the second year. Startup funding is needed for the first four years, which will allow time for state funds to reach levels where the program is self-sufficient through the funding formula.

1. Fiscal Year 2028 Operating and Capital Budget Request (continued)

Enrollment Growth – University of Georgia (UGA) School of Nursing ($1.17M):

During the May 2025 board meeting, the Board of Regents approved UGA to establish a School of Nursing to offer undergraduate and graduate nursing degrees. The new School of Nursing is expected to enroll its first cohort of students in Fall 2027 (FY28). The funding request of $1.17 million will provide the funding needed to support operating costs in the first year. Startup funding is needed for the first four years, which will allow time for state funds to reach levels where the program is self-sufficient through the funding formula.

Maintenance & Operations ($3.85M):

The total resident instruction square footage in the USG is 59.79 million square feet for FY 2028, up from 59.19 million square feet in the final FY 2027 formula. The increase of 609,925 square feet generates an additional $3,853,046 in state funds provided for maintenance and operations. These funds are essential for plant operations such as utilities, custodial services, building maintenance, and other related operating expenditures.

Health Insurance Benefits ($28.93M):

The University System of Georgia offers four health insurance options for employees and retirees under the age of 65: (1) the Consumer Choice Health Savings Account (HSA); (2) the Comprehensive Care plan; (3) Blue Choice HMO, and (4) Kaiser Permanente HMO. Retirees over the age of 65 and enrolled in Medicare receive a subsidy to purchase supplemental health insurance on a private exchange.

The Board will act on setting the healthcare plan premiums for plan year at the August 2026 meeting. The increases to premiums as presented to the Board will increase employer healthcare charges and result in a requested increase of $30.67 million in state funds. Additionally, a decrease of $1.74 million is being requested to reflect the decrease in the cost of retirees receiving health benefits through the Board of Regents plans.

Other Items (Appendix I: $1,722,629)

Health Insurance Increases for Other Organized Activities ($1.49M):

The increase in state funds for employer health insurance costs for employees of the Other Organized Activities represents an increase in the state funding request of $1,496,437.

Georgia Public Library Service ($226,192):

The formula for the Georgia Public Library Service (GPLS) is based on population and geography. The formula utilizes the County Residential Population Projections published by OPB. The latest population projections for 2028 have increased by 105,447 from the previous 2027 projections.

1. Fiscal Year 2028 Operating and Capital Budget Request (continued)

Capital Request (Appendix II: $193,184,438)

The FY 2028 capital request includes $22.3 million for three equipment projects, $89.9 million for four construction projects, $39.1 million for one design and construction project, $12.9 million for four design projects, and $17.7 million for four small capital projects. The total amount requested is $181.9 million for institutions of the University System of Georgia.

The FY 2028 capital request also includes $6.3 million for equipment and R&D infrastructure for the Georgia Research Alliance and $5.0 million for three projects for the Georgia Public Library Service.

The complete list of projects included in the FY 2028 capital request is detailed in Appendix II. Also included for each project is the total anticipated project cost amount and total anticipated state general obligation bond funding request amount.

Appendix I
Board of Regents
University System of Georgia
Fiscal Year 2028 Operating Budget Request

FY 2027 State Funds	
Formula Funds	3,511,935,234
All Other Activities	344,404,724
Total FY 2027 State Funds	**3,856,339,958**
Formula Request:	
Enrollment growth	188,145,219
Enrollment growth - UGA School of Medicine	10,141,124
Enrollment growth - UGA School of Nursing	1,168,638
Maintenance and operations	3,853,046
Health insurance rate changes and new retirees	28,926,436
Subtotal Formula Request	**232,234,463**
Other Organized Activities (B-Units) Request:	
Health insurance rate changes and new retirees	1,496,437
Georgia Public Library Service - Formula Increase	226,192
Subtotal B-Units Request:	**1,722,629**
Total FY 2028 Increase Request	**233,957,092**
Total FY 2028 State Funds Request	**4,090,297,050**

Appendix III
Board of Regents
University System of Georgia
Fiscal Year 2028 Capital Request

	FY28 General Obligation (GO) Bond Request	Total Anticipated Project Cost	Total Anticipated State GO Bond Request
Capital Outlay: Equipment			
Georgia Institute of Technology - New Building for the Daniel Guggenheim School of Aerospace Engineering	11,600,000	205,000,000	99,800,000
Savannah State University - Student Support, Engagement, and Wellness Facilities	4,700,000	54,000,000	54,000,000
University of Georgia - Science and Ag Hill Modernization Ph. IV - Biological Sciences - North Wing	6,000,000	62,600,000	42,600,000
Equipment Subtotal	**$ 22,300,000**	**$ 321,600,000**	**$ 196,400,000**
Capital Outlay: Construction			
Abraham Baldwin Agricultural College - Renovation for Student Success and Career Services	7,600,000	9,500,000	9,500,000
Columbus State University - One Arsenal Place Renovation (River Park)	10,500,000	18,900,000	13,900,000
University of Georgia - Nursing Building (Athens)	62,200,000	74,900,000	74,900,000
University of North Georgia - Strickland Hall Renovation (Gainesville)	9,600,000	11,600,000	11,600,000
Construction Subtotal	**$ 89,900,000**	**$ 114,900,000**	**$ 109,900,000**
Capital Outlay: Design, Construction, and Equipment			
Georgia Institute of Technology - Skiles Renovation, Phase 2	39,100,000	55,900,000	39,100,000
Design, Construction, and Equipment Subtotal	**$ 39,100,000**	**$ 55,900,000**	**$ 39,100,000**
Capital Outlay: Design			
Dalton State College - Health Professions Addition and Renovation	1,000,000	11,000,000	8,000,000
Kennesaw State University - Science Complex Expansion (Kennesaw)	5,000,000	85,000,000	64,000,000
Middle Georgia State University - Student Life Center Renovation (Macon)	1,300,000	14,800,000	8,000,000
University of Georgia - SAHM Miller Plant Sciences Renovation, North Wing	5,600,000	70,000,000	53,000,000
Design Subtotal	**$ 12,900,000**	**$ 180,800,000**	**$ 133,000,000**

Appendix III
Board of Regents
University System of Georgia
Fiscal Year 2028 Capital Request

	FY28 General Obligation (GO) Bond Request	Total Anticipated Project Cost	Total Anticipated State GO Bond Request
Capital Outlay: Small Capital Projects			
Augusta University - Convert Sanders Research Building to Direct Digital Controls (Health Sciences)	4,200,000	4,200,000	4,200,000
Georgia Southern University - Construction Field Learning Laboratory (Statesboro)	3,500,000	5,000,000	3,500,000
Georgia State University - NC and ND Mechanical Renovations (Dunwoody)	5,000,000	5,000,000	5,000,000
University of West Georgia - Callaway and Parker Hall Renovation and Systems Renewal	5,000,000	5,000,000	5,000,000
Small Capital Project Subtotal	**$ 17,700,000**	**$ 19,200,000**	**$ 17,700,000**
Total FY 2028 Capital Request for USG Institutions	**$ 181,900,000**	**$ 692,400,000**	**$ 496,100,000**
Georgia Research Alliance			
Equipment and R&D Infrastructure	**$ 6,250,000**	**$ 6,250,000**	**$ 6,250,000**
Georgia Public Libraries			
DeSoto Trail Regional Library - Camilla Public Library - Mitchell	1,597,444	2,394,888	1,597,444
West Georgia Regional Library System - Douglas County Public Library - Douglas	2,000,000	7,000,000	2,000,000
Coastal Plain Regional Library System - Regional Headquarters - Tift County	750,000	825,000	750,000
West Georgia Regional Library System - Whitesburg Public Library - Carroll	186,994	207,771	186,994
Athens Regional Library System - Winterville - Athens-Clarke	500,000	610,000	500,000
Georgia Public Libraries Total	**$ 5,034,438**	**$ 11,037,659**	**$ 5,034,438**
Total FY 2028 Board of Regents Capital Request	**$ 193,184,438**	**$ 709,687,659**	**$ 507,384,438**

AGENDA
COMMITTEE ON ACADEMIC AFFAIRS
August 13, 2026

ACTION ITEMS

I. Academic Programs

New Program Requests

1. Doctor of Education (EdD) in Special Education from University of West Georgia

Recommended: That the Board approve the request from President Johnson that University of West Georgia be authorized to establish a Doctor of Education in Special Education, effective summer 2027.

Degree Name/Classification of Instructional Program/Modality:
Doctor of Education (EdD) in Special Education

13100101 Special Education and Teaching, General

Online

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

The proposed Ed.D. aligns with the USG Strategic Plan by advancing student success, responsible stewardship, economic competitiveness, and community impact. It features a structured, fully online, cohort-based delivery model designed to promote timely degree completion, affordability, and access for working special educators across Georgia who face geographic or professional constraints. The program demonstrates responsible stewardship by leveraging existing institutional strengths, generating tuition revenue that exceeds operational costs, and utilizing an established Education Specialist (Ed.S.) pipeline. To boost economic competitiveness, it prepares advanced leaders to tackle critical special education staffing, legal compliance, and service delivery challenges, helping retain talent within the state. Finally, it drives community impact through practice-based capstone projects that address real-world problems in local P–12 school districts and agencies, directly benefiting students with disabilities and their communities.

Institutional Mission Fit:

The program directly supports the UWG mission to transform lives through education, leadership, and service while reinforcing its role as a regional leader and hub for special educator preparation. UWG is currently the state's top provider of initial special education teacher certification and holds the highest enrollment in MAT, M.Ed., and Ed.S. special education programs within the USG. Establishing the state's only Ed.D. in Special Education builds upon this foundation of excellence to meet the statewide and national demand for advanced compliance, administrative, and instructional leadership. Furthermore, it enhances student belonging through a cohort model and strengthens UWG's competitiveness by offering a vertical progression pathway for Ed.S. alumni to remain at the university.

<u>Need/Workforce Context</u>

The program serves the entire state of Georgia, targeting working educators, speech-language pathologists, and Board-Certified Behavior Analysts across rural, suburban, and urban school systems. Georgia faces persistent shortages of qualified special education leaders, including directors, coordinators, compliance specialists, and instructional coaches—roles that require advanced skills in compliance with the Individuals with Disabilities Education Act, fiscal management, and program evaluation. Although research-focused Ph.D. programs exist, they primarily prepare graduates for academic careers rather than system-level leadership in P–12 settings. By addressing an unmet demand among local district partners, the program closes a critical gap in Georgia's workforce pipeline and prevents talent leakage to out-of-state or for-profit institutions.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Ten Years	Median Salary
11-9039 – Education Administrators (Directors, District Administrators, Program Coordinators)	No (doctoral degree preferred for advancement)	2860	210	6.2%	$95,680
25-2057 – Special Education Teachers, Middle School	No (Ed.D. supports advancement)	3840	300	9%	$67,770
25-2058 – Special Education Teachers, Secondary School	No (Ed.D. supports advancement)	2670	210	9.3%	$71,050
25-2055 – Special Education Teachers, Kindergarten & Elementary	No (Ed.D. supports advancement)	7650	600	9%	$67,710
25-2056 – Special Education Teachers, All Other	No (Ed.D. supports advancement)	7650	600	9%	$68,500
29-1127 – Speech-Language Pathologists	No (Ed.D. supports advancement)	4100	340	23.9%	$99,100
19-3031 Clinical, Counseling, and School Psychologists (Applied Behavior Analysis)	No (Ed.D. supports advancement)	1240	70	11%	$51,210

Curriculum

Learning Outcomes:

1. Doctoral candidates will analyze current policies and legal mandates to develop and evaluate compliant action plans that demonstrate adherence to Individuals with Disabilities Education Act (IDEA) and ethical principles.
2. Doctoral candidates will employ leadership and management frameworks to assess organizational needs, implement improvement strategies, and analyze their impact on special education services and supports.
3. Doctoral candidates will design and conduct program evaluations, analyze instructional and service-delivery data, and recommend evidence-based improvements to strengthen special education programs.
4. Doctoral candidates will evaluate human and fiscal resource needs of special education systems, develop budgets and personnel plans, and assess the effectiveness of resource allocation.
5. Doctoral candidates will collaborate with stakeholders, communicate effectively, and lead teams to support special education programs.

Experiential Opportunities and High Impact Practices (HIPs):

HIPs are deeply embedded throughout the curriculum to deliver sustained, practice-based, and collaborative learning for working professionals. Candidates complete a two-course capstone sequence focused on solving an authentic, field-embedded problem of practice within their own school, district, or agency. Work-based learning is integrated into daily professional roles through applied coursework in budgeting, policy analysis, and program evaluation. Additional required HIPs include:

- Cohort-based learning communities that foster long-term peer collaboration and accountability.
- Collaborative assignments that simulate multidisciplinary leadership decision-making.
- Service-learning activities aimed at improving local educational outcomes.
- Writing-intensive coursework designed to build scholarly communication skills through literature syntheses, policy briefs, and capstone manuscripts.

Assessment Plan:

The program utilizes a comprehensive, multi-method assessment framework to evaluate student learning outcomes and drive continuous program improvement. Each outcome is evaluated using designated key assessments embedded within core coursework—such as policy briefs, budget analyses, leadership portfolios, and program evaluation reports—scored against analytic rubrics. Doctoral candidacy is formally assessed in Capstone I via a proposal review, while cumulative mastery is demonstrated in Capstone II through a written project and oral defense. Annual assessment data are processed to adjust course content and rubrics, while long-term metrics (including retention, graduation rates, alumni surveys, and employer feedback) inform the required 10-year graduate program review cycle.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2028	2029	2030	2031
Base enrollment[1]		25	73	98
Lost to Attrition (should be negative)		(2)	(2)	(2)
New to the institution	25	50	50	50
Shifted from Other programs within your institution				
Total Enrollment	25	73	121	146
Graduates			(23)	(46)
Carry forward base enrollment for next year	25	73	98	100

Pipeline: Recruitment relies primarily on strong internal, district, and professional pipelines to ensure a steady yield of qualified candidates. The Ed.S. in Special Education enrolls over 500 candidates and accounts for roughly 85% of all Ed.S. special education students in the state. External pipelines are cultivated through established district partnerships, statewide professional networks (including the Georgia Council of Administrators of Special Education and the Georgia Council for Exceptional Children), and advisory boards for Special Education and ABA. Additionally, the program absorbs qualified applicants who were previously turned away from UWG's Ed.D. in School Improvement due to capacity caps, providing them with a specialized doctoral path tailored to special education systems leadership.

Marketing Plan: The marketing strategy is a targeted, data-driven, and high-touch effort led by the Department of Special Education rather than a broad consumer campaign. Key elements include email outreach to Ed.S. alumni and current students, digital communications highlighting the degree as the only Ed.D. in Special Education within the USG, virtual information sessions, and direct engagement with P–12 district leaders, RESAs, and superintendents. Dedicated, program-level funds are budgeted for digital advertising, recruitment collateral, and virtual events, which are further supplemented by in-kind faculty and program coordinator efforts. By focusing marketing efforts on known internal and partner pipelines, the program achieves high conversion rates and sustainable cohort growth at a modest cost.

Financial Impacts: Five faculty will be partially redirected to this program over the first four years to support teaching, doctoral supervision, and program coordination. Two new faculty and one support staff will also be hired to partially support this program. Part-time faculty may also be utilized as needed.

Facility Impacts: None; existing space is sufficient.

Technology Impacts: None; existing resources will be used.

2. Doctor of Philosophy (PhD) in Integrated Design and Computing from Georgia Institute of Technology

Recommended: That the Board approve the request from President Cabrero that Georgia Institute of Technology be authorized to establish a Doctor of Philosophy in Integrated Design and Computing, effective fall 2026.

<u>Degree Name/Classification of Instructional Program/Modality:</u>
Doctor of Philosophy (PhD) in Integrated Design and Computing

11080400 Modeling, Virtual Environments, and Simulation

On Campus (Atlanta)

<u>System and Institutional Context</u>

System-Wide/Strategic Plan Context (within mission fit):

The degree aligns with the USG Strategic Plan by addressing state and economic needs through the cultivation of an interdisciplinary cohort of experts proficient in both design and computing. Focusing on design-based inquiry, the program bridges Georgia Tech's Schools of Industrial Design and Interactive Computing to deliver a design-centered curriculum that merges hands-on experience, interdisciplinary collaboration, and cutting-edge research to improve human life. Through computational modeling, simulation, and human-centered practice, candidates explore principles of sustainability, ethical responsibility, and human-scale interactions to design responsible systems for products, services, and digital experiences. This initiative fills a distinct gap by creating a transdisciplinary pedagogy across the Colleges of Design and Computing, ultimately preparing graduates for academic careers or leadership roles in design-driven industries like technology, healthcare, and sustainable development.

Institutional Mission Fit:

This program supports Georgia Tech’s institutional mission to advance technology and improve the human condition by establishing a unified academic framework that bridges design, computing, modeling, and simulation. While Georgia Tech already hosts established design researchers across campus, their efforts have historically been dispersed between the School of Industrial Design and the School of Interactive Computing without a cohesive, transdisciplinary program to connect them. This bridged approach provides structural support for collaborative research and teaching responsible, sustainable systems that incorporate social and cultural contexts. This structural integration strengthens Georgia Tech’s existing interdisciplinary strengths, expands its research capabilities, and enhances its global reputation as a leader in human-centered technological innovation.

Need/Workforce Context

The program directly addresses a strong workforce and industry demand within its 50-mile main service area and across Georgia, where key occupations in computing research, interface design, and industrial design are projected to grow up to 25.1% between 2022 and 2032. The local ecosystem—spanning major technology hubs (e.g., Microsoft, Google), corporate headquarters (e.g., Delta Air Lines), medical technology firms, automotive leaders, financial technology companies, and academic institutions—actively seeks advanced professionals capable of integrating technical development with user-centered design, artificial intelligence, and interactive computational systems. By training doctoral-level candidates to design responsible and sustainable systems at the human scale, the IDC PhD fills a unique gap in the labor market that standard computer science or design programs cannot address alone.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Ten Years	Median Salary
15-1221.00 Computer and Information Research Scientists	No	670 in GA 40,300 US	60 in GA 3,200 US	16% in GA 20% US	$89,270 in GA $140,910 US
15-1255.00 Web and Digital Interface Designers	No	3,170 in GA 128,900 US	330 in GA 128,900 US	25% in GA 7% US	$100,530 in GA $98,090 US
27-1021.00 Commercial and Industrial Designers	No	680 in GA 30,600 US	60 in GA 2,500 US	13% in GA 3% US	$81,940 in GA $79,450 US

Curriculum

Learning Outcomes: Upon completion of the program, students will be able to:

1. Design and execute independent research that advances knowledge in applied visual simulation technology, virtual environments, and responsible and sustainable systems in the context of products, services, and experiences at the human scale, incorporating

diverse methodologies, identifying gaps in existing knowledge, and demonstrating ethical accountability and sustainability principles.
2. Employ statistical, computational, and stochastic modeling methods to simulate complex scientific data and evaluate human performance, generating rigorous interpretations and actionable insights for real-world challenges.
3. Design and prototype virtual environments, simulations, and computational graphics systems to enable novel, immersive forms of interaction among people, communities, and technologies.
4. Apply human-centered design and human-behavior modeling principles to develop interactive simulations and virtual systems that prioritize human scale and usability.
5. Recognize and address the complexity of responsible and sustainable systems through design-based inquiry, considering the societal and environmental impacts of products, services, experiences, simulations, virtual environments, and emerging technologies.
6. Leverage emerging technologies such as artificial intelligence, spatial computing, and real-time rendering to create transformative, forward-looking simulation solutions that shape future directions in the field.
7. Lead and contribute to informed debates by articulating, defending, and critically assessing research findings and their implications for diverse audiences, engaging in collaborative discussions that advance inclusive and participatory design practices.
8. Engage effectively in interdisciplinary collaboration and participatory design processes, integrating expertise from design, computing, and allied disciplines to develop solutions that are relevant, impactful, and responsive to real-world needs.
9. Guide interdisciplinary teams and cultivate self-awareness, autonomy, and competence through reflective practice in academic and professional contexts.

Experiential Opportunities and High Impact Practices (HIPs):

HIPs are deeply embedded throughout the IDC PhD curriculum to foster collaborative, real-world, and immersive learning experiences. Students engage in collaborative assignments, service-learning, and community-based projects—most notably within the required core course *IDC 8826 Design & Computation: Principles and Methods*—where interdisciplinary teams prototype and test functional computational systems in applied industry and community contexts. Common intellectual experiences and learning communities are sustained through a multi-semester *IDC Seminar* cohort and shared core courses, while writing-intensive requirements prepare students for rigorous scholarly synthesis and publication. Additionally, global learning is integrated via cross-cultural case studies, international guest lectures, and comparative analyses of international design and computing practices.

Assessment Plan:

The IDC PhD program uses a systematic assessment structure governed by a joint Faculty Governance Committee (FGC) comprising the Program Director and faculty representatives from both the School of Industrial Design and the School of Interactive Computing. Evaluating student achievement of outcomes, the plan utilizes direct measures—such as course-embedded rubrics, qualifying examinations, dissertation proposal defenses, and final dissertation artifacts—alongside indirect measures like exit interviews, placement metrics, publication tracking, and annual alumni/employer surveys. Performance data is collected annually to continuously refine course scaffolding, advising structures, and overall program effectiveness.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2027	2028	2029	2030
Base enrollment[1]		4	8	12
Lost to Attrition (should be negative)		(1)	0	(1)
New to the institution	3	5	5	5
Shifted from Other programs within your institution	1	0	0	0
Total Enrollment	4	8	13	16
Graduates	0	0	(1)	(3)
Carry forward base enrollment for next year	4	8	12	13

Pipeline: Recruitment targets prospective students with undergraduate or master's degrees in design, computing, or related technical and social science fields, with specific outreach to underrepresented populations, alumni, and working professionals. The primary pipeline leverages internal feeders, such as Georgia Tech's MS in Human-Computer Interaction, Industrial Design, and Interactive Computing programs. Externally, the program builds upon established relationships with peer benchmark institutions and major industry partners (including Google, Microsoft, Delta Air Lines, and specialized design consultancies). Furthermore, recruitment is driven by faculty research networks, national pipeline organizations, conference outreach, and institutional initiatives like summer programs.

Marketing Plan: The marketing strategy highlights the program's unique position as an interdisciplinary bridge between the College of Design and the College of Computing focused on responsible and sustainable systems design. Marketing tactics encompass targeted search engine optimization, strategic social media campaigns, tailored digital content featuring faculty research and facilities, and virtual information sessions and conference recruitment events. The plan includes targeted outreach for adult learners and industry professionals, measuring success through web traffic, applicant demographics, event attendance, and program yield rates.

Financial Impacts: Four existing faculty will be redirected to this program, including one who will serve as program director. Two staff will be partially reassigned for program management and advising. Two new faculty will be hired in years 3 and 4 as enrollment allows.

Facility Impacts: None.

Technology Impacts: None.

3. Master of Science in Systems Engineering (MSSE) from Georgia Institute of Technology

Recommended: That the Board approve the request from President Cabrero that Georgia Institute of Technology be authorized to establish a Master of Science in Systems Engineering, effective fall 2027.

<u>Degree Name/Classification of Instructional Program/Modality:</u>
Master of Science in Systems Engineering

14270100 Systems Engineering

Online

<u>System and Institutional Context</u>

System-Wide/Strategic Plan Context (within mission fit):

This degree aligns directly with the USG Strategic Plan by expanding affordable access to high-demand graduate STEM education and strengthening Georgia's technical workforce. It directly supports the USG goal of providing an affordable, accessible, and high-quality education by preparing engineers for leadership roles across aerospace, defense, advanced manufacturing, logistics, healthcare, and infrastructure. The program expands statewide access to graduate STEM education, embodying system priorities in accessibility, instructional innovation, and economic development. Additionally, the degree leverages Georgia Tech's established research strengths in advanced manufacturing, artificial intelligence, aerospace systems, and digital engineering to address critical state labor shortages.

Institutional Mission Fit:

The proposed degree advances Georgia Tech's core mission to "develop leaders who advance technology and improve the human condition" by training professionals to design and manage complex, high-stakes technical systems. Through this interdisciplinary program jointly offered by two top-ranked units: the H. Milton Stewart School of Industrial and Systems Engineering (ISyE) and the Daniel Guggenheim School of Aerospace Engineering (AE), the curriculum combines ISyE's expertise in quantitative analysis, optimization, and data science with AE's strengths in model-based systems design and system-of-systems engineering. Delivered asynchronously using Georgia Tech's proven Online Master's framework, the program fulfills strategic plan goals of innovation, impact, and broadened access for working professionals across Georgia and beyond.

Need/Workforce Context

Georgia faces a substantial workforce shortage in core systems engineering fields, with state labor data projecting over 1,300 annual openings across occupations like Industrial Engineers, Aerospace Engineers, and Engineering Managers, while USG institutions currently output fewer than 60 master's graduates annually in related disciplines. These positions—which feature on the Georgia 2026 High-Demand Career List—show 10-year projected growth rates up to 22%. Industry and alumni surveys conducted between 2023 and 2025 highlighted significant skill gaps in systems thinking, Model-Based Systems Engineering (MBSE), AI-driven design, and interdisciplinary team leadership. The MSSE addresses this supply-demand gap by providing a direct talent pipeline for critical statewide sectors including aerospace, defense, manufacturing, logistics, and healthcare.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Ten Years	Median Salary
17-2112 – Industrial Engineers	No	7,260	610	22.30%	$98,550
17-2011 – Aerospace Engineers	No	3,010	190	9.70%	$142,910
11-9041 – Architectural & Engineering Managers	No	2,890	220	9.90%	$158,920
11-3051 – Industrial Production Managers	No	4,350	350	10.00%	$124,280

Curriculum

Learning Outcomes:

The M.S. in Systems Engineering prepares graduates to:

1. Lead Interdisciplinary Design: Architect and manage complex systems across aerospace, healthcare, manufacturing, and infrastructure domains.
2. Master Analytical Methods: Apply advanced optimization, simulation, and data analytics to solve ill-defined technical problems.
3. Drive Digital Transformation: Leverage Model-Based Systems Engineering and digital twins to modernize engineering lifecycles.

4. Bridge Technical & Managerial Gaps: Communicate effectively across functional silos, translating technical data into strategic decisions.

Experiential Opportunities and High Impact Practices (HIPs):

The MSSE embeds HIPs and innovative pedagogies throughout the curriculum to deliver applied learning in a fully online environment. The program's core experiential element is a required 3-credit Capstone or Practicum (ISYE/AE 8900) in the final semester, where students partner with industry sponsors (e.g., Lockheed Martin, Delta, UPS, Gulfstream) or research labs to address complex system challenges. Additionally required HIPs include collaborative team modeling projects in foundational courses like MBSE and Aerospace Systems Engineering, common intellectual experiences centered on digital engineering, and writing intensive technical design documentation. Working professionals may also complete an elective work-based project within their current employer. These experiences are further supported by problem-based learning, simulation-driven coursework, and interactive online platform tools.

Assessment Plan:

Coordinated through Georgia Tech's Office of Academic Effectiveness, the assessment plan combines direct student evaluations, indirect measures, and regular continuous improvement cycles. Direct assessment occurs through embedded coursework (such as quantitative projects and modeling assignments) and rubric-based evaluations of capstone reports and presentations by faculty and industry mentors. Indirect assessments include exit/alumni surveys, employer feedback, and post-graduation placement tracking conducted via the GT Career Center. Performance data and operational metrics (enrollment, retention, time-to-degree) will be reviewed annually by a Joint Program Committee to refine course content.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2027	2028	2029	2030
Base enrollment[1]		50	87	121
Lost to Attrition (should be negative)		(3)	(6)	(8)
New to the institution	50	60	70	80
Shifted from Other programs within your institution	0	0	0	0
Total Enrollment	50	107	151	193
Graduates	0	(20)	(30)	(40)
Carry forward base enrollment for next year	50	87	121	153

Pipeline:

The recruitment strategy targets early- to mid-career engineers, Georgia Tech alumni, active-duty military/veterans transitioning into civilian defense, and student populations needing online flexibility. Pipeline development relies heavily on corporate partnerships with major regional employers—such as Lockheed Martin, Delta Air Lines, UPS, Gulfstream, and The Home Depot. Additional pipelines include internal recruitment of high-performing Georgia Tech undergraduates seeking a 5th-year master's credential, alignment with International Council on Systems Engineering (INCOSE) professional frameworks, and a dedicated Extension Professional (hired in Year 2) to manage corporate relations and practicum sourcing. Potential advising pathways with other USG/TCSG institutions also provide regional recruitment reach.

Marketing Plan:

Marketing and student outreach will target working technical professionals through digital ad campaigns, LinkedIn recruitment, corporate employer networks, and interactive webinars. The program will leverage Georgia Tech's extensive alumni bases in sectors like aerospace, logistics, and manufacturing to drive organic referrals and program awareness. Operationally, the marketing plan utilizes the recruitment infrastructure, digital platforms, and market insights built by the existing Online Masters at Scale programs. Communications teams from the College of Lifetime Learning and the collaborating academic departments will jointly manage marketing campaigns. The program will also be promoted via the Georgia OnMyLine website, emphasizing its 100% online flexibility, cross-disciplinary focus, and competitive pricing relative to national peer institutions.

Financial Impacts: Two faculty, one from the H. Milton Stewart School of Industrial and Systems Engineering and one from the Daniel Guggenheim School of Aerospace Engineering, will be partially redirected to support the administration of this program and five existing full-time faculty will each teach 1- 2 courses in this program. Nine additional staff will be partially redirected to help with advising, marketing, and other administrative roles. Two new staff are planned as enrollment allows, one in year 1 and one in year 2, to help support the program.

Facility Impacts: None (this is an online program; adequate space is available for offices).

Technology Impacts: None. Existing resources will be utilized.

4. Master of Medical Science (MMS) in Physician Assistant Studies from Georgia Southern University

Recommended: That the Board approve the request from President Marrero that Georgia Southern University be authorized to establish a Master of Medical Science in Physician Assistant Studies, effective summer 2028.

Degree Name/Classification of Instructional Program/Modality:
Master of Medical Science (MMS) in Physician Assistant Studies

51091200 Physician Associate/Assistant

On Campus (Savannah)

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

This program is strategically designed to advance the University System of Georgia's mission through a focus on academic excellence and regional healthcare needs. By producing 35–40 highly skilled physician assistants annually, the program will directly address Georgia's critical healthcare workforce shortage and reduce the need for transient, higher-cost travel PAs to fill vacant positions. This influx of healthcare professionals will also bolster the state's economic competitiveness by improving the health and productivity of the workforce, particularly in the growing healthcare sector of South Georgia. The program's focus on evidence-based practice and quality improvement prepares graduates to contribute to healthcare system efficiency and cost-effectiveness.

Institutional Mission Fit:

The program operationalizes Georgia Southern's vision of "People. Purpose. Action: Growing ourselves to grow others." Through its regional focus, commitment to teaching excellence, professional master's-level programming, dedication to public service and economic development, and integration of scholarly work, the program advances Georgia Southern's mission while addressing South Georgia's most pressing healthcare need: access to high-quality, culturally responsive primary healthcare. Building on the Waters College of Health Professions' established strengths as one of Georgia's largest and most comprehensive health professional colleges, their faculty expertise, existing course infrastructure, and available clinical partnerships position the program to be delivered efficiently while maintaining the College’s commitment to evidence-based best practices and experiential learning.

Need/Workforce Context

The service area faces severe physician shortages that underscore the urgent need for advanced practice providers (Georgia Board for Physician Workforce, 2024):

- **14 counties lack family medicine physicians (2023–2024)**
- **8 counties have no physicians at all (2023–2024)**

These gaps represent a healthcare crisis where Physician Assistants can provide essential primary and specialty care services to underserved populations (American Academy of Physician Associates, 2023; Health Resources & Services Administration, 2023). The staggering 32% growth rate in PA jobs suggests employers in the region are actively seeking qualified candidates to fill these positions, creating favorable conditions for program graduates to secure employment within the state, especially in the underserved areas in South Georgia from which we will recruit. This alignment between training capacity and regional labor market demand supports the program's ability to meet both student career goals and employer workforce needs effectively.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Ten Years	Median Salary
29-1071; Physician Assistant	None	4,800	430	32%	$109,900

Curriculum

Learning Outcomes:

1. **Medical Knowledge and Clinical Sciences Application** Graduates will synthesize comprehensive knowledge of core clinical sciences—including anatomy, physiology, pathophysiology, pharmacology, and behavioral sciences—and evaluate evidence-based medical literature to formulate accurate diagnoses and optimize patient care across a wide array of populations and clinical settings.
2. **Clinical Competence and Patient-Centered Care** Graduates will integrate comprehensive patient assessment data with clinical reasoning to formulate differential diagnoses, evaluate treatment options, and design evidence-based, patient-centered management plans while demonstrating proficiency in essential clinical and procedural skills required for entry-level PA practice.

3. **Clinical Reasoning and Evidence-Based Practice** Graduates will analyze complex patient presentations using critical thinking and clinical reasoning, evaluate current medical literature for validity and applicability, and synthesize clinical data to prioritize therapeutic interventions that ensure patient safety and optimal outcomes.
4. **Interprofessional Collaboration and Communication** Graduates will evaluate communication strategies for a wide array of patient populations and healthcare contexts, synthesize patient information into clear clinical documentation and presentations, and collaborate effectively within interprofessional teams to coordinate comprehensive, patient-centered care.
5. **Professionalism, Ethics, and Social Accountability** Graduates will evaluate ethical dilemmas using established bioethical principles, analyze social determinants of health affecting patient populations, and advocate for accessible care among all populations while adhering to legal and regulatory standards governing PA practice.

Experiential Opportunities and High Impact Practices (HIPs):

This program focuses heavily on experiential learning with nine required clinical rotations totaling 2,000+ supervised clinical hours. Additionally, the program will include collaborative assessments through team-based case analyses and research projects and clinical teams as well as writing-intensive courses, problem-based learning, and simulation-based learning,

Assessment Plan:

The program's assessment strategy is built upon rigorous data triangulation principles that ensure credibility and validity of findings. Individual data collections are first evaluated independently against national benchmarks and peer program data supplied by the Physician Assistant Education Association (PAEA) and other national organizations. These individual data points are then analyzed in combination with two or more supporting data sets in a triangulated fashion to answer specific performance questions. This methodological approach ensures that different perspectives are used to study performance questions, providing a comprehensive understanding of student learning outcomes and program effectiveness while minimizing the limitations inherent in any single assessment measure. Assessments occur at the preclinical phase through course-level assessments, a summative assessment, and professional and progression performance reviews and during the clinical phase through a certification exam, clinical rotation assessments, standardized testing, additional summative assessments, and a graduate end-of-curriculum survey.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2026-27	2027-28	2028-29	2029-30
Base enrollment[1]		0	38	38
Lost to Attrition (should be negative)		(2)	(2)	(2)
New to the institution		40	40	40
Shifted from Other programs within your institution				
Total Enrollment	0	38	76	76
Graduates			(38)	(38)
Carry forward base enrollment for next year	0	38	38	38

Pipeline: In addition to establishing partnerships with other USG institutions in the south Georgia, Georgia Southern will form pipelines through its multiple baccalaureate programs within the Waters College of Health Professions at Georgia Southern University, including Nursing, Respiratory Therapy, Health Sciences, Exercise Science, Medical Laboratory Sciences, Radiologic Sciences, Communication Sciences and Disorders, and Nutrition and Food Science, as well as other baccalaureate programs at Georgia Southern University with curricula preparing students to apply for, and succeed in, the PA program, such as the bachelor degree programs in Biology, Biochemistry, Biomedical Sciences, Chemistry, and Public Health.

Marketing Plan: In addition to the interest and inquiries generated from normal digital/social media marketing and an early and steady series of new program announcements on the Georgia Southern University webpage, the program will host information sessions, coordinate visits with USG partner institutions, form a “virtual Pre-PA Club” open to interested undergraduate students across any USG partner institutions, and visit regional high school career fairs.

Financial Impacts: One full-time faculty member will be fully reassigned to this new program, and one staff member will be partially reassigned. Six new faculty will be hired in phases over the first four years, in addition to the hiring of a program director and medical director, and one support staff role. Existing funds will be reallocated as needed, including covering costs prior to program launch.

Technology Impacts: None.

Facility Impacts: Existing Lab, Simulation, and Classroom spaces in the Health Professions Academic Building will be used. Building and facility renovations at the Armstrong campus (totaling $850,000) will occur in 2027-28 prior to the program's first cohort.

5. Bachelor of Science (BS) in Public Health from Augusta University

Recommended: That the Board approve the request from President Keen that Augusta University be authorized to establish a Bachelor of Science in Public Health, effective fall 2027.

<u>Degree Name/Classification of Instructional Program/Modality:</u>
Bachelor of Science (BS) in Public Health

51220100 Public Health, General

On Campus (Augusta- Summerville Campus)

<u>System and Institutional Context</u>

System-Wide/Strategic Plan Context (within mission fit):

The proposed program directly supports the USG Strategic Plan across three major priorities: Economic Competitiveness, Community Impact, and Student Success. To drive economic competitiveness, the program aligns its curriculum with high-demand careers in Georgia, preparing graduates for key roles such as health education specialists, medical and health services managers, and social and community service managers. To fulfill the community impact priority, the program incorporates a required 12-credit-hour semester internship in the final year, giving students hands-on experience while providing regional community organizations and healthcare systems with valuable public health support. Finally, to foster student success and timely completion, the BSPH utilizes intentional engagement strategies—such as early enrollment in major coursework during the first semester, involvement in the Public Health Student Association, and embedded High-Impact Practices to build career readiness and foster retention.

Institutional Mission Fit:

As the state's designated health/sciences/medical college, AU launched its School of Public Health in Fall 2023, and the BSPH program expands upon this mission by delivering high-quality undergraduate health education tailored to state public health workforce needs. Offering an undergraduate degree addresses a primary structural gap in the School of Public Health's academic portfolio, which previously offered only graduate-level programs like the MPH and MS in Epidemiology. The BSPH leverages existing faculty expertise and AU’s Summerville Campus ecosystem to create an efficient educational pipeline into graduate degrees, clinical pathways (e.g., pre-med), and local community partnerships.

Need/Workforce Context

Driven by lessons from recent public health crises and ongoing population health challenges across Georgia, there is a strong regional and statewide demand for trained public health professionals. Data for the Central Savannah River Area (CSRA) projects strong 10-year job growth in core aligned roles: Medical and Health Services Managers are expected to grow by nearly 20% (from 460 to 560 positions), Social and Community Service Managers from 100 to 110, and Health Education Specialists from 40 to 50. Major employer partners—including the Richmond County School System, District 6 Public Health, and Wellstar MCG Health—have explicitly endorsed the program to help fill critical talent gaps in community engagement, data-driven decision-making, and regional health administration.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Five Years	Median Salary
Health Education Specialist (21-1091)	Yes	71,800	7,900	5%-6%	$63,000
Medical and Health Service Managers (11-9111)	Yes	616,200	62,100	7% or higher	$117,960
Social and Community Service Managers (11-9151)	Yes	219,800	18,600	5%-6%	$78,240

Curriculum

Learning Outcomes:

- Identify public health history, philosophy, and values.
- Explain the role of quantitative and qualitative methods and sciences in describing and assessing a population's health.
- Examine the effects of biological, genetic, and environmental factors on a population's health.
- Differentiate the social, political, and economic determinants of health and how they impact population health.
- Assess behavioral and psychological factors that affect a population's health.

Experiential Opportunities and High Impact Practices (HIPs):

The BSPH program intentionally embeds multiple HIPs into the curriculum to maximize student engagement, career readiness, and practical skills. The cornerstone HIP is a mandatory, 12-credit-hour full-time internship during the student's final semester, allowing them to gain applied, real-world experience in public health organizations while connecting directly with regional employers. Beyond the required internship, students are encouraged to engage in optional service-learning and community-based volunteer work, as well as undergraduate research opportunities alongside School of Public Health faculty to present at scientific conferences. Additionally, several key required courses (including *Foundations of Health Policy*, *Environmental Health*, and *Sociology of Health and Illness*) are designated as writing-intensive, requiring regular analytical essays and culminating research papers to build vital written communication skills.

Assessment Plan:

AU evaluates degree programs through an annual assessment process as well as a comprehensive program review conducted every seven years to monitor quality, viability, and student performance. Because BSPH is a new program, it will undergo a formal review within its first five years of launch. Program learning outcomes will be evaluated annually using a combination of direct measures (e.g., exams, course portfolios) and indirect measures (e.g., course evaluations, student and employer surveys). Furthermore, long-term success and curriculum responsiveness will be tracked through graduate outcome metrics, including employment placement rates and post-graduation career tracking, to ensure continuous instructional improvement and alignment with public health accreditation standards.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2028	2029	2030	2031
Base enrollment		10	39	79
Lost to Attrition (should be negative)		(3)	(9)	(17)
New to the institution	10	30	48	56
Shifted from Other programs within your institution	0	2	1	1
Total Enrollment	10	39	79	119
Graduates	0	0	0	(12)
Carry forward base enrollment for next year	10	39	79	107

Pipeline:

The BSPH program targets a diverse audience that includes traditional high school graduates, military veterans, working healthcare adults without a bachelor's degree, and students from rural communities. Recruitment pipelines are established through key regional partnerships, including the Richmond County School System to engage high school career pathways and regional health systems like Wellstar MCG and Piedmont. Internally, the program leverages three existing certificate programs (*Public Health Innovation and Small Business Management*, *Cultural Diversity in Healthcare*, and *Health Humanities*) and redirects interest from the BS in Health Promotion, which was recently deactivated in favor of this more general degree. Additionally, the curriculum creates a seamless pathway into graduate education, serving as an internal pipeline for AU's MPH, MS in Epidemiology, and pre-medical/clinical programs, with long-term plans to develop a 4+1 accelerated dual-degree option.

Marketing Plan:

To achieve its targeted enrollment goals, the institution has budgeted $50,000 annually dedicated specifically to program marketing for each of its first three years. The marketing strategy involves close collaboration with AU's Communications and Marketing department alongside targeted direct outreach. Specifically, AU's related programs such as the BS in Health, Society, and Public Policy and the BS in Health Services provide complementary academic pathways for coordinated recruitment strategies.

Financial Impacts: One full-time faculty member will be fully redirected to this program to serve as program director and three additional full-time faculty will be partially redirected to support instruction and program coordination. Five additional hires will be phased in as enrollment allows in years 2 – 4.

Facility Impacts: None. Existing space in Science Hall will be used for faculty offices and classroom space.

Technology Impacts: Minimal. Eight new computers will be refreshed to support the faculty/staff.

Termination Requests

6. University of West Georgia

<u>**Recommended:**</u> That the Board approve the request of President Johnson that University of West Georgia be approved to terminate the following degree program, effective fall 2026.

a. Bachelor of Arts in Global Studies

<u>**Abstract**</u>: This program was deactivated in 2023, when there were four declared majors. There have been only five graduates of this program since AY 2017-18, reflective of a lack of student interest in the degree. There have been no students enrolled or graduated from this program since deactivation.

7. Georgia Southern University

Recommended: That the Board approve the request of President Marrero that Georgia Southern University be approved to terminate the following degree program, effective fall 2026.

a. Specialist in Education in Elementary Education
b. Specialist in Education in Special Education

Abstract: These EdS programs were deactivated on campus in 2020 following low enrollment trends. Students are now encouraged to complete the EdS in Teaching and Learning, which has concentrations in Elementary Education and in Special Education. There have been no students enrolled or graduated from these programs since 2024 and 2025, respectively.

8. Georgia State University

Recommended: That the Board approve the request of President Blake that Georgia State University be approved to terminate the following degree program, effective fall 2026.

a. Bachelor of Arts in Sign Language Interpreting
b. Doctor of Philosophy in Accountancy
c. Master of Occupational Therapy
d. Master of Science in Business Economics
e. Master of Science in Information Systems Audit & Control
f. Master of Science in Managerial Sciences

Abstract: Each of these programs have been deactivated with no enrollment or graduates for at least 3 years. The first two programs have been moved to smaller concentrations within more general degrees: the BA Deaf Studies' sign language interpreting concentration and the PhD in Business Administration's concentration in Accountancy, respectively. Students interested in Occupational Therapy can pursue the Doctor of Occupational Therapy or pursue a master's program at Augusta University or Middle Georgia State University. Students interested in the other three degrees are now encouraged to pursue modernized data analytic degrees: the MA in Economics, the MS in Information Systems, and the MS Supply Chain Management, respectively.

9. Gordon State College

<u>Recommended:</u> That the Board approve the request of President Crutchfield that Gordon State College be approved to terminate the following degree program, effective fall 2026.

a. Bachelor of Arts in History
b. Associate of Arts in Sociology

<u>Abstract</u>: The BA History was deactivated in 2022 due to low enrollment. Interested students are encouraged to consider the BA Interdisciplinary Studies. The AA Sociology was consolidated into a more general AA Core Curriculum, which reflects the breadth of the curriculum at the associate degree level. There have been no students enrolled or graduated from these programs since 2025 and 2024, respectively.

10. South Georgia State College

Recommended: That the Board approve the request of President Tanner that South Georgia State College be approved to terminate the following degree program, effective fall 2026.

a. Bachelor of Science in Long Term Healthcare Management
b. Bachelor of Science in Public Service Leadership

Abstract: Both of these programs were deactivated in spring 2025 following a pattern of low enrollment. Students today are encouraged to pursue the BS in Management. There have been no students enrolled or graduated in these programs since 2025.

II. Board Policy Revision

11. Board of Regents Policy Manual, Section 03.08.01 General

<u>Recommended</u>: That the Board approve the request from Executive Vice Chancellor and Chief Academic Officer Ashwani Monga to amend the Board Policy on General Degrees effective immediately.

<u>Abstract</u>: In response to workforce demand and national trends, we recommend USG institutions work jointly with USG Academic Affairs to develop reduced-credit Bachelor of Applied Science degrees, consisting of 90 – 120 credits hours. If approved, guidelines for establishing such programs, such as alignment with high-demand career areas and a focus on workforce competencies, would be added to the Academic and Student Affairs Handbook in addition to the recommended Board Policy language below.

<u>Current Policy</u>:

The faculty shall recommend to the president of the institution the candidates for degrees that the institution has been authorized by the Board to confer. A record of all degrees awarded shall be filed in the office of the Registrar of the institution conferring the degree.

Absent the approval of the USG chief academic officer, no degree program shall exceed the following credit hours, exclusive of physical education activity/basic health or orientation course hours that the institution may require:

1. Associate degrees shall consist of 60 credit hours;
2. Bachelor's degrees shall consist of 120 credit hours;
3. Nexus degrees shall consist of 60 credit hours; and
4. Master degrees shall consist of 30 credit hours

<u>Proposed Revision:</u>

The faculty shall recommend to the president of the institution the candidates for degrees that the institution has been authorized by the Board to confer. A record of all degrees awarded shall be filed in the office of the Registrar of the institution conferring the degree.

Absent the approval of the USG chief academic officer, no degree program shall exceed the following credit hours, exclusive of physical education activity/basic health or orientation course hours that the institution may require:

1. Associate degrees shall consist of 60 credit hours;
2. Bachelor of Applied Science degrees shall consist of 90-120 credit hours;
3. All other Bachelor's degrees shall consist of 120 credit hours;
4. Nexus degrees shall consist of 60 credit hours; and
5. Master degrees shall consist of 30 credit hours

Recommended New Policy:

The faculty shall recommend to the president of the institution the candidates for degrees that the institution has been authorized by the Board to confer. A record of all degrees awarded shall be filed in the office of the Registrar of the institution conferring the degree.

Absent the approval of the USG chief academic officer, no degree program shall exceed the following credit hours, exclusive of physical education activity/basic health or orientation course hours that the institution may require:

1. Associate degrees shall consist of 60 credit hours;
2. Bachelor of Applied Science degrees shall consist of 90-120 credit hours;
3. All other Bachelor's degrees shall consist of 120 credit hours;
4. Nexus degrees shall consist of 60 credit hours; and
5. Master degrees shall consist of 30 credit hours

12. Board of Regents Policy Manual, Section 03.08.04 Bachelor Degrees

Recommended: That the Board approve the request from Executive Vice Chancellor and Chief Academic Officer Ashwani Monga to amend the Board Policy on Bachelor Degrees effective immediately.

Abstract: In response to workforce demand and national trends, we recommend USG institutions work jointly with USG Academic Affairs to develop reduced-credit Bachelor of Applied Science degrees, consisting of 90 – 120 credits hours. If approved, guidelines for establishing such programs, such as alignment with high-demand career areas and a focus on workforce competencies, would be added to the Academic and Student Affairs Handbook in addition to the recommended Board Policy language below.

Current Policy:

Bachelor of Arts (B.A.) and Bachelor of Science (B.S.) degrees are comprised of general education and designated major of study requirements. Bachelor degrees consist of 120 credit hours and have a coherent program of study. Bachelor degrees are subject to Board of Regents and USG policies on comprehensive program review and all applicable accreditation standards for a distinct program of study. Bachelor degrees beyond 120 credit hours require the approval of the USG chief academic officer.

Proposed Revision:

Bachelor of Arts (B.A.) and Bachelor of Science (B.S.) degrees are comprised of general education and designated major of study requirements. Bachelor degrees consist of 120 credit hours and have a coherent program of study. Bachelor degrees are subject to Board of Regents and USG policies on comprehensive program review and all applicable accreditation standards for a distinct program of study. Bachelor degrees beyond 120 credit hours require the approval of the USG chief academic officer.

Bachelor of Applied Science (B.A.S.) degrees are comprised of general education and academic courses aligned with specialized disciplines that address workforce needs. The B.A.S. degree shall consist of 90-120 credit hours and is subject to Board of Regents and USG policies on comprehensive program review and all applicable accreditation standards for a distinct program of study.

Recommended New Policy:

Bachelor of Arts (B.A.) and Bachelor of Science (B.S.) degrees are comprised of general education and designated major of study requirements. Bachelor degrees consist of 120 credit hours and have a coherent program of study. Bachelor degrees are subject to Board of Regents and USG policies on comprehensive program review and all applicable accreditation standards for a distinct program of study. Bachelor degrees beyond 120 credit hours require the approval of the USG chief academic officer.

Bachelor of Applied Science (B.A.S.) degrees are comprised of general education and academic courses aligned with specialized disciplines that address workforce needs. The B.A.S. degree shall consist of 90-120 credit hours and is subject to Board of Regents and USG policies on comprehensive program review and all applicable accreditation standards for a distinct program of study.

III. Academic Naming

13. Michael E. Tennenbaum Family Institute for Technology and Civic Leadership

<u>Recommended</u>: That the Board approve the request of President Cabrera, for the naming of the Michael E. Tennenbaum Family Institute for Technology and Civic Leadership at Georgia Institute of Technology, effective immediately.

<u>Rationale</u>: The proposed naming is in recognition of a significant philanthropic commitment from Michael E. Tennenbaum and his family. Michael E. Tennenbaum graduated from the Georgia Institute of Technology with a degree in Industrial Engineering and received an honorary Doctorate from the institution in recognition of his business achievements and extensive philanthropy. He is a distinguished alumnus, private investor, and longtime supporter of Georgia Tech. He is founder and chairman of Caribbean Capital & Consultancy Corporation and co-founder of Tennenbaum Capital Partners, following a more than 30-year career with Bear Steams, where he served as vice chairman of Investment Banking. Mr. Tennenbaum has maintained a deep and sustained relationship with Georgia Tech, providing volunteer leadership and service as a member of the Georgia Tech Foundation Board of Trustees, multiple advisory boards, and campaign committees. His philanthropy to the Institute exceeds $18.9 million in lifetime giving, with investments spanning entrepreneurship, interdisciplinary research, student access, and faculty support. Mr. Tennenbaum has proposed a $30 million philanthropic commitment, structured over a multi-year pledge schedule, to establish and endow the Institute that includes a documented estate provision to fulfill the pledge.

CONSENT ITEMS

IV. Named/Endowed Faculty Positions

14. Establishments

Joseph T. and Cecily R. DiPiro Distinguished Professor of Pharmacy

Recommended: That the Board approve the request of President Morehead that University of Georgia be authorized to establish an endowed Joseph T. and Cecily R. DiPiro Distinguished Professor of Pharmacy, effective immediately.

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The University of Georgia Foundation has confirmed the funds available to support the establishment of $505,104.45.

Rationale: The College of Pharmacy has completed arrangements for funding the Joseph T. and Cecily R. DiPiro Distinguished Professor of Pharmacy, supported by the generosity of Joseph T. and alumnus Cecily R. DiPiro and a match from the University of Georgia Foundation. Dr. Joseph DiPiro served as faculty member, department head, and assistant dean at the UGA College of Pharmacy. Dr. Cecily DiPiro, a proud graduate of the UGA College of Pharmacy, spent much of her career as a hospital pharmacist. Their connection to UGA is both personal and professional, and their commitment to advancing pharmacy education is longstanding.

Jae S. Lim Professorship

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Jae S. Lim Professorship, effective September 1, 2026.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $1,000,000.

Rationale: The School of Electrical and Computer Engineering has completed arrangements for funding the Jae S. Lim Professorship, supported by the generosity of the Jae S. Lim Foundation. Established in 2010, the Jae S. Lim Foundation is a private foundation that provides funding opportunities in STEM fields. Dr. Jae S. Lim is a professor of Electrical Engineering and Computer Science and the Director of the Advanced Telecommunications Research Program at the Massachusetts Institute of Technology. Dr. Lim holds more than 40 patents in the areas of advanced television systems and signal compression and co-founded Digital Voice Systems, Inc.

Ronald J. and Carol T. Beerman Early Career Professorship

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Ronald J. and Carol T. Beerman Early Career Professorship, effective immediately.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $1,556,262.

Rationale: The H. Milton Stewart School of Industrial and Systems Engineering has completed arrangements for funding the Ronald J. and Carol T. Beerman Early Career Professorship, supported by the generosity of Ronald J. and Carol T. Beerman. The donor, Ronald J. Beerman, founded Profitmaster Displays in 1984, a company that has grown to become the leading supplier of merchandising and point-of-purchase displays for the soft drink and packaged beverage industry. Mr. Beerman remains Chairman of the company. He received a BS in Industrial Engineering from the Georgia Institute of Technology in 1973 and an MBA from Harvard University in 1977.

Terrell and Pierre Sovey Chair

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Terrell and Pierre Sovey Chair, effective immediately.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $2,458,639.

Rationale: The H. Milton School of Industrial and Systems Engineering has completed arrangements for funding the Terrell and Pierre Sovey Chair, supported by the generosity of L. Terrell Sovey and W. Pierre Sovey. The donors, L. Terrell Sovey and W. Pierre Sovey, are brothers and alumni of the Georgia Institute of Technology, each earning their BS in Industrial Engineering. After three years in the Navy, Terrell Sovey began his career in the cost center department at Owens Corning Fiberglass. Terrell held various leadership roles at Deering Milliken & Company, ultimately serving as Vice President and General Manager. He was President, COO and Director of M. Lowenstein Company from 1977 to 1980. He spent the remainder of his career as Chairman and CEO of Texfi Industries before retiring. Following three years in the Navy, Pierre Sovey began his career in 1958 with Owens Corning where he advanced to Superintendent of one of its largest plants. Pierre then joined the Newell Company in 1986 as President & COO; he was named CEO in 1992, and Chairman in 1998. The Newell Company purchased Rubbermaid in 1999, and Pierre retired as the Chairman of Newell-Rubbermaid Company in 2004.

Byers Head Women's Tennis Coach

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Byers Head Women’s Coach, effective September 1, 2026.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $2,978,519.

Rationale: Georgia Tech Athletics has completed arrangements for funding the Byers Head Women’s Tennis Coach, supported by the generosity of Kenneth G. Byers, Jr. and the Alexander-Tharpe Fund. Kenneth G. Byers Jr. founded Byers Engineering Company in 1971 and continues to serve as its founder and chairman, while also chairing eQuorum Corporation. A highly recognized business and community leader, he has been inducted into the Technology Hall of Fame of Georgia and received numerous honors, including Georgia Tech’s Joseph Mayo Pettit Distinguished Service Award and Georgia State University’s Robinson Alumni Leadership Award for Lifetime Achievement. Together with his wife, Tricia, Byers has demonstrated a longstanding commitment to Georgia Tech through strategic philanthropic investments in intercollegiate athletics, capital projects, and endowed faculty support in the School of Electrical and Computer Engineering, including funding that helped build the tennis facility serving the university’s men's and women's tennis programs.

Byers Head Men's Tennis Coach

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Byers Head Men's Tennis Coach, effective September 1, 2026.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $2,978,519.

Rationale: Georgia Tech Athletics has completed arrangements for funding the Byers Head Men's Tennis Coach, supported by the generosity of Kenneth G. Byers, Jr. and the Alexander-Tharpe Fund. Kenneth G. Byers Jr. founded Byers Engineering Company in 1971 and continues to serve as its founder and chairman, while also chairing eQuorum Corporation. A highly recognized business and community leader, he has been inducted into the Technology Hall of Fame of Georgia and received numerous honors, including Georgia Tech's Joseph Mayo Pettit Distinguished Service Award and Georgia State University's Robinson Alumni Leadership Award for Lifetime Achievement. Together with his wife, Tricia, Byers has demonstrated a longstanding commitment to Georgia Tech through strategic philanthropic investments in intercollegiate athletics, capital projects, and endowed faculty support in the School of Electrical and Computer Engineering, including funding that helped build the tennis facility serving the university's men's and women's tennis programs.

Toni M. and Richard L. Bergmark Head Swimming and Diving Coach

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed Toni M. and Richard L. Bergmark Head Swimming and Diving Coach, effective September 1, 2026.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $1,358,857.

Rationale: Georgia Tech Athletics has completed arrangements for funding the Toni M. and Richard L. Bergmark Head Swimming and Diving Coach, supported by the generosity of Richard L. Bergmark and the Alexander-Tharpe Fund. Richard L. Bergmark was an active Georgia Tech student, participating in the Swim Team, Air Force ROTC, and Water Polo Club. After graduating from Georgia Tech, Mr. Bergmark held positions with Gulf Oil Company and Global Marine prior to joining Western Atlas International, Inc. as Treasurer in 1987 and ultimately appointed chief financial officer and treasurer of Core Laboratories NV where he was later named executive vice president. Together with his wife, Toni, Mr. Bergmark has directed transformative philanthropic support for Georgia Tech Athletics, undergraduate student scholarships, and the Ernest Scheller Jr. College of Business.

William R. Collins, Jr. Chair

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed William R. Collins, Jr. Chair, effective August 14, 2026.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of $2,507,098.

Rationale: The Scheller College of Business has completed arrangements for funding the William R. Collins, Jr. Chair, supported by the generosity of William R. Collins, Jr. The donor, William R. Collins, Jr., earned his bachelor's degree in mechanical engineering from Georgia Tech in 1957 and went on to serve as a Captain in the U.S. Army before returning to Georgia Tech to earn his master's degree in industrial management in 1963. Mr. Collins enjoyed a 30-year career with Pinkerton & Laws, one of the largest general contracting firms in Atlanta, serving as President before co-founding Collins and Arnold Construction in 1993. Bill Collins has received numerous honors including the College of Engineering Distinguished Alumnus award, the Scheller College (formerly the College of Management) Hall of Fame award, the Woodruff School Distinguished Alumni award, and the Joseph M. Pettit Distinguished Service award. Mr. Collins also served on the Georgia Tech Foundation Board of Trustees.

Oglethorpe Echo Professor

Recommended: That the Board approve the request of President Morehead that University of Georgia be authorized to establish an endowed Oglethorpe Echo Professor, effective immediately.

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The University of Georgia Foundation has confirmed the funds available to support the establishment of $ 261,283.48.

Rationale: The Grady College of Journalism and Mass Communication has completed arrangements for funding the Oglethorpe Echo Professor, supported by the generosity of William H. "Dink" NeSmith Jr. Mr. NeSmith, a 1970 graduate of Grady College, founded The Oglethorpe Echo Legacy, Inc. in 2021 and arranged the partnership through which Grady Students receive hands-on journalism experience while helping sustain the historic community newspaper. More than 200 Grady students have participated in the program.

15. Named Faculty Positions

Institution: Augusta University
University Faculty's Name: Matthew J. Cornish, MD
Named Faculty Position: Charles W. Linder, M.D. Distinguished Chair in Pediatrics
Effective Date: August 13, 2026

Institution: Augusta University
University Faculty's Name: Amy J. Estes, MD
Named Faculty Position: Knights Templar Educational Foundation of Georgia/Dr. Fleetwood Maddox Endowed Chair in Ophthalmology
Effective Date: August 13, 2026

Institution: Augusta University
University Faculty's Name: Zachary Klaassen, MD
Named Faculty Position: Ronald W. Lewis, MD Chair in Urological Education
Effective Date: August 13, 2026

Institution: Augusta University
University Faculty's Name: Alexander Poltorak, PhD
Named Faculty Position: Georgia Research Alliance Bradley-Turner Eminent Scholar Distinguished University Chair In Immunology
Effective Date: August 13, 2026

Institution: Dalton State College
University Faculty's Name: Asof Varol, PhD
Named Faculty Position: The Shaw Industries Chair in STEM
Effective Date: August 13, 2026

Institution: Dalton State College
University Faculty's Name: Cristian R. Aquino-Sterling, PhD
Named Faculty Position: Keith & Lynn Whitworth Distinguished Chair in Classical Education
Effective Date: August 13, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Vijaykrishnan Narayanan, PhD
Named Faculty Position: Jae S. Lim Professorship
Effective Date: September 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Johannes Milz, PhD
Named Faculty Position: Ronald J. and Carol T. Beerman Early Career Professorship

Effective Date: August 13, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Joel Sokol, PhD
Named Faculty Position: Terrell and Pierre Sovey Chair
Effective Date: August 13, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Mingfeng Lin, PhD
Named Faculty Position: William R. Collins, Jr. Chair
Effective Date: August 14, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Pan Li, PhD
Named Faculty Position: Melvyn P. and Eleanor N. Galin Early Career Professorship
Effective Date: August 14, 2026

Institution: Kennesaw State University
University Faculty's Name: Alyson Epp, PhD
Named Faculty Position: Jane J. Yarbrough Fellowship for Nursing
Effective Date: September 1, 2026

Institution: Kennesaw State University
University Faculty's Name: Tracy Fasolino, PhD
Named Faculty Position: Thomas M. and Elizabeth D. Holder Endowed Chair of Nursing
Effective Date: September 1, 2026

Institution: University of Georgia
University Faculty's Name: Cody Marrs, PhD
Named Faculty Position: Joyce-Lanier Sterling and Carol Lanier Goodman Professor in English
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Jules Bruck, PhD
Named Faculty Position: Constance Knowles Draper Professor of Landscape Architecture
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Kristen Valentine, PhD
Named Faculty Position: Elizabeth Price Dolvin Professor
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Timothy Samples, JD
Named Faculty Position: Chris Cannon Distinguished Professor
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Ling Xue, PhD
Named Faculty Position: Stevens Family Professor for Financial Innovation and Technology
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Margaret Vaughn, PhD
Named Faculty Position: Connally Family Distinguished Professor in Literacy Education
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Robert Jackson, PhD
Named Faculty Position: Barbara Lester Methvin Distinguished Professorship in Southern Literature
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Peter Van Zandt Lane, PhD
Named Faculty Position: Jane Willson Professorship in Arts
Effective Date: August 17, 2026

Institution: University of Georgia
University Faculty's Name: Jeffery N. Bryan, PhD
Named Faculty Position: James and Marjorie Waggoner Professorship of Small Animal Studies
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Felix Olschofka, DMA
Named Faculty Position: Wyatt and Margaret Anderson Professorship in the Arts
Effective Date: August 17, 2026

Institution: University of Georgia
University Faculty's Name: Dana Bultman, PhD
Named Faculty Position: CHA Harry and Jane Willson Professorship in Humanities

Effective Date: August 17, 2026

Institution: University of Georgia
University Faculty's Name: Keivan Stassun, PhD
Named Faculty Position: Ashvin B. Chhabra Distinguished Professor
Effective Date: January 13, 2027

Institution: University of Georgia
University Faculty's Name: James "Alex" Reed, JD
Named Faculty Position: University of Georgia Athletic Association Professor in the Terry College of Business
Effective Date: August 13, 2026

Institution: University of Georgia
University Faculty's Name: Andrew "Andy" Johnston
Named Faculty Position: Oglethorpe Echo Professor
Effective Date: August 13, 2026

16. Named Coaching Positions

Institution: Georgia Institute of Technology
University Faculty's Name: Rodney Harmon
Named Faculty Position: Byers Head Women's Tennis Coach
Effective Date: September 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Kenny Thorne
Named Faculty Position: Byers Head Men's Tennis Coach
Effective Date: September 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: John Ames
Named Faculty Position: Toni M. and Richard L. Bergmark Head Swimming and Diving Coach
Effective Date: September 1, 2026

NOTIFICATION ITEMS

V. Chancellor's Actions

The Chancellor approved the following items in July 2026 pursuant to authority delegated by the Board.

1. Endowed Faculty Position and Faculty Named Appointments

Recommended: That the Board approve the request of President Ángel Cabrera that Georgia Institute of Technology be authorized to establish the endowed James G. and Dee H. Pope Faculty Fellows, effective July 1, 2026.

Abstract: The Georgia Institute of Technology Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Institute of Technology Foundation has confirmed the funds available to support the establishment of $2,544,455.67.

Rationale: The Georgia Institute of Technology has completed arrangements for funding the James G. and Dee H. Pope Faculty Fellows, supported by the generosity of James G. "Jim" Pope, which is an endowment for the support of the Jim Pope Fellows for CREATE-X at Georgia Institute of Technology. CREATE-X is a Georgia Tech initiative to instill entrepreneurial confidence in students and empower them to launch successful startups. The donor, Mr. James Pope, is the former President and CEO of Northern Trust Retirement Consulting, LLC, a subsidiary of Northern Trust Bank, and Atlanta-based actuarial and consulting firm. Mr. Pope began his business career in 1965 as an electrical engineer for DuPont, following his graduation from Georgia Institute of Technology.

Institution: Georgia Institute of Technology
University Faculty's Name: Rosa Arriaga, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Blair Brettmann, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Julie Linsey, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Stephen (Nick) Housley, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: John Taylor, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Javier Irizarry, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Daniel Goldman, PhD
Named Faculty Position: James G. and Dee H. Pope Faculty Fellow
Effective Date: July 1, 2026

2. Faculty Named Appointment

Institution: Dalton State College
University Faculty's Name: Sweta Sneha, PhD
Named Faculty Position: The Sesquicentennial Chair in Business
Established Date: December 3, 1999
Effective Date: July 1, 2026

AGENDA

COMMITTEE ON ORGANIZATION AND LAW

August 13, 2026

1. Mutual Aid Agreement: Watkinsville Police Department and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Watkinsville Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Watkinsville Police Department ("Watkinsville PD"), in the City of Watkinsville, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Watkinsville PD and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Watkinsville PD upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Watkinsville PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Watkinsville, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Watkinsville PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Watkinsville Police Department

Signed by:
James Arwood
B9805B6183494F8...

James Arwood
Chief of Police
Date: 12/16/2025 | 8:50:06 AM PST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:20:48 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

2. Mutual Aid Agreement: Cumming Police Department and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Cumming Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Cumming Police Department ("Cumming PD"), in the City of Cumming, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Cumming PD and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Cumming PD upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Cumming PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Cumming, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Cumming PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Cumming Police Department

Signed by:
PJ Girvan
85FF8D490071407...

PJ Girvan
Chief of Police
Date: 12/16/2025 | 11:10:39 AM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:20:08 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

3. <u>Mutual Aid Agreement: Gainesville Police Department and the University of North Georgia</u>

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Gainesville Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Gainesville Police Department ("Gainesville PD"), in the City of Gainesville, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Gainesville PD and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Gainesville PD upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Gainesville PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Gainesville, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Gainesville PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Gainesville Police Department

Signed by:
Roger J. Parrish Jr.
2696FE5730E941E...

Roger J. Parrish, Jr.
Chief of Police
Date: 12/16/2025 | 3:44:54 PM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:19:24 AM EST

Approved by the Board of Regents of the University System of Georgia

____

Christopher A. McGraw
Secretary
Date:

4. <u>Mutual Aid Agreement: Oakwood Police Department and the University of North Georgia</u>

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Oakwood Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Oakwood Police Department ("Oakwood PD"), in the City of Oakwood, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Oakwood PD and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Oakwood PD upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Oakwood PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Oakwood, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Oakwood PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Oakwood Police Department

Signed by:
Timothy Hatch
9A3FFCA2656F4A1...

Timothy Hatch
Chief of Police
Date: 12/16/2025 | 1:40:55 PM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:21:34 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

5. <u>Mutual Aid Agreement: Lumpkin County Sheriff's Office and the University of North Georgia</u>

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Lumpkin County Sheriff's Office.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Lumpkin County Sheriff's Office, in Lumpkin County, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Lumpkin County Sheriff's Office and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Lumpkin County Sheriff's Office upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Lumpkin County Sheriff's Office is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within Lumpkin County, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Lumpkin County Sheriff or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Lumpkin County Sheriff's Office

Signed by:
Stacy M. Jarrard
63F13681EBA3479...

Stacy M. Jarrard
Sheriff
Date: 12/19/2025 | 4:47:12 PM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:19:46 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

6. Mutual Aid Agreement: Flowery Branch Police Department and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Flowery Branch Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Flowery Branch Police Department ("Flowery Branch PD"), in the City of Flowery Branch, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Flowery Branch PD and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Flowery Branch PD upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Flowery Branch PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Flowery Branch, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Flowery Branch PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Flowery Branch Police Department

Signed by:
C. S. Hulsey
AD40D39811C44C6...

Chris Hulsey
Chief of Police
Date: 12/22/2025 | 8:22:08 AM PST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:20:29 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

7. Mutual Aid Agreement: Oconee County Sheriff's Office and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Oconee County Sheriff's Office.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Oconee County Sheriff's Office, in Oconee County, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Oconee County Sheriff's Office and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Oconee County Sheriff's Office upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Oconee County Sheriff's Office is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within Oconee County, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Oconee County Sheriff or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Oconee County Sheriff's Office

Signed by:

4F20C41E6F52480...

James A. Hale Jr.
Sheriff
Date: 1/5/2026 | 7:48:02 AM PST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:

Michael P. Shannon

1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 12/16/2025 | 10:21:07 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

8. Mutual Aid Agreement: Forsyth County Sheriff's Office and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Forsyth County Sheriff's Office.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Forsyth County Sheriff's Office, in Forsyth County, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Forsyth County Sheriff's Office and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Forsyth County Sheriff's Office upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Forsyth County Sheriff's Office is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within Forsyth County, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Forsyth County Sheriff or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Forsyth County Sheriff's Office

DocuSigned by:
Ron Freeman
79CEB4625E0645A...

Ron H. Freeman
Sheriff
Date: 1/12/2026 | 1:08:45 PM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 1/12/2026 | 10:17:37 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

9. Mutual Aid Agreement: Hall County Sheriff's Office and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Hall County Sheriff's Office.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Hall County Sheriff's Office, in Hall County, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Hall County Sheriff's Office and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Hall County Sheriff's Office upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Hall County Sheriff's Office is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within Hall County, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Hall County Sheriff or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Hall County Sheriff's Office

Signed by:
Kevin Head
7B76A54458E4452...

Kevin Head
Chief Deputy
Date: 1/12/2026 | 3:30:21 PM EST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 1/12/2026 | 10:18:00 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

10. **Mutual Aid Agreement: Fannin County Sheriff’s Office and the University of North Georgia**

The University of North Georgia seeks the Board of Regents’ permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Fannin County Sheriff’s Office.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Fannin County Sheriff's Office, in Fannin County, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Fannin County Sheriff's Office and UNG are hereinafter individually referred to as "Party" and collectively as "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Fannin County Sheriff's Office upon the approval of the Board of Regents for the University System of Georgia and the President of UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Fannin County Sheriff's Office is authorized to furnish assistance extraterritorially to UNG with the approval of the President of UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within Fannin County, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Fannin County Sheriff or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Fannin County Sheriff's Office

Dane Kirby
Sheriff
Date:

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...
Michael P. Shannon, Ph.D.
President
Date: 1/12/2026 | 10:17:16 AM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

11. Mutual Aid Agreement: Blue Ridge Police Department and the University of North Georgia

The University of North Georgia seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Blue Ridge Police Department.

Memorandum of Understanding

This Memorandum of Understanding ("MOU") is entered into on the date last signed below ("Effective Date"), by and between the Blue Ridge Police Department ("Blue Ridge PD"), in the City of Blue Ridge, Georgia, and the University of North Georgia ("UNG"), an institution within the University System of Georgia, and approved the Board of Regents for the University System of Georgia ("Board of Regents"). Blue Ridge PD and UNG are hereinafter individually referred to as "Party" and collectively "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69- 1 *et seq.,* including subsequent amendments thereto.

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, and either Party may request that the other Party provide certified police officers to assist in providing law enforcement services;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* UNG is authorized to furnish assistance extraterritorially to Blue Ridge PD upon the approval of the Board of Regents for the University System of Georgia and the President of the UNG through this MOU;

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.,* Blue Ridge PD is authorized to furnish assistance extraterritorially to UNG with the approval of the President of the UNG through this MOU, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the Parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Blue Ridge, Georgia or on one or more UNG campuses as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance or to stay at the scene of a local emergency for any length of time.

2. **Requests:** Requests for assistance may be made by the Blue Ridge PD Chief of Police or the UNG President or Chief of Police or their respective designee(s) in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests

in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment. Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

6. **Entire Agreement & Effective Date:** This agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all previous memoranda of understanding or other agreements between the Parties with respect to requesting and providing mutual aid as described herein. This Agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

IN WITNESS WHEREFORE, the Parties hereto have caused this MOU to be duly executed as of the Effective Date by their duly authorized representatives.

Blue Ridge Police Department

DocuSigned by:
Robbie Stuart
078C910660164F3...

Robbie Stuart
Chief of Police
Date: 1/13/2026 | 7:57:00 AM PST

Board of Regents of the University System of Georgia, by and on behalf of the University of North Georgia

Signed by:
Michael P. Shannon
1C91AA4C7DF54FA...

Michael P. Shannon, Ph.D.
President
Date: 1/5/2026 | 4:46:07 PM EST

Approved by the Board of Regents of the University System of Georgia

Christopher A. McGraw
Secretary
Date:

12. <u>Mutual Aid Agreement: Cobb County Police Department and Kennesaw State University</u>

Kennesaw State University seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the Cobb County Police Department.

Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into by and between the **Cobb County Police Department** and the **Board of Regents of the University System of Georgia, by and on behalf of Kennesaw State University, through its Department of Public Safety and University Police ("Kennesaw State University Police Department"). Cobb County Police Department** and the **Kennesaw State University Police Department** are hereinafter collectively referred to as "Party" or "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, the **Cobb County Police Department** and the **Kennesaw State University Police Department** may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Kennesaw State University Police Department** is authorized to furnish assistance extraterritorially to **Cobb County Police Department** upon the approval of Board of Regents for the University System of Georgia and the President of **Kennesaw State University** with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Cobb County Police Department** is authorized to furnish assistance extraterritorially to **Kennesaw State University Police Department** with the approval of the President of **Kennesaw State University**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **Cobb County** or on the **Kennesaw State University** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.
2. **Requests:** Requests for assistance may be made by the **Chief of Police** of **Cobb County Police Department** or **Chief of Police** of **Kennesaw State University Police Department** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel**: In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "*shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.*"

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

   Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

II. Effective Date

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed and take effect as of the Effective Date stated above.

Chief James Ferrell	DocuSigned by: Dr. Kathy Schwaig 11EA3F49C7FD469...
Chief James Ferrell	Dr. Kathy Schwaig
Chief of Police / Cobb County Police Department	President / Kennesaw State University
Date: 6-30-2026	Date: February 4, 2026

Presented to and approved by the Board of Regents:

Secretary to the Board Signature ______ Date ______

Name of Secretary to the Board, Printed ______

13. Honorary Degree Request: Georgia Institute of Technology

Georgia Institute of Technology President Ángel Cabrera seeks the Board's approval to award an Honorary Doctor of Philosophy degree to the late Charles K. Sewell.

Georgia Institute of Technology

Office of the President
225 North Avenue, NW
Atlanta, Georgia 30332-0325 U.S.A.
PHONE 404.894.5051

April 21, 2026

Chris McGraw, Esq.
Vice Chancellor of Legal Affairs
Board of Regents of the University System of Georgia
Suite 7025
270 Washington Street, SW
Atlanta, Georgia 30334

Dear Vice Chancellor McGraw:

It is my pleasure to propose Charles K. Sewell for an Honorary Doctor of Philosophy Degree to be awarded posthumously by the Georgia Institute of Technology on behalf of the Board of Regents during the December 2026 commencement ceremonies. A short biography of the late Mr. Sewell is enclosed.

Mr. Sewell was a Georgia native who briefly attended Georgia Tech before earning a B.S. in Mathematics from Piedmont College in 1954. He began his career at his family's business, Sewell Dairy Supply, which provided essential products to dairies across the Southeast. A few years later, he co-founded Sewell Plastics with his brother and expanded the company to five manufacturing plants providing plastic packaging to dairies. His entrepreneurship and innovation were the marks of a tremendously successful career, which developed beyond plastic dairy packaging as he led the company that produced the first two-liter plastic beverage container for The Coca-Cola Company and later founded CKS Packaging, currently the eighth-largest plastic blow molding company in North America.

Mr. Sewell was dedicated to supporting his community through philanthropy and servant leadership. He founded Maximum Impact Love, a nonprofit that provides food, clothing, and housing to those in need, and was instrumental in launching Safehouse Outreach, an organization supporting unhoused people in Atlanta. He was an avid fan of Yellow Jackets football and men's basketball and provided significant philanthropic support for Georgia Tech Athletics.

Through Mr. Sewell's visionary leadership in industry and his extensive involvement with his community, he made a profound impact on Georgia Tech and beyond.

Thank you for your consideration.

Sincerely,

Ángel Cabrera
President

Enclosure

Charles K. Sewell

Esteemed business leader and friend to Georgia Tech, Charles K. Sewell was born in Marietta, Georgia. Mr. Sewell attended Georgia Tech before earning his bachelor's degree in mathematics with minors in science and physical education from Piedmont College in 1954. He began his career at his family's business, Sewell Dairy Supply, which provided stainless steel fittings, rubber boots and gloves, wax paper cartons, chocolate milk mix, and other products to dairies across the Southeast.

At the age of 26, he acquired a company producing wax paper milk cartons and eventually merged that operation into Sewell Dairy Supply. In 1964, Mr. Sewell was inspired to pursue plastic milk jug production and partnered with his younger brother to co-found Sewell Plastics, a regional powerhouse producing dairy containers. The company grew to five manufacturing plants serving dairies across the Southeast.

In 1970, the Sewell brothers sold Sewell Plastics, with Charles Sewell remaining president of the company. Under his leadership, the company expanded and began production on the first two-liter plastic beverage container for The Coca-Cola Company. Mr. Sewell grew the business to more than $300 million in annual sales before he embarked on his next entrepreneurial endeavor, founding CKS Packaging in 1985. Under his extraordinary leadership, CKS Packaging grew to include 27 plants and is the eighth-largest plastic blow-molding company in North America, creating packaging in a variety of industries and markets including beverage, food, household, automotive, agricultural-chemical, and specialty. Four generations of the Sewell family currently work in the business.

Mr. Sewell's leadership and vision have left an indelible mark on his industry and community. He received a lifetime achievement award from the Society of Plastic Engineers and was inducted into the Plastics Hall of Fame in Düsseldorf, Germany.

His quiet, transformative philanthropy at Georgia Tech focused primarily on intercollegiate athletics, supporting student-athletes and promoting the winning tradition of the Yellow Jackets. Mr. Sewell's significant philanthropic investment is helping ensure continued athletic excellence for Georgia Tech.

Mr. Sewell also had far-reaching impact on his community through his mentorship efforts and philanthropic support. He played a key role in launching Safehouse Outreach, an Atlanta-based organization founded in 1982 to help restore the lives of those experiencing extreme poverty to independent living. The organization connects those in need with meals, health and hygiene services, emergency housing, employment training, and other life-transforming programs. In 2007, Mr. Sewell also founded Maximum Impact Love, a nonprofit organization that provides nutritious meals and other resources to families in need.

Mr. Sewell was dedicated to his family, faith, and community. His legacy is one of business acumen, visionary leadership and entrepreneurship, and unyielding commitment to uplifting the lives of those in need.

225 North Avenue, NW
Atlanta, Georgia 30332-0325 U.S.A.
PHONE 404.894.5051

14. Executive Session

The Committee will enter executive session to discuss pending applications for discretionary review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review involve personnel matters and student records.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 13, 2026

1. Approval of Graduate Tuition Rates for Master of Medical Science in Physician Assistant Studies, Georgia Southern University

Recommended: That the Board approve Georgia Southern University's requested tuition rates for the Master of Medical Science in Physician Assistant Studies as noted below. The approval of these tuition rates is contingent upon the Board's approval of the degree program.

Residency Status	Full Time (12+ Hours)	Per Hour
In State	$7,236	$603
Out-of-State	$15,384	$1,282
Out-of-Country	$15,828	$1,319

Background: The Board of Regents will be considering approval of the establishment of the Master of Medical Science in Physician Assistant Studies at Georgia Southern University during its August 2026 meeting.

This program is strategically designed to advance the University System of Georgia's mission through a focus on academic excellence and regional healthcare needs. By producing 35–40 highly skilled physician assistants annually, the program will directly address Georgia's critical healthcare workforce shortage and also reduce the need for transient, higher-cost travel PAs to fill vacant positions. This influx of healthcare professionals will also bolster the state's economic competitiveness by improving the health and productivity of the workforce, particularly in the growing healthcare sector of South Georgia. The program's focus on evidence-based practice and quality improvement prepares graduates to contribute to healthcare system efficiency and cost-effectiveness.

Georgia Southern University is requesting Board approval of full time, per semester tuition of $7,236 for in-state students, $15,384 for out-of-state students, and $15,828 for out-of-country students. For less than full time study, approval is requested for per credit hour rates of $603 for in-state students, $1,282 for out-of-state students, and $1,319 for out-of-country students. These rates are for tuition only and are aligned with tuition rates currently approved for a similar program offered by Augusta University, the only other Physician Assistant program offered in the University System.

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 13, 2026

1. Informational Item: Internal Audit Update on audits completed in FY26

During this session Chief Audit Officer Jenna Wiese will provide an update on the conclusion of the various internal audit engagements conducted across the system during Fiscal Year 2026.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 13, 2026

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 13, 2026

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 13, 2026

1. <u>Chancellor's Actions</u>

Vice Chancellor Smith will update the Board on actions taken by the Chancellor pursuant to authority delegated by the Board at its meeting on May 12, 2026.

Rental Agreement, 900 Pointe Grand Way, Brunswick, College of Coastal Georgia

Recommended: That the Board authorize the execution of a rental agreement between HP-221124 Brunswick, LLC, as Landlord, and the Board of Regents, as Tenant, for the lease of up to fifty (50) two-bedroom, two-bathroom units in an off-campus housing community known as Pointe Grand Island View Apartments ("Pointe Grand") located at 900 Pointe Grand Way in Brunswick, for the use of the College of Coastal Georgia ("CCGA"). The rental agreement would be for a ten (10) month term commencing August 1, 2026, and ending May 31, 2027, at a maximum monthly rental rate of $89,285.50 (approximately $893 per bed), for a maximum total term cost of $892,855.00

Understandings: Pursuant to authority delegated to the Vice Chancellor for Real Estate and Facilities, the Board of Regents previously leased fourteen (14) units at Pointe Grand for a term that began August 4, 2025, and ended May 31, 2026. In response to elevated demand for Fall 2026 student housing among both incoming first-year and returning students, the Board approved at its May 2026 meeting a rental agreement for the 2026-2027 academic year that would provide for an increase in the number of leased units at Pointe Grand from fourteen (14) to twenty-five (25).

Demand for student housing at CCGA continues to grow. As of June 10, 2026, CCGA had received a total of 843 completed housing applications. To manage capacity, housing applications have been closed to all students with the exception of out-of-area first-year students. As a result, current demand for CCGA's housing inventory exceeds available capacity by approximately sixty-eight (68) students and could, based on projected enrollment for the upcoming academic year, increase to as many as one hundred eight (108) students. To address the current demand, CCGA requests approval to lease up to twenty-five (25) additional units at Pointe Grand, increasing the maximum number of leased units from twenty-five (25) to fifty (50), which would provide housing for up to one hundred (100) CCGA students.

Located approximately 1.4 miles south of the campus, Pointe Grand offers high-quality residential units and community amenities that would provide housing in a setting comparable to on-campus living, including similar residential life programming and services. CCGA plans to station up to two (2) resident assistants at Pointe Grand, and would provide shuttle transportation to and from campus, along with enhanced security, including increased safety patrols of the facility.

Rental payments associated with the rental agreement would be supported through auxiliary housing revenues generated by student housing fees and room charges. Students assigned to Pointe Grand would pay rates comparable to the higher end of CCGA's housing portfolio. For Fiscal Year 2027, CCGA housing rates range from approximately $2,207 to $4,603 per semester, depending on room configuration. Pointe Grand's higher cost reflects its apartment-style accommodations, a housing option not currently available on campus. Students assigned to Pointe Grand would not be required to purchase a CCGA housing meal plan.

Administratively approved pursuant to authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue

Sonny Perdue, Chancellor

Date: July 15, 2026

Rental Agreement, Reflection Apartments, 111 John Wesley Dobbs Avenue, Atlanta, Georgia State University

Recommended: That the Board authorize the execution of a rental agreement between SBN Reflection LLC, as Landlord, and the Board of Regents, as Tenant, for approximately 49 student housing units containing approximately 167 beds located in the student housing complex commonly known as "Reflection", located at 111 John Wesley Dobbs Avenue in Atlanta, for the use of Georgia State University ("GSU"). The agreement would provide for the lease of the housing units for a term commencing August 12, 2026, and ending May 14, 2027. Total rent for the lease term would be approximately $1,936,060.00, payable in ten (10) installments of $193,606.00 each, with the first installment due upon commencement of the lease term and the remaining installments due on the first day of each month thereafter through the end of the term. The agreement would provide for up to four (4) thirty (30) day renewal options, exercisable at GSU's discretion, at a rental rate not to exceed $193,606.00 for each renewal term.

Understandings: In March 2026, a flood at Patton Hall ("Patton") resulted in the temporary loss of more than 300 student housing beds on GSU's main campus in Atlanta. Given the extensive renovation and restoration efforts required to return Patton to service, GSU will experience reduced on-campus housing capacity for Fall 2026 and possibly Spring 2027. Approval of this agreement would allow GSU to secure replacement housing that would help maintain residential capacity, support student recruitment and retention efforts, and ensure students have access to housing near campus during the restoration period. As Patton is expected to be open for the 2027 – 2028 academic year, GSU does not anticipate needing to extend the agreement beyond the proposed term.

Reflection is a privately operated student housing community located adjacent to campus. The property offers modern residential units and community amenities that would provide a quality living environment for students. Approval of this agreement would allow GSU to assign up to 161 students, five (5) resident assistants, and one (1) housing professional to the available beds at Reflection. GSU would provide residence life programming, student support services, and community-building initiatives comparable to those offered in its on-campus housing portfolio, helping residents remain connected to the university experience.

Students assigned to Reflection would pay housing rates comparable to those charged for upper-class residential accommodations within GSU's housing portfolio, which currently range from approximately $5,486 to $6,444 per semester per bed for Fiscal Year 2027, depending on room configuration. Students residing at Reflection would not be required to purchase an upper-class campus housing meal plan.

Administratively approved pursuant to authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue

Sonny Perdue, Chancellor

Date: July 15, 2026

Ranking of Design-Build Firms, Project No. BR-50-2603, Peachtree Center Parking Deck and Retail, Georgia State University

Recommended: That the Board approve the ranking of the design-build firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-50-2603, Peachtree Center Parking Deck and Retail, Georgia State University

Project Description: In April 2026, the Board authorized the Peachtree Center Parking Deck and Retail project. Georgia State University ("GSU") plans to demolish the existing, underutilized parking structure known as "A Deck", located at the corner of Auburn Avenue and Peachtree Center Avenue, and replace it with a new mixed-use parking and retail facility (the "Project"). By combining essential parking infrastructure with ground-floor retail, the Project will transform this prominent corner of GSU's Atlanta campus into a more engaging public space and enhance the overall campus experience for students, faculty, staff, and visitors.

The Project is envisioned as a seven-level structure encompassing approximately 345,000 square feet and providing more than 900 parking spaces. The planned retail space will activate the adjacent streetscape, while the parking component will address critical campus needs. Situated adjacent to GSU's building at 55 Park Place and the College of Law, the Project will strengthen connectivity and contribute to a more welcoming and accessible campus environment.

The Project will be funded with $38,160,000 in institutional auxiliary reserves.

Total Project Cost:	$38,160,000
Construction Cost (Stated Cost Limitation):	$33,350,000

Number of design-build firms that applied for this commission: 13

Recommended firms in rank order:
1) HCBeck LTD. (L.P.) / Beck Architecture Georgia, LLC (Atlanta)
2) Gilbane Building Company (Atlanta)
3) Batson-Cook Construction, LLC (Atlanta)
4) Brasfield & Gorrie, L.L.C. (Atlanta)

Administratively approved per authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue

Sonny Perdue, Chancellor

Date: July 15, 2026

Ranking of Design-Build Firms, Project No. BR-30-2602, 430 South Building Renovation, Georgia Institute of Technology

Recommended: That the Board approve the ranking of the design-build firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-30-2602, 430 South Building Renovation, Georgia Institute of Technology

Project Description: In April 2026, the Board authorized the comprehensive renovation of approximately 28,000 square feet of space located in the Board of Regents-owned building at 430 South 10th Street NW in Atlanta, to create a facility dedicated to secure Georgia Tech Research Institute ("GTRI") research operations (the "Project"). The Project will modernize and replace aging building components, mitigate operational risks, and minimize disruptions, thereby enhancing GTRI's ability to conduct mission-critical research aligned with national security and technological advancement priorities.

The building currently houses computational laboratory space, GTRI's primary unclassified data center, secure research operations space, and offices. The renovated space will provide secure environments compliant with the recently updated Intelligence Community Directive (ICD) 705 standards, which establish mandatory physical, technical, and acoustic security requirements for the construction and accreditation of sensitive compartmented information facilities (SCIFs) required for many contracts awarded to GTRI. The Project will also involve expansion of the existing data center to accommodate modernized and redundant equipment, ensuring the capacity and reliability necessary to support future research and operational demands.

The Project will be fully funded by the Georgia Tech Applied Research Corporation.

Total Project Cost:	$41,000,000
Construction Cost (Stated Cost Limitation):	$33,700,000

Number of design-build firms that applied for this commission: 9

Recommended firms in rank order:

1) McCarthy Building Companies, Inc. with Stantec Architecture Inc. (Atlanta)
2) The Beck Group LLC with Wiley & Wilson, Inc. (Atlanta)
3) Holder Construction Group, LLC with M. Arthur Gensler Jr. & Associates (Atlanta)

Administratively approved per authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue

Sonny Perdue, Chancellor

Date: July 15, 2026

Ranking of the Project Management and Design Professional Firms, Project No. J-460, School of Optometry, Georgia Southern University

Recommended: That the Board approves the ranking of the project management and design professional firms named below for the identified project and authorize contract negotiations to proceed with each top-ranked firm. Should it not be possible to execute a contract with a top-ranked firm, staff would then attempt to execute a contract with the other respectively listed firms in rank order.
A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-460, School of Optometry, Georgia Southern University

Project Description: In April 2026, the Board approved the renovation of Georgia Southern University's ("GSOU") Continuing and Professional Education Center and the addition of approximately 23,500 square feet of new clinical and research space to create a modern clinical education facility supporting the establishment of Georgia's first School of Optometry (the "Project"). The Project will expand GSOU's health professions programs while addressing a critical need for increased access to eye care services, particularly in rural and underserved communities. The Project will support a four-year Doctor of Optometry program with an initial entering class of 30 students, growing to 50 students per entering class upon full accreditation. This Project is expected to strengthen the healthcare workforce pipeline and increase access to vision care throughout the state.

The Project will be funded with $29,800,000 in Amended Fiscal Year 2026 Cash-Funded Capital and Major Repair and Rehabilitation projects authorized under House Bill 973.

Total Project Cost:	$29,800,000
Construction Cost (Stated Cost Limitation):	$21,000,000

Number of project management firms that applied for this commission: 8

Recommended firms in rank order:
1. BDR Partners, LLC (Atlanta)
2. Comprehensive Program Services, Inc. (Atlanta)
3. Jones Lang LaSalle Americas, Inc. (Atlanta)

Number of design professional firms that applied for this commission: 12

Recommended firms in rank order:
1) Flad & Associates, Inc. (Atlanta)
2) Thompson, Ventulett, Stainback & Associates, Inc. (Atlanta)
3) Hussey, Gay, Bell & DeYoung, International, Inc. (Savannah)

Administratively approved per authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue   Date: July 15, 2026
Sonny Perdue, Chancellor

Revision to Policy Section 9.10.1, Leasing Authority as Tenant

Recommended: That the Board approve a revision to correct a scrivener's error in subsection 9.10.1, Leasing Authority as Tenant, under Section 9: Facilities.

Recommended further: That all lease agreements and related actions previously approved by the Chancellor or the University System of Georgia ("USG") chief facilities officer pursuant to Board Policy 9.10.1, Leasing Authority as Tenant, are hereby ratified and affirmed as having been authorized under policy language corrected by this Board action.

Understandings: On November 10, 2015, the Board approved revisions to Board Policy subsection 9.11.1, which increased the delegated authority granted to the Chancellor and USG chief facilities officer to approve certain real estate lease agreements as tenant. At their meeting in May 2018, the Board subsequently approved several minor edits to this subsection, which included a numbering change to Board Policy subsection 9.10.1.

The proposed revision would correct a scrivener's error that remained in the subsection following the November 2015 policy amendments. The current policy, as written, refers to "any and all rental agreements, supplemental agreements, and subrental agreements in which the Board of Regents is named as the landlord of the property rented", which is inconsistent with the subsection's purpose of delegating authority for leases where the Board of Regents is the tenant. Revising the language to refer to the Board of Regents as "tenant" rather than "landlord" would clarify the subsection's application. Since at least November 2015, this subsection has been interpreted and administered as applying to leases entered into by the Board of Regents as tenant. The proposed revision would conform the policy language to its longstanding interpretation and application. The revision would not change the scope of delegated authority or otherwise result in any substantive policy change.

The following paragraphs provide the current policy language, edited policy language, and proposed new policy language for Board Policy subsection 9.10.1.

CURRENT POLICY LANGUAGE:

9.10.1 Leasing Authority as Tenant

The Chancellor and the University System of Georgia (USG) chief facilities officer may execute documents and take other actions in the name of, under the Seal of, and on behalf of the Board of Regents of the University System of Georgia without prior approval by the Board any and all rental agreements, supplemental agreements, and subrental agreements in which the Board of Regents is named as the landlord of the property rented and where the total rent to be paid by the Board does not exceed the sum of $25,000 per month during the initial term and $35,000 per month during any subsequent renewal term.

The USG chief facilities officer will periodically report to the Board of Regents on lease transactions conducted within his or her delegated authority.

Revision to Policy Section 9.10.1, Leasing Authority as Tenant (continued)

EDITED POLICY LANGUAGE:

9.10.1 Leasing Authority as Tenant

The Chancellor and the University System of Georgia (USG) chief facilities officer may execute documents and take other actions in the name of, under the Seal of, and on behalf of the Board of Regents of the University System of Georgia without prior approval by the Board any and all rental agreements, supplemental agreements, and subrental agreements in which the Board of Regents is named as the ~~landlord~~ tenant of the property rented and where the total rent to be paid by the Board does not exceed the sum of $25,000 per month during the initial term and $35,000 per month during any subsequent renewal term.

The USG chief facilities officer will periodically report to the Board of Regents on lease transactions conducted within his or her delegated authority.

PROPOSED NEW POLICY LANGUAGE:

9.10.1 Leasing Authority as Tenant

The Chancellor and the University System of Georgia (USG) chief facilities officer may execute documents and take other actions in the name of, under the Seal of, and on behalf of the Board of Regents of the University System of Georgia without prior approval by the Board any and all rental agreements, supplemental agreements, and subrental agreements in which the Board of Regents is named as the tenant of the property rented and where the total rent to be paid by the Board does not exceed the sum of $25,000 per month during the initial term and $35,000 per month during any subsequent renewal term.

The USG chief facilities officer will periodically report to the Board of Regents on lease transactions conducted within his or her delegated authority.

Administratively approved pursuant to authority delegated by the Board at its meeting on May 12, 2026:

By: Sonny Perdue
Sonny Perdue, Chancellor

Date: July 15, 2026

2. Naming of Mahoney Entrepreneurship Hub, University of Georgia

Recommended: That the Board approve the naming of Building #0766 on the Athens campus of the University of Georgia ("UGA") as the "Mahoney Entrepreneurship Hub" in recognition of the philanthropy and service of Mark S. Mahoney.

Understandings: President Jere W. Morehead confirms that this naming conforms to UGA naming guidelines and the Board of Regents naming policy.

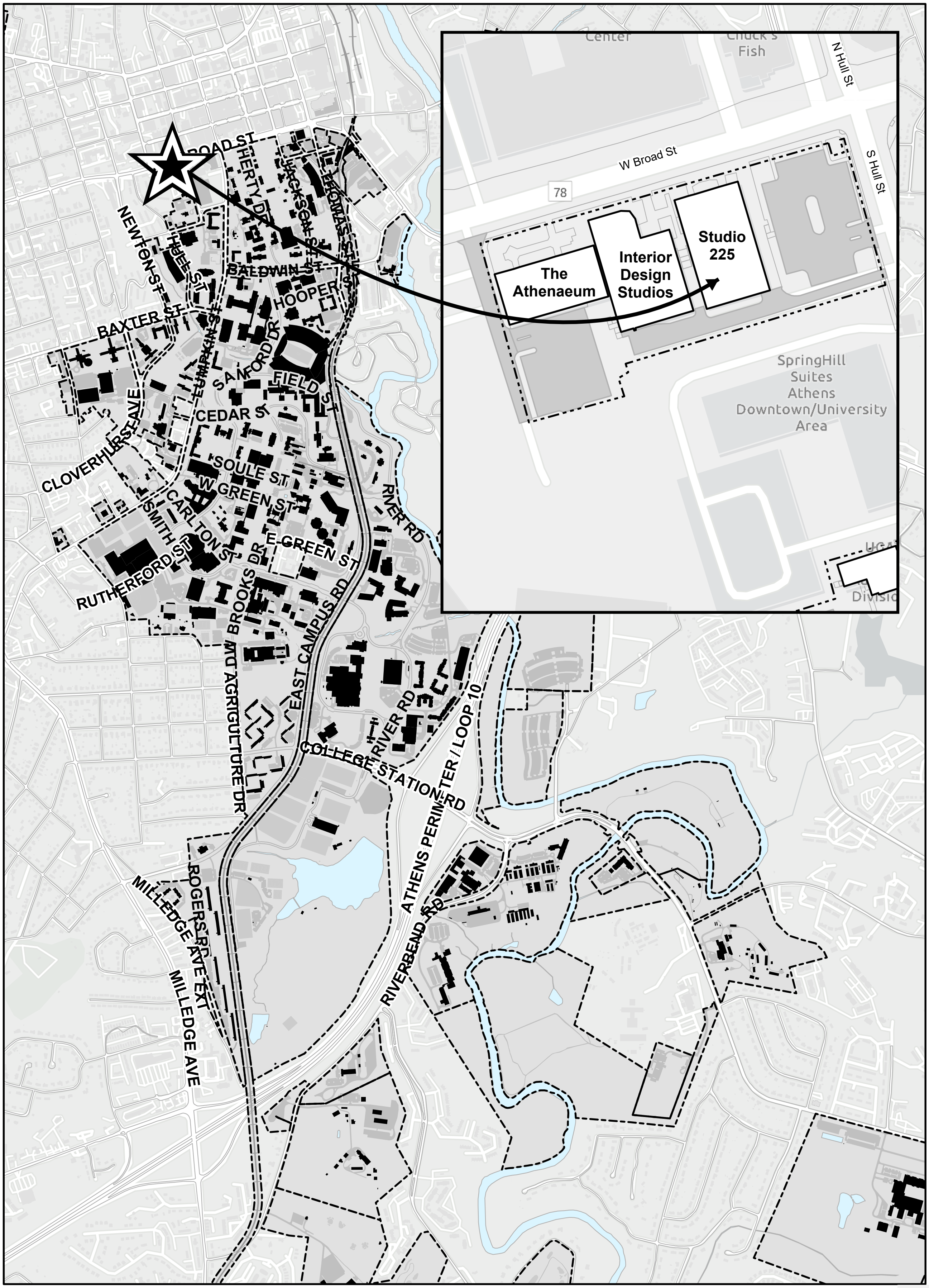
Currently known on campus as Studio 225, Building #0766 was renovated in 2019 to serve as the home of the UGA Entrepreneurship Certificate Program (the "Program"), which is housed within the Terry College of Business. Located within UGA's Innovation District at 225 West Broad Street, the facility provides instructional, collaboration, mentoring, and innovation space that supports entrepreneurship education and experiential learning for undergraduate students from all academic disciplines. The facility complements the nearby Delta Innovation Hub, which focuses on industry partnerships, startup development, and innovation-driven collaboration.

Mark S. Mahoney is a 1983 graduate of UGA's Terry College of Business, where he earned a degree in Management Information Systems. A former member of the UGA Men's Gymnastics team, Mr. Mahoney is the co-founder and chief executive officer of Jackrabbit Technologies, a software company serving youth activity centers throughout the United States. Drawing on his experience as both a software professional and business owner, Mr. Mahoney helped build Jackrabbit Technologies into a nationally recognized enterprise known for innovation, customer-focused solutions, and organizational excellence.

Under Mr. Mahoney's leadership, the company has received multiple Bulldog 100 honors, which recognize the fastest-growing businesses owned or operated by UGA alumni. He was also the inaugural recipient of the Michael J. Bryan Award for entrepreneurial achievement, leadership, and impact. His professional accomplishments exemplify the qualities the Program seeks to develop in its students.

Mr. Mahoney has demonstrated a longstanding commitment to UGA through both service and philanthropy. In addition to the $3,000,000 pledged toward this naming, more than half of which has been received to date, he is a founding member of the Terry College Shareholders' Society and serves on the MIS Advisory Board and as a member of the Terry College Pinnacle Society. In 2021, he signed UGA's Innovators' Pledge, reflecting his commitment to fostering entrepreneurship and innovation for future generations of UGA students. If approved, this naming would acknowledge Mr. Mahoney's philanthropy while aligning the facility with an alumnus whose professional accomplishments and longstanding engagement with UGA reflect the mission of the Program.

Proposed Naming: Mahoney Entrepreneurship Hub



3. <u>Naming of The Coach Erk Russell Football Lettermen's Club, Sanford Stadium, University of Georgia</u>

<u>Recommended</u>: That the Board approve the naming of the Football Lettermen's Club located within Sanford Stadium as "The Coach Erk Russell Football Lettermen's Club" in honor of the late Coach Erskine ("Erk") Russell and in recognition of his lasting contributions to the University of Georgia ("UGA").

<u>Understandings</u>: President Jere W. Morehead confirms that this naming conforms to UGA naming guidelines and the Board of Regents naming policy.

The UGA Football Lettermen's Club (the "Club") is a dedicated gathering and event space within Sanford Stadium for former UGA football players, managers, and trainers who have earned a varsity letter in football. The facility serves as a gathering place for more than 1,500 football lettermen, supporting alumni engagement, the celebration of UGA football traditions, and interaction between former and current student-athletes.

Coach Erskine "Erk" Russell was a highly regarded figure in UGA football history. During his 17 seasons as defensive coordinator at UGA, he helped build one of the nation's most recognized defensive programs and was instrumental in establishing the culture, identity, and tradition associated with UGA's "Junkyard Dawgs" defenses. His innovative coaching, ability to motivate student-athletes, and commitment to excellence left a lasting imprint on the football program and the university.

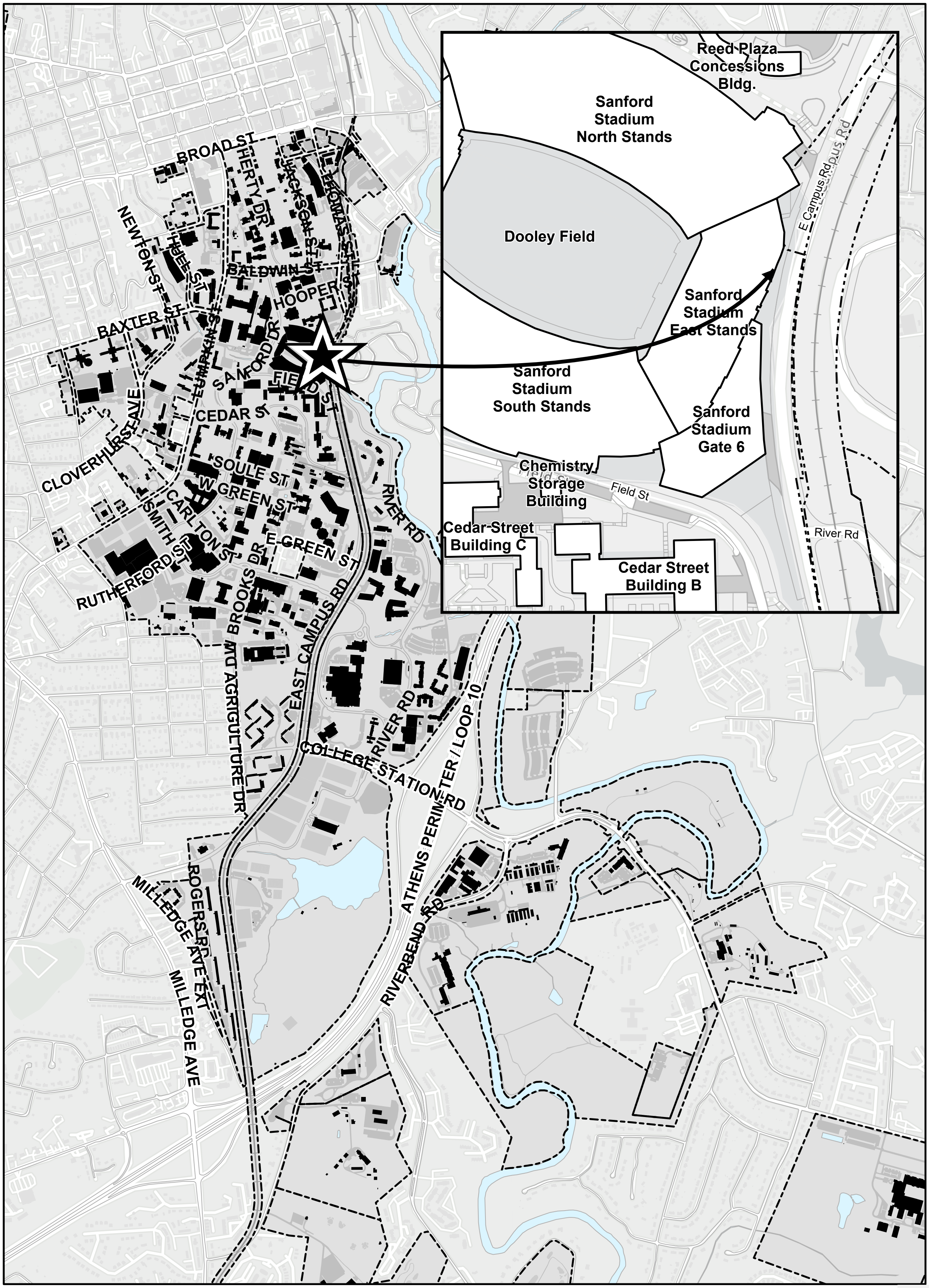
During Coach Russell's tenure at UGA, the football program achieved sustained success, including four Southeastern Conference championships and the 1980 national championship. In 1982, he became the head football coach at what is now Georgia Southern University, where he successfully revived the football program after a decades-long absence from competition and led the Eagles to three NCAA Division I-AA national championships in 1985, 1986, and 1989. His accomplishments at both institutions demonstrated an exceptional ability to build successful programs and develop student-athletes.

Widely respected for his leadership, mentorship, and impact on generations of student-athletes, Coach Russell's legacy remains deeply intertwined with the history and tradition of UGA football. Naming the Club in his honor appropriately recognizes his extraordinary contributions to UGA, the football program, and collegiate athletics throughout the State of Georgia.

UNIVERSITY OF GEORGIA

August 2026

Proposed Naming: The Coach Erk Russell Football Lettermen's Club



4. Naming of Ken White Health Professions Hall, Dalton State College

Recommended: That the Board approve the naming of the Health Professions Building (the "Building") on the campus of Dalton State College ("DSC") as "Ken White Health Professions Hall" in recognition of the generosity and service of Mr. C. Kenneth "Ken" White.

Understandings: President John M. Fuchko confirms that this naming conforms to DSC naming guidelines and the Board of Regents naming policy.

A native of Cherokee County, Ken White was a certified public accountant before beginning a successful second career in Dalton's carpet industry, where he built and grew a thriving business over several decades. After selling his carpet company, he became involved with several nonprofit organizations, including the Dalton State Foundation (the "Foundation"), where he has served on its Board of Trustees since 1998. Over nearly thirty years of service to DSC, Mr. White has held every major leadership position on the Foundation's Board and has provided sustained stewardship of its financial and strategic resources through his service on the Audit, Executive, and Investment Committees.

Mr. White's philanthropic support of DSC is commensurate with his long record of service. In May 2026, he pledged $3,000,000 toward the naming of the Building, half of which has been received. This represents the second-largest gift from an individual in DSC's history. Mr. White's generosity extends beyond the Building to numerous priorities of the institution, including the campus student health center that bears his name, an endowed business scholarship, athletics, and DSC's annual Giving Day. His generosity has strengthened opportunities for students across the institution and reflects a longstanding commitment to advancing Dalton State's mission and future growth.

August 2026

NAMING OF KEN WHITE HEALTH PROFESSIONS HALL
AT DALTON STATE COLLEGE

N

5. Naming of Jeanette C. Mix Hall, Georgia Southwestern State University

Recommended: That the Board approve the naming of the new Natural Sciences Building (the "Building") on the campus of Georgia Southwestern State University ("GSW") as "Jeanette C. Mix Hall" in recognition of the generosity of the Charles L. Mix Memorial Fund, Inc. (the "Mix Fund"), which was established by the estate of Jeanette C. Mix.

Understandings: President Kerry J. Palmer confirms that this naming conforms to GSW naming guidelines and the Board of Regents naming policy.

GSW and the Mix Fund have shared a longstanding partnership that has advanced academic excellence, student success, and critical research initiatives. This relationship grew from the Mix family's connection to the Americus community, which ultimately led Jeanette C. Mix to leave a substantial portion of her estate to what is now the Mix Fund.

The Mix Fund's philanthropic support has been instrumental in advancing mental health research at GSW. Its contributions provided seed funding for the Rosalynn Carter Institute (the "Institute") and have enriched the academic experience of GSW students through scholarship support for participants in GSW's President Jimmy Carter Leadership Program. The Institute honors former First Lady Rosalynn Carter, a 1946 graduate of what was then Georgia Southwestern College.

This proposed naming would appropriately honor the Mix family's legacy of philanthropy while creating a lasting tribute that reflects the purpose of the Building as a center for educating students in the natural sciences. Currently under construction on the west side of the GSW campus, the Building will encompass approximately 23,000 square feet and is expected to open in Summer 2027. The Mix Fund is among the largest donors in GSW's history, having contributed $5,600,000 cumulatively, including a $1,000,000 gift received in full in 2026 and designated in support of this naming.

Naming of Jeanette C. Mix Hall

6. <u>Ranking of Design Professional Firms, Project No. J-458, New Building for the Daniel Guggenheim School of Aerospace Engineering, Georgia Institute of Technology</u>

<u>Recommended</u>: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-458, New Building for the Daniel Guggenheim School of Aerospace Engineering, Georgia Institute of Technology

<u>Project Description</u>: Authorized by the Board in April 2026 and totaling approximately 200,000 square feet, the new building for the Daniel Guggenheim School of Aerospace Engineering (the "Project") will be located on the south side of the Georgia Institute of Technology's Atlanta campus. The Project will include instructional, research, collaboration, fabrication, and maker spaces for one of the nation's top-rated aerospace programs. These spaces will support Aerospace Engineering with state-of-the-art facilities through technology that will elevate teaching, research and learning. The building will be as flexible as possible to accommodate evolving research and pedagogy to maximize long-term return on investment.

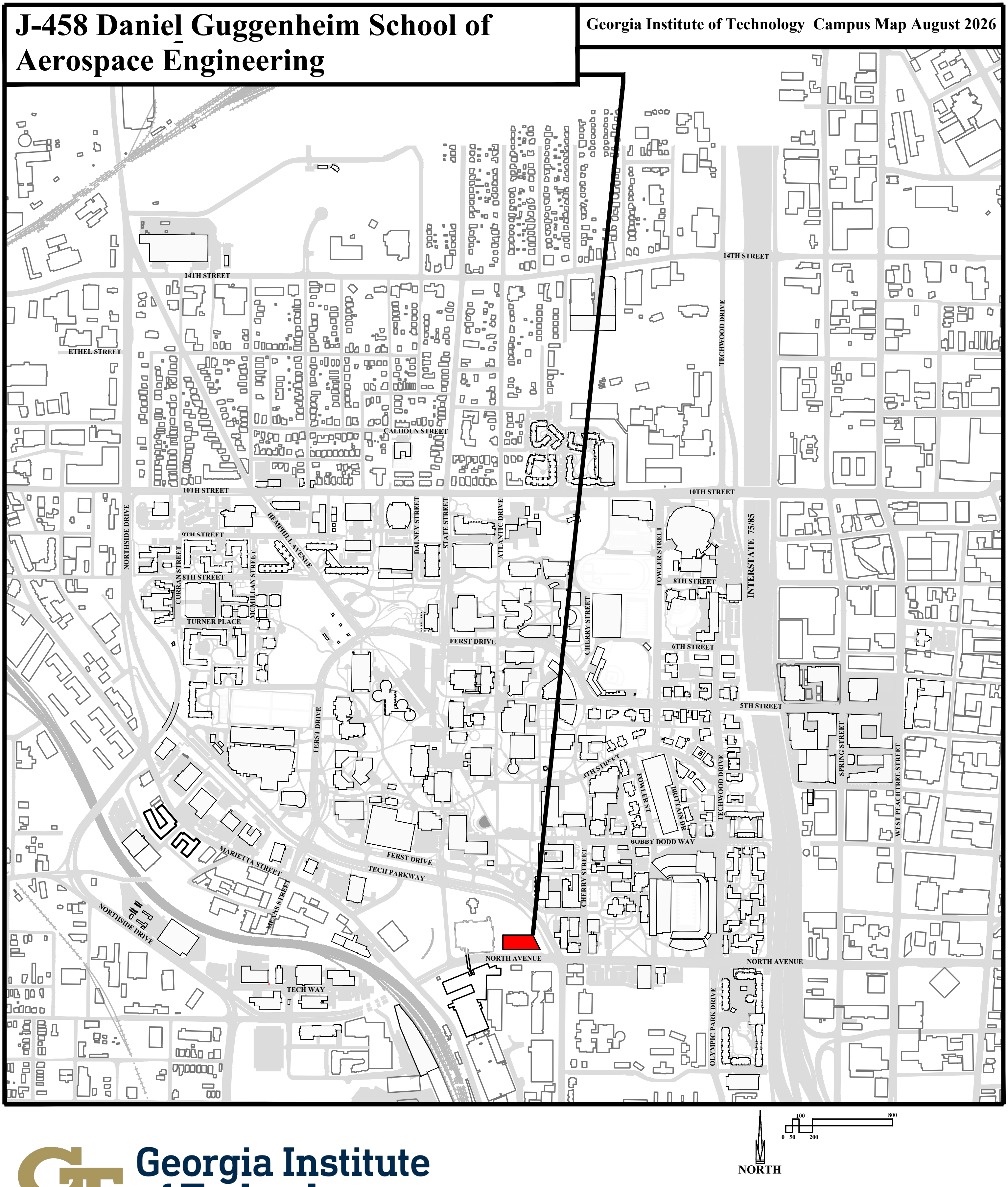
The Project will be funded with $88,200,000 in Amended Fiscal Year 2026 cash, $11,600,000 in anticipated Fiscal Year 2028 State General Obligation Bonds, and $105,200,000 from institutional funds.

Total Project Cost:	$205,000,000
Construction Cost (Stated Cost Limitation):	$163,700,000

Number of design professional firms that applied for this commission: 21
Recommended firms in rank order:
1)
2)
3)

J-458 Daniel Guggenheim School of Aerospace Engineering

Georgia Institute of Technology Campus Map August 2026



Georgia Institute of Technology

7. Ranking of Program Management Firms, Project No. J-465, One Arsenal Place Renovation, Columbus State University

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-465, One Arsenal Place Renovation, Columbus State University

Project Description: At its April 2026 meeting, the Board authorized the renovation of One Arsenal Place (the “Project”) located on the downtown RiverPark campus of Columbus State University. Acquired by the Board of Regents in December 2023, One Arsenal Place (“OAP”) was constructed in the early 1850s and is listed on the National Register of Historic Places. The Project will involve the incremental renovation and renewal of approximately 71,000 square feet (“SF”) of OAP. Approximately 23,000 SF of the building, consisting of student housing and tenant spaces, is excluded from the Project scope. Key components of the Project consist of upgrades to the heating, ventilation, and air conditioning systems, as well as the plumbing and electrical systems. Building and site stormwater drainage issues will also be remediated. Other improvements will include accessibility and code upgrades for entrances, circulation, and restrooms; targeted renovation of instructional, office, and student support spaces for improved functionality and efficiency; and renewal of interior finishes and fixtures. The Project will also include upgrades to the central building courtyard to provide an ADA-accessible multi-use outdoor area to support informal learning and community interaction.

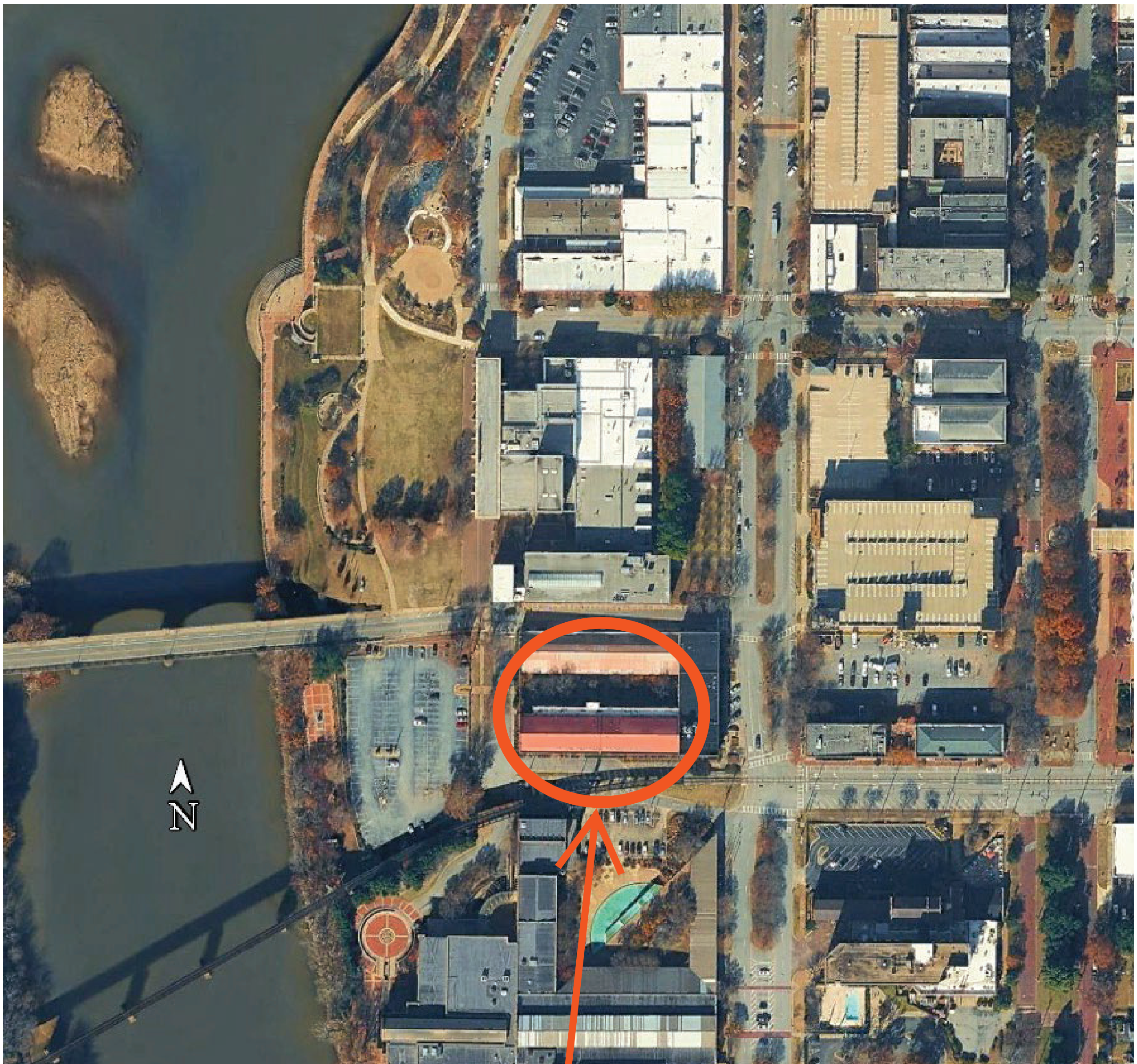
The Project will be funded with $1,600,000 in Fiscal Year (“FY”) 2027 State General Obligation (“G.O.”) Bonds; $10,500,000 and $1,800,000 in anticipated FY 2028 and FY 2029 G.O. Bonds, respectively; and $5,000,000 from institutional funds.

Total Project Cost:	$18,900,000
Construction Cost (Stated Cost Limitation):	$13,500,000

Number of program management firms that applied for this commission: 9
Recommended firms in rank order:
1)
2)
3)

August 2026

One Arsenal Place
Renovation



J-465
One Arsenal Place Renovation

8. <u>Ranking of Program Management Firms, Project No. J-466, Strickland Hall Renovation, University of North Georgia</u>

<u>Recommended</u>: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-466, Strickland Hall Renovation, University of North Georgia

<u>Project Description</u>: At its April 2026 meeting, the Board authorized a renovation of Strickland Hall, also known as the Loyd Strickland Academic Building (the "Building"), which is located on the Gainesville campus of the University of North Georgia (the "Project"). Originally constructed in 1970, the Building is a single-story structure encompassing more than 33,000 square feet. The Building's floor plan and exterior have remained substantially unchanged over the past five decades, resulting in outdated classrooms and insufficient space for student engagement and collaboration. The Project will provide for the replacement and renewal of certain mechanical, plumbing, electrical, and fire safety systems, as well as contemporary upgrades to interior finishes, fixtures, and technology.

The Project will be funded with $1,000,000 in Fiscal Year ("FY") 2027 State General Obligation ("G.O.") Bonds, together with anticipated G.O. Bond funding of $9,600,000 in FY 2028 and $1,000,000 in FY 2029.

Total Project Cost:	$11,600,000
Construction Cost (Stated Cost Limitation):	$ 8,400,000

Number of program management firms that applied for this commission: 7
Recommended firms in rank order:
1)
2)
3)

August 2026

J-466 Strickland Hall Renovation

J-466
Strickland Hall Renovation

9. Ranking of Design-Build Firms, Project No. J-468, Groseclose Building Deferred Renewal, Georgia Institute of Technology

Recommended: the Board approve the ranking of the design-build firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-468, Groseclose Building Deferred Renewal, Georgia Institute of Technology

Project Description: At its April 2026 meeting, the Board approved the Groseclose Building Deferred Renewal (the "Project") for the Georgia Institute of Technology ("GIT"). The Project will involve a selective renewal of the Colonel Frank F. Groseclose Building (the "Building"), an academic facility built in 1983 and totaling approximately 54,585 square feet. Recently vacated, the Building formerly housed GIT's Industrial and Systems Engineering (ISyE) program. The Building had several minor renovations between 1996 and 2001, but there has been no comprehensive renovation since its initial construction. The Project scope includes a renewal of outdated and inefficient building systems, including heating, ventilation, and air conditioning; mechanical; and fire protection. Accessibility will be improved with upgraded elevators, hazardous materials abated, and the Building's envelope renewed.

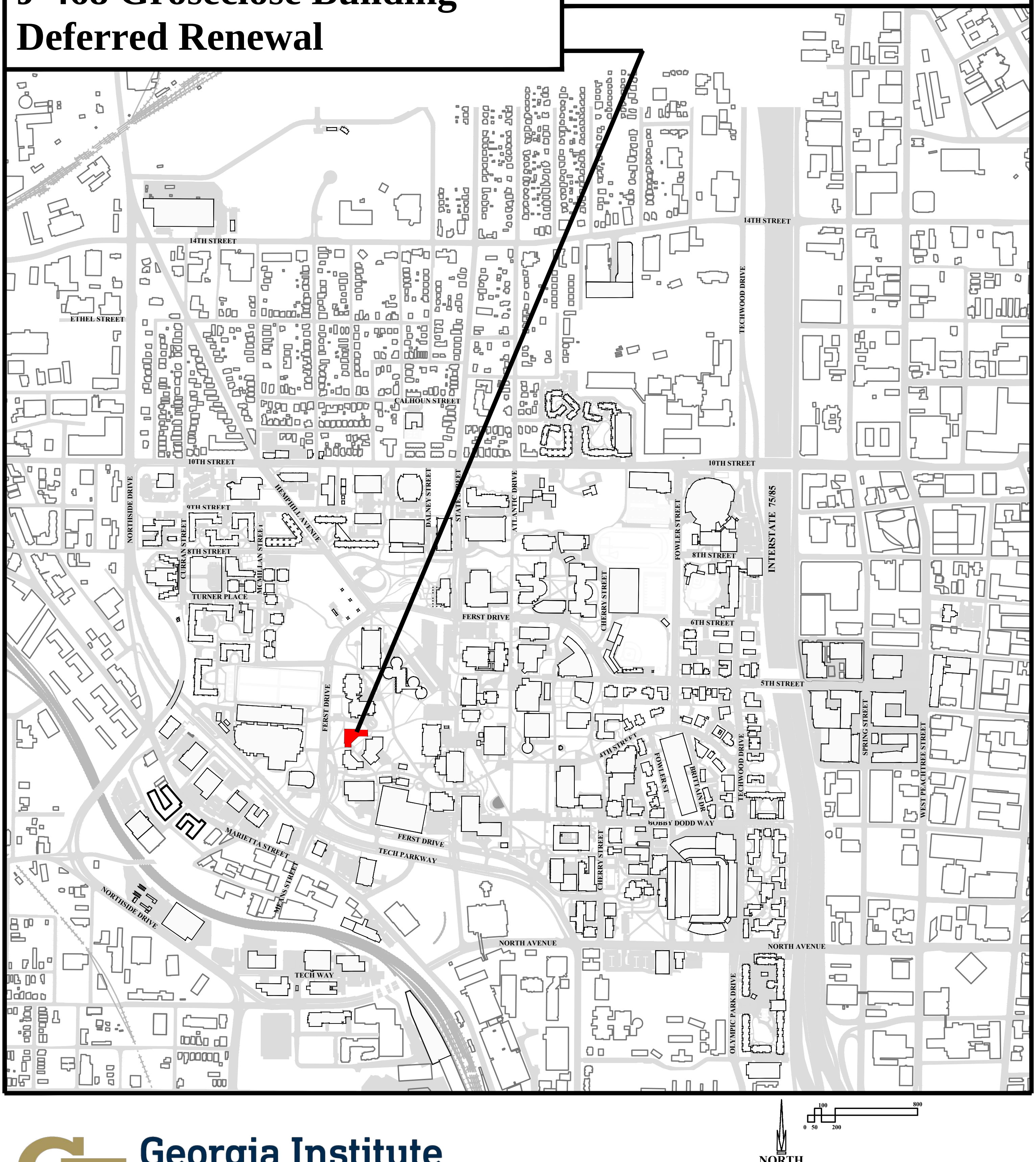
The Project will be funded with $5,000,000 in Fiscal Year 2027 State General Obligation Bonds and an additional $5,200,000 from institution funds.

Total Project Cost:	$10,200,000
Construction Cost (Stated Cost Limitation):	$ 8,543,000

Number of design-build firms that applied for this commission: 13
Recommended firms in rank order:
1)
2)
3)
4)

J-468 Groseclose Building Deferred Renewal

Georgia Institute of Technology Campus Map August 2026



Georgia Institute of Technology

10. Ranking of Design Professional and Construction Management Firms, Project No. J-470, Building #1050 Renovation, University of Georgia

Recommended: That the Board approve the ranking of the design professional and construction management firms named below for the identified project and authorize contract negotiations to proceed with each top ranked firm. Should it not be possible to execute a contract with each top-ranked firm, staff would then attempt to execute a contract with the other respective listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

Project No. J-470, Building #1050 Renovation, University of Georgia

Project Description: At its April 2026 meeting, the Board approved the renovation of Building #1050 (the "Project") for the University of Georgia. Constructed in 1939 and expanded in 1942, the building is a three-story academic building totaling approximately 23,500 square feet and containing classrooms, instructional and research laboratories, and related support spaces. The Project will be enabled by the relocation of current occupants to renovated space in Building #1000 (Biological Sciences – East Wing). The Project will address significant capital renewal needs through the renovation and reconfiguration of interior spaces; replacement of obsolete mechanical, electrical, and plumbing systems; life safety upgrades; building envelope repairs; and accessibility improvements.

The Project will be funded with $5,000,000 in Fiscal Year 2027 State General Obligation Bonds and $9,000,000 from institutional funds.

Total Project Cost:	$14,000,000
Construction Cost (Stated Cost Limitation):	$ 9,800,000

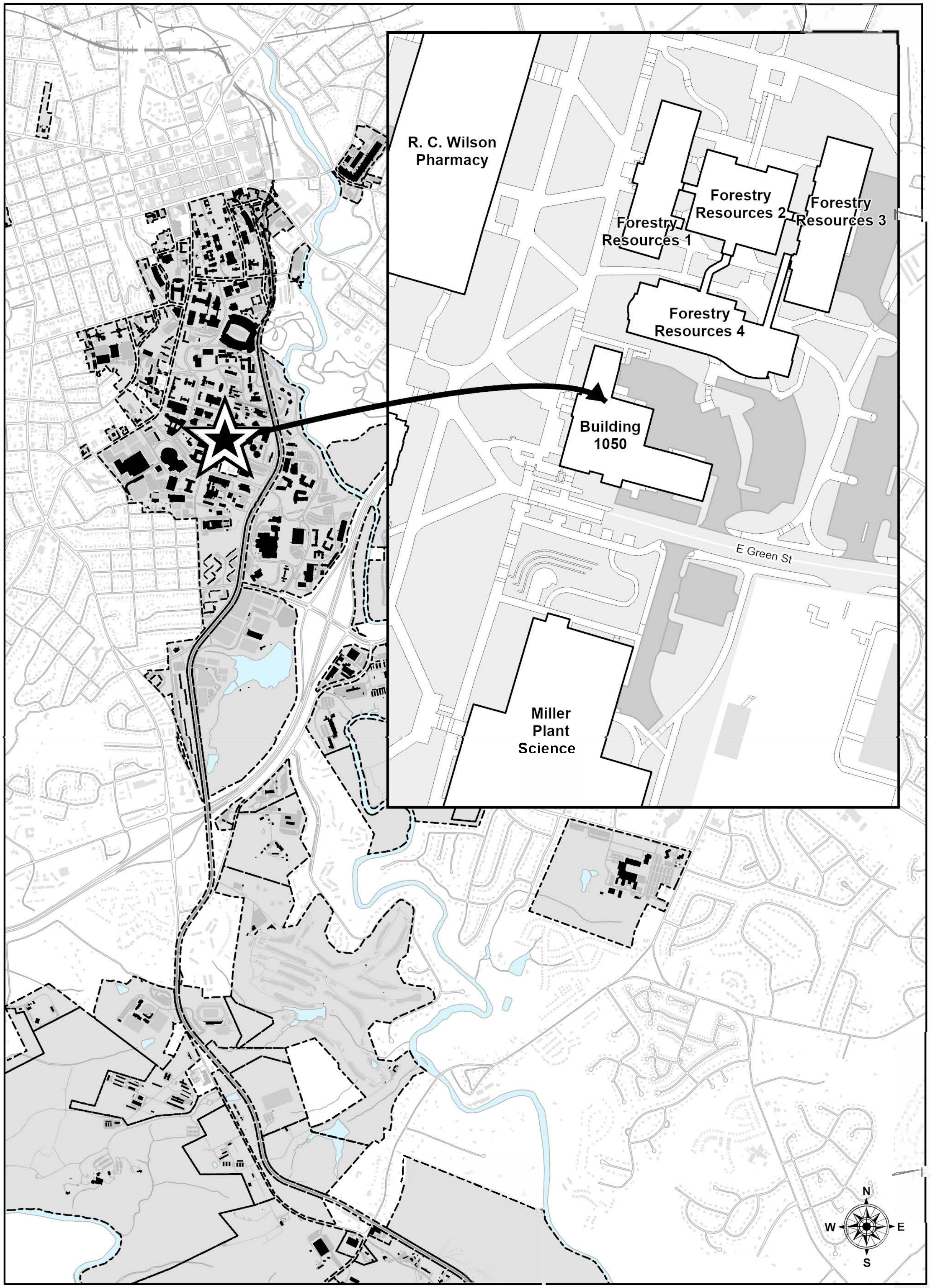
Number of design professional firms that applied for this commission: 11
Recommended firms in rank order:
1)
2)
3)

Number of construction management firms that applied for this commission: 9
Recommended firms in rank order:
1)
2)
3)

UNIVERSITY OF GEORGIA

August 2026

J-470 Building # 1050 Renovation



11. Ranking of Program Management Firms, Project No. J-477, Renovation for Student Success and Career Services, Abraham Baldwin Agricultural College

Recommended: the Board approve the ranking of the program management firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-477, Renovation for Student Success and Career Services, Abraham Baldwin Agricultural College

Project Description: At its April 2026 meeting, the Board authorized a comprehensive renovation and adaptive reuse of the former Music Building (the "Project") on the Tifton campus of Abraham Baldwin Agricultural College ("ABAC"). Constructed in 1960 as a library and encompassing approximately 14,850 square feet, the building has been vacant since the construction of the new Fine Arts building in 2020. Following completion of the renovation, the facility will house ABAC's Student Success and Career Services Center and provide large, flexible meeting and event space for student and campus functions. The scope of the Project includes comprehensive renewal and upgrade of the mechanical, electrical, and plumbing systems, which are largely original to the building. Building envelope improvements, including a new roof and the replacement of the large, historically significant single-pane windows, are also planned. Accessibility will be enhanced with a new elevator and other code compliance upgrades. Interior renovations will include targeted reconfiguration to support the building's new functions, as well as a renewal or replacement of interior finishes and fixtures.

The Project will be funded with $900,000 in Fiscal Year ("FY") 2027 State General Obligation ("G.O.") Bonds, together with anticipated G.O. Bond funding of $7,600,000 in FY 2028 and $1,000,000 in FY 2029.

Total Project Cost:	$9,500,000
Construction Cost (Stated Cost Limitation):	$6,600,000

Number of program management firms that applied for this commission: 4
Recommended firms in rank order:
1)
2)
3)

J-477 - Renovation for Student Success and Career Services

Abraham Baldwin Agricultural College Map August 2026

12. Disposition of Real Property, Physio Cottage, Warm Springs, Augusta University

Recommended: That the Board declare approximately 0.191 acres of improved real property at 105 Pine Road on the Wellstar Roosevelt Warm Springs Campus (the "Campus") in Warm Springs, together with nonexclusive parking easement rights over an adjacent 0.166-acre parcel (collectively, the "Property") to be no longer advantageously useful to Augusta University ("AU") or any other units of the University System of Georgia, but only to the extent necessary to permit the transfer of the Property to the State of Georgia.

Recommended Further: That the Board authorize a gift of the Property, commonly known as Physio Cottage, to the State of Georgia for the use and benefit of the Georgia Vocational Rehabilitation Agency ("GVRA") to support its mission of improving public health and enhancing quality of life by helping individuals with physical and mental disabilities achieve economic self-sufficiency, independent living, and meaningful employment.

Understandings: Originally constructed as Woodruff Cottage, Physio Cottage is a historic building that housed the "physios", the physical therapists who treated President Franklin D. Roosevelt and other patients recovering from polio. More recently, Physio Cottage has been used to support instructional activities for AU medical and allied health students training at the Campus. As part of the 2017 transfer of operations of the Roosevelt Warm Springs long-term acute care hospital and inpatient rehabilitation hospital from the State of Georgia, ownership of the Property was conveyed to the Board of Regents.

In 2023, Augusta University Health System and Wellstar Health System ("Wellstar") entered a partnership under which Wellstar assumed operational responsibility for the Campus as a teaching campus for AU. Pursuant to a lease agreement with the Board of Regents (the "2023 Lease"), Wellstar assumed control of facilities on the Campus, including the Property, for instructional and training activities.

In 2025, the Board of Regents received a request to return ownership of the Property to the State of Georgia for the use and benefit of GVRA. Following that request, Wellstar agreed to amend the 2023 Lease to remove the Property from its leased premises. In June 2026, the State Properties Commission approved the proposed transfer to the State of Georgia.

If approved, the proposed transfer would align ownership and operational control of the Property with GVRA's intended use of the facility for rehabilitation, workforce development, and independent living programs serving individuals with disabilities, while supporting the State's commitment to public health and rehabilitation services. The transfer would also relieve Wellstar and the Board of Regents of future maintenance responsibilities for the Property.

August 2026

Disposition of Real Property, Physio Cottage, Warm Springs

13. Authorization of Project No. BR-10-2701, South Milledge Avenue Roundabouts, University of Georgia

Recommended: That the Board authorize Project No. BR-10-2701, South Milledge Avenue Roundabouts (the "Project"), for the benefit of the University of Georgia ("UGA") with a total estimated project cost of $8,900,000. A portion of the funding for the Project is anticipated from the proceeds of the Athens-Clarke County ("ACC") Transportation Special Purpose Local Option Sales Tax ("T-SPLOST") in the amount of approximately $2,835,000. The remainder of the Project would be funded through a Georgia Department of Transportation ("GDOT") Transportation Local Maintenance & Improvement Grant ("LMIG") of approximately $3,400,000 and institutional funds of approximately $2,665,000. Authorization to proceed with the Project would be contingent upon approval by the Athens-Clarke County Unified Government Mayor and Commission at its meeting scheduled for August 4, 2026 (the "Requested Approval").

Recommend further: That the Board grant delegated authority to UGA to serve as the contracting entity for the Project and to procure and administer the design, construction, testing, and related services necessary for Project implementation.

Understandings: South Milledge Avenue in Athens serves several significant UGA destinations, including the new UGA Track & Field Complex, the Jack Turner Family Complex, and the State Botanical Garden of Georgia. Increased development and activity along the corridor have resulted in higher traffic volumes, creating a need for improvements that would enhance safety, accessibility, and traffic operations.

The Project would consist of the construction of two new single-lane roundabouts on South Milledge Avenue. The first would be located at the aligned primary access drives serving the UGA Track & Field Complex and the Jack Turner Family Complex, and the second would be situated at the entrance to the State Botanical Garden of Georgia. The Project would also include pedestrian crossings, refuge islands, and related roadway improvements, including stormwater management, utility relocations, lighting, signage, and landscaping.

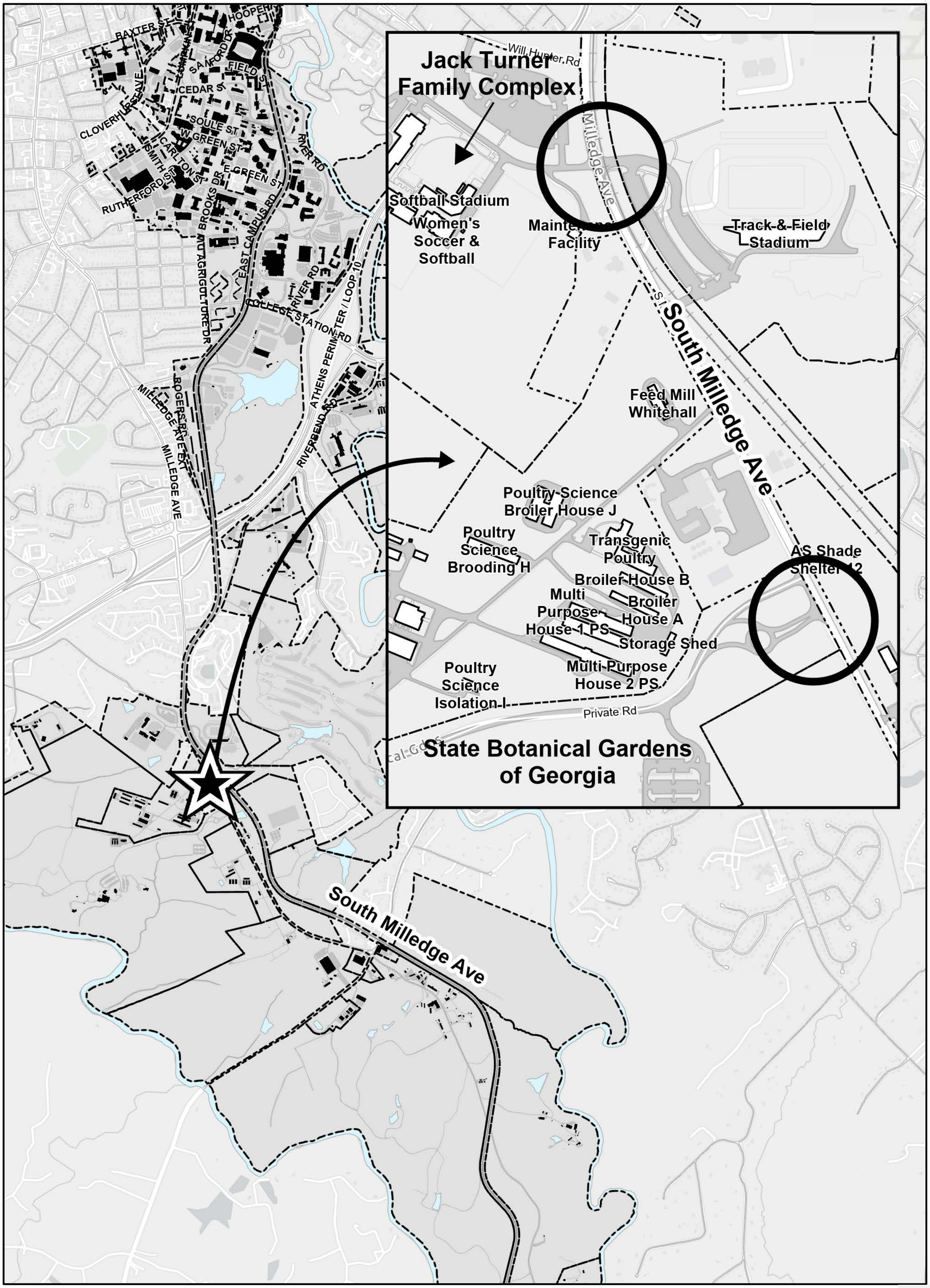
As the improvements would be located within ACC right-of-way and adjacent to Board of Regents property, the Project would be delivered through coordination among UGA, ACC, and GDOT. If authorized, UGA would coordinate with University System of Georgia Real Estate and Facilities staff on drafting and executing the agreements necessary to establish project scope, permitting requirements, reimbursement procedures, project delivery responsibilities, and other terms necessary to implement the Project. UGA would also serve as the contracting entity for the procurement and administration of design, construction, testing, and related services.

The estimated construction cost of the Project is $7,400,000. Board authorization would allow UGA to proceed with the Project following receipt of the Requested Approval and execution of the applicable agreements. If authorized by the Board, UGA will proceed with design and construction of the Project in accordance with Board of Regents procedures.

UNIVERSITY OF GEORGIA

August 2026

South Milledge Roundabouts



14. Rental Agreement, Tech Square Phase III Retail, Georgia Institute of Technology

Recommended: That the Board authorize the execution of a rental agreement between the Board of Regents, as Landlord, and TSQ3MKT LLC, as Tenant, for approximately 8,095 rentable square feet ("RSF") of street-level retail space located within Tech Square Phase III ("TS3") at 55 Fifth Street in Atlanta, for the benefit of the Georgia Institute of Technology ("GIT"). The agreement would have an initial term of five (5) years, commencing upon GIT's delivery of the leased premises to the Tenant, currently anticipated to occur on or around October 1, 2026, and ending on or around September 30, 2031. The rental rate for the initial term of the agreement (the "Initial Term") would be approximately $26,983.33 per month ($323,800.00 annually/$40.00 per RSF). Base rent would be reduced to $20,000.00 per month during the first six (6) full consecutive months of the Initial Term, after which it would increase to the full rental rate. The agreement would also include two (2) additional five-year renewal options, exercisable only upon the mutual agreement of the parties, which could extend the lease term to a total of fifteen (15) years. Rent would increase 3.0% on each anniversary of the commencement date.

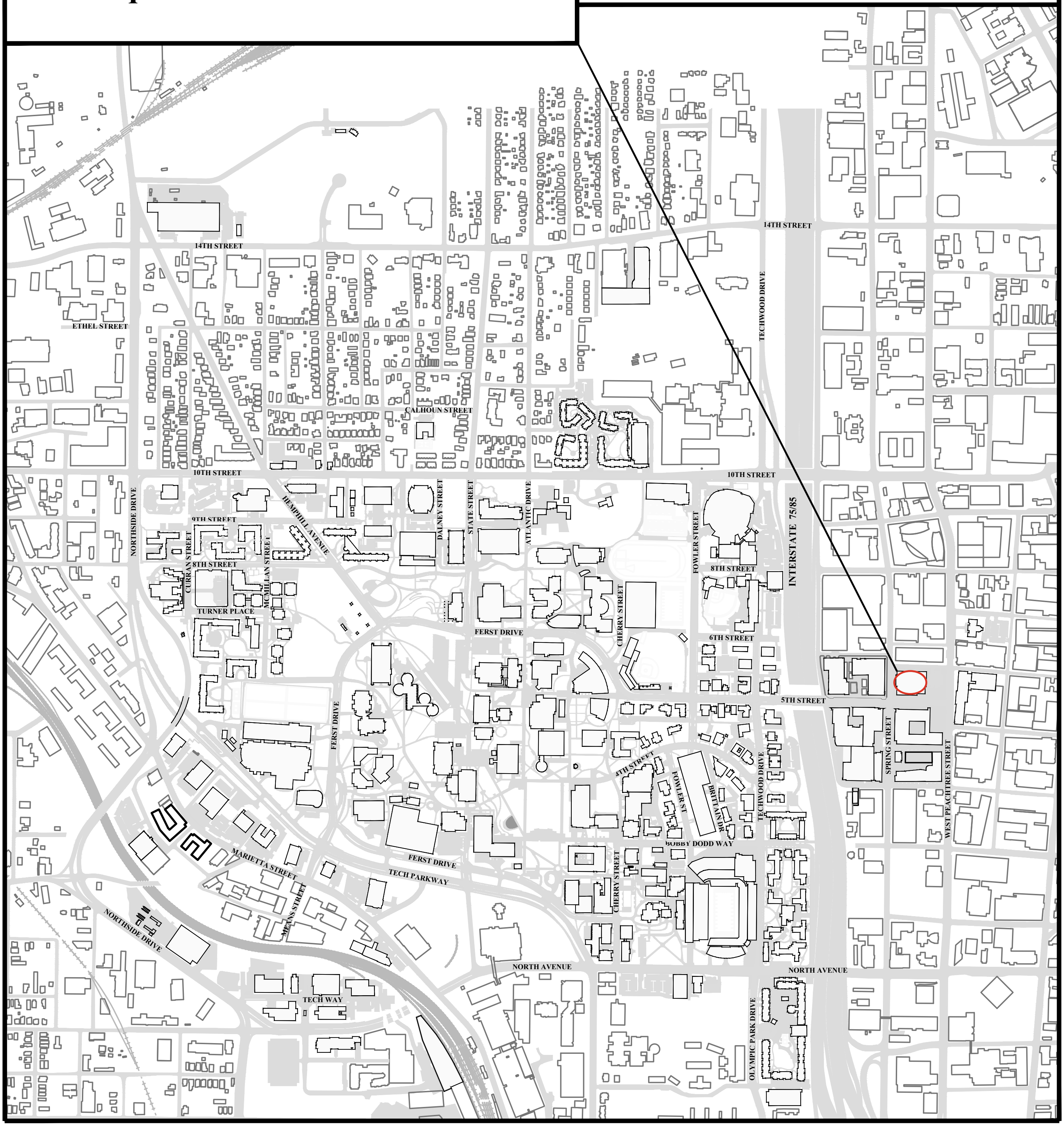
Understandings: This proposed agreement would establish a street-level, small-format retail market within TS3 offering groceries and sundries, fresh produce, pre-packaged and grab-and-go foods, household and personal care items, and other products permitted under the lease. Upon Landlord's delivery of the leased premises in vanilla shell condition, the Tenant would be responsible for designing, constructing, and funding its interior build-out. To support the Tenant's initial build-out, GIT would provide a tenant improvement ("TI") allowance of approximately $1,214,250.00, or $150.00 per RSF. Through this lease arrangement, a fresh food market would be established within TS3 to serve the campus community at a substantially lower cost to GIT than would be required to construct, equip, and operate a comparable retail market directly.

The market is expected to operate under the name "Gro Market" and would participate in GIT's existing "Dining Dollars" meal plan program, allowing students to use those funds to purchase eligible fresh food, produce, and other approved items. As consideration for participation in the program, the Tenant would pay GIT a commission equal to 9.0% of gross sales transacted using Dining Dollars.

The Tenant would be responsible for providing janitorial services, pest control, and all other operational responsibilities assigned to the Tenant under the agreement. In addition, the Tenant would reimburse GIT for its applicable pro-rata share of TS3 operating expenses, including utilities, waste disposal, recycling, composting, loading dock maintenance, cleaning, security, and other applicable TS3 operating costs.

Tech Square Phase III Retail

Georgia Institute of Technology August 2026



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NORTH

Georgia Institute of Technology

15. Sub-Rental Agreement, 2424 Garden of the Gods Road, Suite E-200, Colorado Springs, Colorado, Georgia Institute of Technology

Recommended: That the Board authorize the execution of a sub-rental agreement between Georgia Tech Applied Research Corporation ("GTARC"), as Sub-Landlord, and the Board of Regents, as Sub-Tenant, for space in Suite E-200 of the office complex at 2424 Garden of the Gods Road in Colorado Springs, Colorado (the "Property"), for the use and benefit of the Georgia Institute of Technology ("GIT"). This sub-rental agreement would allow GIT to expand its leased space at the Property to approximately 20,002 rentable square feet ("RSF") at a monthly rental amount of $56,672.33 ($680,068.00 annualized, $34.00 per RSF). The initial term of lease is expected to commence in August 2026 and end June 30, 2027. The agreement would include nine (9) consecutive one-year renewal options plus a final one-month renewal extending the term through July 31, 2036. Rental rates would increase approximately 3.0% annually.

Understandings: The Georgia Tech Research Institute ("GTRI") established the Colorado Springs Field Office ("COSFO") in 2017 to support military and intelligence developmental and acquisition organizations along the Colorado Front Range. Following execution of a sub-rental agreement between GTARC and the Board of Regents in January 2023, pursuant to authority delegated to the Vice Chancellor for Real Estate and Facilities, GTRI relocated COSFO to its current location at the Property, where it leases approximately 5,347 RSF.

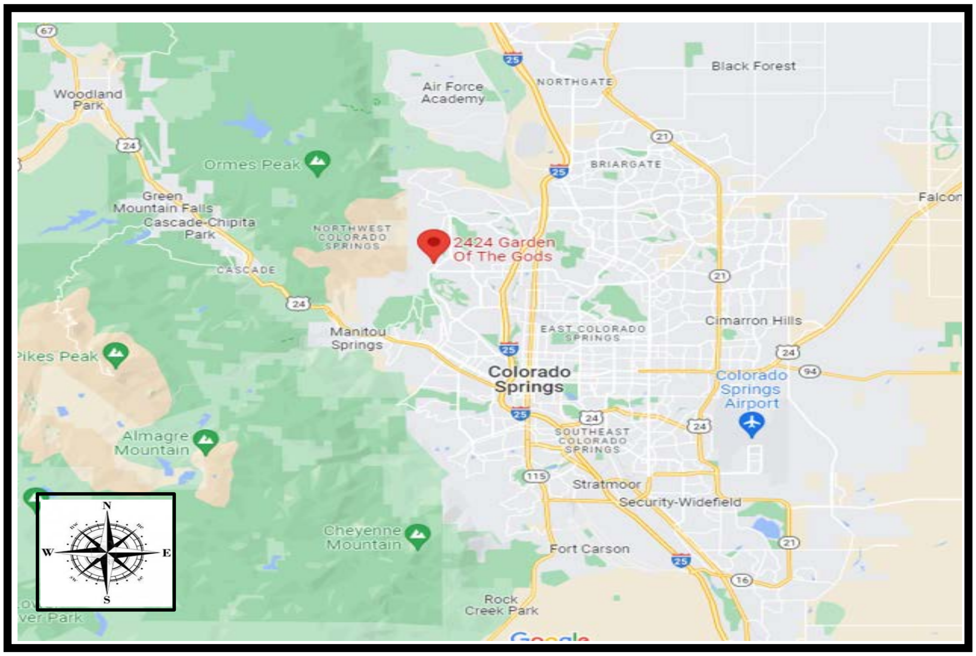
Driven by continued growth in research activities sponsored by the United States Department of Defense ("DoD"), GTRI has experienced increasing personnel and program requirements in the Colorado Springs region. COSFO currently supports key defense organizations, including United States Space Force units such as Space Systems Command, the Space Warfighting Analysis Center, and the Strategic Space Defense Program, as well as United States Space Command, the Missile Defense Agency, Air Force Tactical Exploitation of National Capabilities, and the United States Air Force Academy.

This proposed sub-rental agreement would provide additional office and laboratory space to support existing programs and anticipated growth in DoD-sponsored research activities. The expanded premises would accommodate additional research personnel, support the development of laboratory capabilities necessary for current and future research programs, and provide capacity for future program growth and related outreach initiatives.

The agreement would include approximately $1,200,000 in tenant improvement funding provided by the owner of the Property to support buildout of the expanded space for GIT. Funding for the expanded sub-rental arrangement would be sourced from revenue generated through DoD-sponsored programs and activities. The agreement would be structured as a full-service lease, with GIT responsible for its pro rata share of any increases in annual operating expenses after calendar year 2026.

August 2026

Sub-Rental Agreement
2424 Garden of the Gods Road
Colorado Springs, Colorado



Georgia Institute of Technology

AGENDA

INSTITUTION COMPARATOR PEER SETS

August 13, 2026

Agenda Item	**Page No.**

INFORMATION ITEM

AGENDA

INSTITUTION COMPARATOR PEER SETS

August 13, 2026

1. Information Item: Institution Comparator Peer Sets

Vice Chancellor for Research and Policy Analysis, Dr. Angela Bell, will provide an update on the new sets of comparator peer institutions for USG institutions and the process used for selecting them.

System office personnel in the divisions of Academic Affairs and Research and Policy Analysis worked with USG institutions during the 2025-26 academic year to update their comparator peer institution lists that had been in place since 2017. Comparator peer institutions are used in all system office benchmarking activities including areas such as student success, institutional finances, and human resources. Criteria for comparator peer selection were based on Board of Regents policy on institutional mission (Board of Regents Policy Manual Section 2.08) and other criteria such as enrollment and population served. The new comparator peer lists for USG institutions are provided below.

USG Institution 2026 Comparator Peer Lists

Research Institutions

Augusta University

Institution	City	State
East Carolina University	Greenville	NC
Indiana University-Indianapolis	Indianapolis	IN
University of Alabama at Birmingham	Birmingham	AL
University of Cincinnati-Main Campus	Cincinnati	OH
University of Colorado Denver/Anschutz Medical Campus	Denver	CO
University of Louisville	Louisville	KY
University of Mississippi	University	MS
University of Missouri-Kansas City	Kansas City	MO
University of Nevada-Reno	Reno	NV
University of New Mexico-Main Campus	Albuquerque	NM
University of North Dakota	Grand Forks	ND
University of Toledo	Toledo	OH
University of Vermont	Burlington	VT
Virginia Commonwealth University	Richmond	VA
Wayne State University	Detroit	MI

Georgia Institute of Technology

Institution	City	State
Carnegie Mellon University	Pittsburgh	PA
Cornell University	Ithaca	NY
Duke University	Durham	NC
Massachusetts Institute of Technology	Cambridge	MA
Pennsylvania State University-Main Campus	University Park	PA
Purdue University-Main Campus	West Lafayette	IN
Stanford University	Stanford	CA
Texas A & M University-College Station	College Station	TX
The University of Texas at Austin	Austin	TX
University of California-Berkeley	Berkeley	CA
University of California-Los Angeles	Los Angeles	CA
University of Florida	Gainesville	FL
University of Illinois Urbana-Champaign	Champaign	IL
University of Michigan-Ann Arbor	Ann Arbor	MI
University of Washington-Seattle Campus	Seattle	WA

Georgia State University

Institution	City	State
Florida International University	Miami	FL
Louisiana State University and Agricultural & Mechanical College	Baton Rouge	LA
Old Dominion University	Norfolk	VA
Texas Tech University	Lubbock	TX
The University of Texas at Arlington	Arlington	TX
The University of Texas at San Antonio	San Antonio	TX
University at Albany	Albany	NY
University of Alabama at Birmingham	Birmingham	AL
University of Houston	Houston	TX
University of Illinois Chicago	Chicago	IL
University of Memphis	Memphis	TN
University of Nevada-Las Vegas	Las Vegas	NV
University of New Mexico-Main Campus	Albuquerque	NM
Virginia Commonwealth University	Richmond	VA
Wayne State University	Detroit	MI
Bunker Hill Community College	Boston	MA
Community College of Rhode Island	Warwick	RI
City University of New York Borough of Manhattan Community College	New York	NY
Montgomery College	Rockville	MD
Pima Community College	Tucson	AZ

University of Georgia

Institution	City	State
Florida State University	Tallahassee	FL
Indiana University-Bloomington	Bloomington	IN
Michigan State University	East Lansing	MI
North Carolina State University at Raleigh	Raleigh	NC
Ohio State University-Main Campus	Columbus	OH
Pennsylvania State University-Main Campus	University Park	PA
Purdue University-Main Campus	West Lafayette	IN
Texas A & M University-College Station	College Station	TX
University of Florida	Gainesville	FL
University of Illinois Urbana-Champaign	Champaign	IL
University of Iowa	Iowa City	IA
University of Maryland-College Park	College Park	MD
University of Missouri-Columbia	Columbia	MO
University of North Carolina at Chapel Hill	Chapel Hill	NC
Virginia Polytechnic Institute and State University	Blacksburg	VA

Comprehensive Institutions

Georgia Southern University

Institution	City	State
East Carolina University	Greenville	NC
Florida Atlantic University	Boca Raton	FL
Illinois State University	Normal	IL
Kent State University at Kent	Kent	OH
Montclair State University	Montclair	NJ
New Mexico State University-Main Campus	Las Cruces	NM
Northern Arizona University	Flagstaff	AZ
Old Dominion University	Norfolk	VA
Sam Houston State University	Huntsville	TX
University of Louisiana at Lafayette	Lafayette	LA
University of Nebraska at Omaha	Omaha	NE
University of North Carolina at Charlotte	Charlotte	NC
University of North Carolina Wilmington	Wilmington	NC
University of Wisconsin-Milwaukee	Milwaukee	WI
Western Michigan University	Kalamazoo	MI

Kennesaw State University

Institution	City	State
Boise State University	Boise	ID
California State University-Long Beach	Long Beach	CA
East Carolina University	Greenville	NC
Florida Atlantic University	Boca Raton	FL
Florida Gulf Coast University	Fort Myers	FL
Kean University	Union	NJ
Middle Tennessee State University	Murfreesboro	TN
Northern Arizona University	Flagstaff	AZ
San Diego State University	San Diego	CA
Texas State University	San Marcos	TX
The University of Texas at San Antonio	San Antonio	TX
University of Central Florida	Orlando	FL
University of Nevada-Las Vegas	Las Vegas	NV
University of North Carolina at Charlotte	Charlotte	NC
University of Wisconsin-Milwaukee	Milwaukee	WI

University of West Georgia

Institution	City	State
Auburn University at Montgomery	Montgomery	AL
Austin Peay State University	Clarksville	TN
Eastern Kentucky University	Richmond	KY
Ferris State University	Big Rapids	MI
Jacksonville State University	Jacksonville	AL
Minnesota State University-Mankato	Mankato	MN
Murray State University	Murray	KY
Saint Cloud State University	Saint Cloud	MN
Southeast Missouri State University	Cape Girardeau	MO
Southeastern Louisiana University	Hammond	LA
Stephen F Austin State University	Nacogdoches	TX
The University of Tennessee-Chattanooga	Chattanooga	TN
University of Central Arkansas	Conway	AR
University of Central Missouri	Warrensburg	MO
Western New Mexico University	Silver City	NM

Valdosta State University

Institution	City	State
Austin Peay State University	Clarksville	TN
Coastal Carolina University	Conway	SC
Jacksonville State University	Jacksonville	AL
Murray State University	Murray	KY
Northwestern State University of Louisiana	Natchitoches	LA
Radford University	Radford	VA
Southeast Missouri State University	Cape Girardeau	MO
Southwestern Oklahoma State University	Weatherford	OK
Stephen F Austin State University	Nacogdoches	TX
University of Central Arkansas	Conway	AR
University of Louisiana at Monroe	Monroe	LA
University of North Alabama	Florence	AL
University of West Alabama	Livingston	AL
University of Wisconsin-Whitewater	Whitewater	WI
Western Carolina University	Cullowhee	NC

State Universities

Albany State University

Institution	City	State
Alcorn State University	Alcorn State	MS
Auburn University at Montgomery	Montgomery	AL
Austin Peay State University	Clarksville	TN
Cameron University	Lawton	OK
Coppin State University	Baltimore	MD
Fairmont State University	Fairmont	WV
Fayetteville State University	Fayetteville	NC
Grambling State University	Grambling	LA
Langston University	Langston	OK
Nicholls State University	Thibodaux	LA
North Carolina Central University	Durham	NC
Norfolk State University	Norfolk	VA
Northwestern State University of Louisiana	Natchitoches	LA
University of Arkansas at Monticello	Monticello	AR
University of West Alabama	Livingston	AL

Clayton State University

Institution	City	State
Auburn University at Montgomery	Montgomery	AL
City University of New York, York College	Jamaica	NY
Fayetteville State University	Fayetteville	NC
Governors State University	University Park	IL
Indiana University-Northwest	Gary	IN
Metropolitan State University	Saint Paul	MN
Metropolitan State University of Denver	Denver	CO
New Mexico Highlands University	Las Vegas	NM
Northeastern Illinois University	Chicago	IL
Northeastern State University	Tahlequah	OK
The University of Texas Permian Basin	Odessa	TX
University of Houston-Downtown	Houston	TX
University of South Carolina Aiken	Aiken	SC
University of Wisconsin-Parkside	Kenosha	WI
William Paterson University of New Jersey	Wayne	NJ

Columbus State University

Institution	City	State
Auburn University at Montgomery	Montgomery	AL
Fayetteville State University	Fayetteville	NC
Frostburg State University	Frostburg	MD
Indiana State University	Terre Haute	IN
New Jersey City University	Jersey City	NJ
North Carolina Central University	Durham	NC
Northeastern State University	Tahlequah	OK
Northwestern State University of Louisiana	Natchitoches	LA
Rhode Island College	Providence	RI
Salem State University	Salem	MA
The University of Texas Permian Basin	Odessa	TX
University of North Alabama	Florence	AL
University of Southern Maine	Portland	ME
West Texas A & M University	Canyon	TX
William Paterson University of New Jersey	Wayne	NJ

Fort Valley State University

Institution	City	State
Alcorn State University	Alcorn State	MS
Coppin State University	Baltimore	MD
Delaware State University	Dover	DE
Elizabeth City State University	Elizabeth City	NC
Kentucky State University	Frankfort	KY
Lincoln University	Jefferson City	MO
Lincoln University	Lincoln University	PA
Mississippi Valley State University	Itta Bena	MS
Norfolk State University	Norfolk	VA
South Carolina State University	Orangeburg	SC
State University of New York Old Westbury	Old Westbury	NY
University of Arkansas at Pine Bluff	Pine Bluff	AR
University of South Carolina Aiken	Aiken	SC
University of Wisconsin-Parkside	Kenosha	WI
Virginia State University	Petersburg	VA

Georgia College and State University

Institution	City	State
Longwood University	Farmville	VA
Ramapo College of New Jersey	Mahwah	NJ
Salisbury University	Salisbury	MD
State University of New York College at Plattsburgh	Plattsburgh	NY
The College of New Jersey	Ewing	NJ
Towson University	Towson	MD
Truman State University	Kirksville	MO
University of Nebraska at Kearney	Kearney	NE
University of Northern Iowa	Cedar Falls	IA
University of Washington-Bothell Campus	Bothell	WA
University of Wisconsin-Eau Claire	Eau Claire	WI
University of Wisconsin-La Crosse	La Crosse	WI
University of Wisconsin-Stevens Point	Stevens Point	WI
Winona State University	Winona	MN
Winthrop University	Rock Hill	SC

Georgia Southwestern State University

Institution	City	State
Auburn University at Montgomery	Montgomery	AL
Delta State University	Cleveland	MS
East Central University	Ada	OK
Francis Marion University	Florence	SC
Henderson State University	Arkadelphia	AR
Midwestern State University	Wichita Falls	TX
New Mexico Highlands University	Las Vegas	NM
Peru State College	Peru	NE
Salem State University	Salem	MA
The University of Texas Permian Basin	Odessa	TX
University of Illinois Springfield	Springfield	IL
University of North Carolina at Pembroke	Pembroke	NC
University of South Carolina Aiken	Aiken	SC
University of West Alabama	Livingston	AL
Western New Mexico University	Silver City	NM

Middle Georgia State University

Institution	City	State
Auburn University at Montgomery	Montgomery	AL
Austin Peay State University	Clarksville	TN
College of Staten Island, City University of New York	Staten Island	NY
Indiana University-South Bend	South Bend	IN
McNeese State University	Lake Charles	LA
Morehead State University	Morehead	KY
Nicholls State University	Thibodaux	LA
Northern Michigan University	Marquette	MI
Northwestern State University of Louisiana	Natchitoches	LA
Purdue University Fort Wayne	Fort Wayne	IN
Saint Cloud State University	Saint Cloud	MN
Southwestern Oklahoma State University	Weatherford	OK
State University of New York Brockport	Brockport	NY
The University of Tennessee-Martin	Martin	TN
University of Wisconsin-Stevens Point	Stevens Point	WI

Savannah State University

Institution	City	State
Alcorn State University	Alcorn State	MS
Coppin State University	Baltimore	MD
Elizabeth City State University	Elizabeth City	NC
Fort Lewis College	Durango	CO
Francis Marion University	Florence	SC
Harris-Stowe State University	Saint Louis	MO
Kentucky State University	Frankfort	KY
Mississippi Valley State University	Itta Bena	MS
Nicholls State University	Thibodaux	LA
Norfolk State University	Norfolk	VA
South Carolina State University	Orangeburg	SC
University of Arkansas at Pine Bluff	Pine Bluff	AR
University of Montevallo	Montevallo	AL
University of the District of Columbia	Washington	DC
Virginia State University	Petersburg	VA

University of North Georgia

Institution	City	State
Appalachian State University	Boone	NC
Austin Peay State University	Clarksville	TN
Coastal Carolina University	Conway	SC
Florida Gulf Coast University	Fort Myers	FL
Grand Valley State University	Allendale	MI
Northern Michigan University	Marquette	MI
Purdue University Fort Wayne	Fort Wayne	IN
Southeastern Louisiana University	Hammond	LA
Stephen F Austin State University	Nacogdoches	TX
Troy University	Troy	AL
University of Central Oklahoma	Edmond	OK
University of Wisconsin-Parkside	Kenosha	WI
Western Carolina University	Cullowhee	NC
Western Kentucky University	Bowling Green	KY
Youngstown State University	Youngstown	OH

State Colleges

Abraham Baldwin Agricultural College

Institution	City	State
Chipola College	Marianna	FL
Colorado Mesa University	Grand Junction	CO
Columbia Basin College	Pasco	WA
Dickinson State University	Dickinson	ND
Fort Lewis College	Durango	CO
Glenville State University	Glenville	WV
Lake Superior State University	Sault Ste Marie	MI
Lewis-Clark State College	Lewiston	ID
Ohio State University-Lima Campus	Lima	OH
Rogers State University	Claremore	OK
South Florida State College	Avon Park	FL
State University of New York College of Agriculture and Technology at Cobleskill	Cobleskill	NY
State University of New York Morrisville	Morrisville	NY
The University of Montana-Western	Dillon	MT
University of Arkansas-Fort Smith	Fort Smith	AR

Atlanta Metropolitan State College

Institution	City	State
College of Central Florida	Ocala	FL
City University of New York Medgar Evers College	Brooklyn	NY
Feather River Community College District	Quincy	CA
Kent State University at Salem	Salem	OH
Kent State University at Trumbull	Warren	OH
Lake Washington Institute of Technology	Kirkland	WA
North Seattle College	Seattle	WA
Northern New Mexico College	Espanola	NM
Oklahoma State University Institute of Technology	Okmulgee	OK
South Florida State College	Avon Park	FL
The College of the Florida Keys	Key West	FL
University of Hawaii Maui College	Kahului	HI
Walla Walla Community College	Walla Walla	WA
West Virginia University at Parkersburg	Parkersburg	WV
Yakima Valley College	Yakima	WA

College of Coastal Georgia

Institution	City	State
Black Hills State University	Spearfish	SD
Bluefield State University	Bluefield	WV
Cameron University	Lawton	OK
City University of New York Medgar Evers College	Brooklyn	NY
Glenville State University	Glenville	WV
Lake Superior State University	Sault Ste Marie	MI
Lewis-Clark State College	Lewiston	ID
Miami University-Middletown	Middletown	OH
Missouri Southern State University	Joplin	MO
Northern New Mexico College	Espanola	NM
Rogers State University	Claremore	OK
Shawnee State University	Portsmouth	OH
State University of New York College of Technology at Delhi	Delhi	NY
University of Arkansas-Fort Smith	Fort Smith	AR
The University of Montana-Western	Dillon	MT

Dalton State College

Institution	City	State
Cameron University	Lawton	OK
College of Central Florida	Ocala	FL
City University of New York Medgar Evers College	Brooklyn	NY
Glenville State University	Glenville	WV
Indiana University-Kokomo	Kokomo	IN
Indiana University-Northwest	Gary	IN
Lander University	Greenwood	SC
Lewis-Clark State College	Lewiston	ID
Louisiana State University-Alexandria	Alexandria	LA
Missouri Southern State University	Joplin	MO
Rogers State University	Claremore	OK
Shawnee State University	Portsmouth	OH
The University of Montana-Western	Dillon	MT
University of Arkansas-Fort Smith	Fort Smith	AR
Utah Tech University	Saint George	UT

Georgia Gwinnett College

Institution	City	State
Bellevue College	Bellevue	WA
California State University-Channel Islands	Camarillo	CA
Central State University	Wilberforce	OH
Colorado Mesa University	Grand Junction	CO
City University of New York Medgar Evers College	Brooklyn	NY
City University of New York, New York City College of Technology	Brooklyn	NY
City University of New York, York College	Jamaica	NY
Farmingdale State College	Farmingdale	NY
Florida SouthWestern State College	Fort Myers	FL
Green River College	Auburn	WA
Indiana University-Northwest	Gary	IN
Missouri Southern State University	Joplin	MO
Nevada State University	Henderson	NV
University of Arkansas-Fort Smith	Fort Smith	AR
University of South Carolina-Upstate	Spartanburg	SC

Georgia Highlands College

Institution	City	State
Bismarck State College	Bismarck	ND
Clark College	Vancouver	WA
Columbia Basin College	Pasco	WA
Kent State University at Salem	Salem	OH
Kent State University at Trumbull	Warren	OH
Lake-Sumter State College	Leesburg	FL
Louisiana State University-Alexandria	Alexandria	LA
Modesto Junior College	Modesto	CA
Northwest Florida State College	Niceville	FL
Pierce College District	Lakewood	WA
Santa Fe College	Gainesville	FL
Seattle Central College	Seattle	WA
Shasta College	Redding	CA
State College of Florida-Manatee-Sarasota	Bradenton	FL
Truckee Meadows Community College	Reno	NV

Gordon State College

Institution	City	State
Bluefield State University	Bluefield	WV
Chipola College	Marianna	FL
City University of New York Medgar Evers College	Brooklyn	NY
Dickinson State University	Dickinson	ND
Glenville State University	Glenville	WV
Highline College	Des Moines	WA
Lake Superior State University	Sault Ste Marie	MI
Lewis-Clark State College	Lewiston	ID
Miami University-Hamilton	Hamilton	OH
Miami University-Middletown	Middletown	OH
Rogers State University	Claremore	OK
State University of New York College of Agriculture and Technology at Cobleskill	Cobleskill	NY
State University of New York College of Technology at Canton	Canton	NY
University of Arkansas-Fort Smith	Fort Smith	AR
Yakima Valley College	Yakima	WA

South Georgia State College

Institution	**City**	**State**
College of Central Florida	Ocala	FL
Colorado Mountain College	Glenwood Springs	CO
Columbia Basin College	Pasco	WA
Glenville State University	Glenville	WV
Great Basin College	Elko	NV
Lake Michigan College	Benton Harbor	MI
Midland College	Midland	TX
Northwestern Michigan College	Traverse City	MI
Rogers State University	Claremore	OK
Saint Johns River State College	Palatka	FL
Snow College	Ephraim	UT
South Florida State College	Avon Park	FL
State University of New York Morrisville	Morrisville	NY
Wenatchee Valley College	Wenatchee	WA
Yakima Valley College	Yakima	WA

AGENDA

EXECUTIVE AND COMPENSATION COMMITTEE

August 13, 2026

1. Executive Session

The Committee will enter executive session to discuss personnel matters.