



BoR May 12, 2026 Agenda

University System of Georgia Board of Regents
270 Washington St., SW
Atlanta, GA 30334

Executive and Compensation Committee

8:30 AM

Presenter: Chairman David B. Dove

Room 7007

Call to Order

9:00 AM

Presenter: Chairman David B. Dove

Room 8003

Invocation/Pledge of Allegiance

Presenters: Chairman David B. Dove, Ms. Serena Semere, SGA President, Georgia College & State University

Safety Briefing

Presenter: Police Chief Kerry Stallings

Approval of Minutes

Presenter: Secretary Christopher McGraw

April 14th/15th Minutes

Student Spotlight - "Celebrating Student Success"

Presenters: Chairman David B. Dove, Dr. Ashwani Monga, Executive Vice Chancellor and Chief Academic Officer
Mr. Coréon Johnson, senior, business administration - management, Georgia Gwinnett College, Mr. John Blalock,
junior, political science, Augusta University, Ms. Serena Semere, senior, criminal justice, Georgia College & State
University, Mr. Jonathan Bing, recent graduate, psychology, Albany State University

Momentum Awards/Potts Awards and Academic Recognition

Presenters: Chairman David B. Dove, Dr. Ashwani Monga, Executive Vice Chancellor and Chief Academic Officer

Committee of the Whole: Fiscal Year 2027 Operating and Capital Budget

Presenters: Regent Samuel D. Holmes, Ms. Tracey Cook, Chief Fiscal Officer

Track I Committee Meetings: Academic Affairs

9:50 AM

Presenter: Regent Harold Reynolds

Track I Committee Meetings: Organization & Law

Presenter: Regent Haynes M. Studstill

Track II Committee Meetings: Personnel & Benefits

9:50 AM

Presenter: Regent Chris Cannon

Track II Committee Meetings: Finance and Business Operations

Presenter: Regent Samuel D. Holmes

Track II Committee Meetings: Internal Audit, Risk and Compliance

Presenter: Regent Patrick Jones

Track II Committee Meetings: Real Estate and Facilities

Presenter: Regent Mat Swift

Reconvene

10:50 AM

Campus Spotlight – “USG’s Executive Leadership Institute”

Presenters: Chairman David B. Dove, Dr. Wendi Jenkins, Vice Chancellor, Leadership & Institutional Development, Dr. Stuart Rayfield, President, Columbus State University, Dr. Alton Standifer, Vice Provost for Academic and Community Engagement and Chief of Staff to the Provost, University of Georgia, Dr. Cirleen DeBlaere, Assistant Provost for Faculty Development & Coaching, Georgia State University

Committee Reports

Presenters: A. Executive and Compensation - Chairman David B. Dove, B. Academic Affairs - Regent Harold Reynolds, C. Finance and Business Operations - Regent Samuel D. Holmes, D. Internal Audit, Risk, and Compliance - Regent Patrick Jones, E. Organization and Law - Regent Haynes M. Studstill, F. Personnel & Benefits - Regent Chris Cannon, G. Real Estate and Facilities - Regent Mat Swift

Chancellor's Report

Presenter: Chancellor Sonny Perdue

Unfinished Business

Presenter: Chairman David B. Dove

New Business

Presenter: Chairman David B. Dove

Delegation of Authority

Nominations to the Wellstar MCG Health Board and the Wellstar Board of Trustees

Petitions and Communications

Presenter: Secretary Christopher McGraw

Executive Session

Presenter: Chairman David B. Dove

Reconvene

Adjournment

12:30 PM

Presenter: Chairman David B. Dove

AGENDA

EXECUTIVE AND COMPENSATION COMMITTEE

May 12, 2026

Agenda Items **Page No.**

EXECUTIVE SESSION

- | | | |
|----|-------------------|---|
| 1. | Executive Session | 1 |
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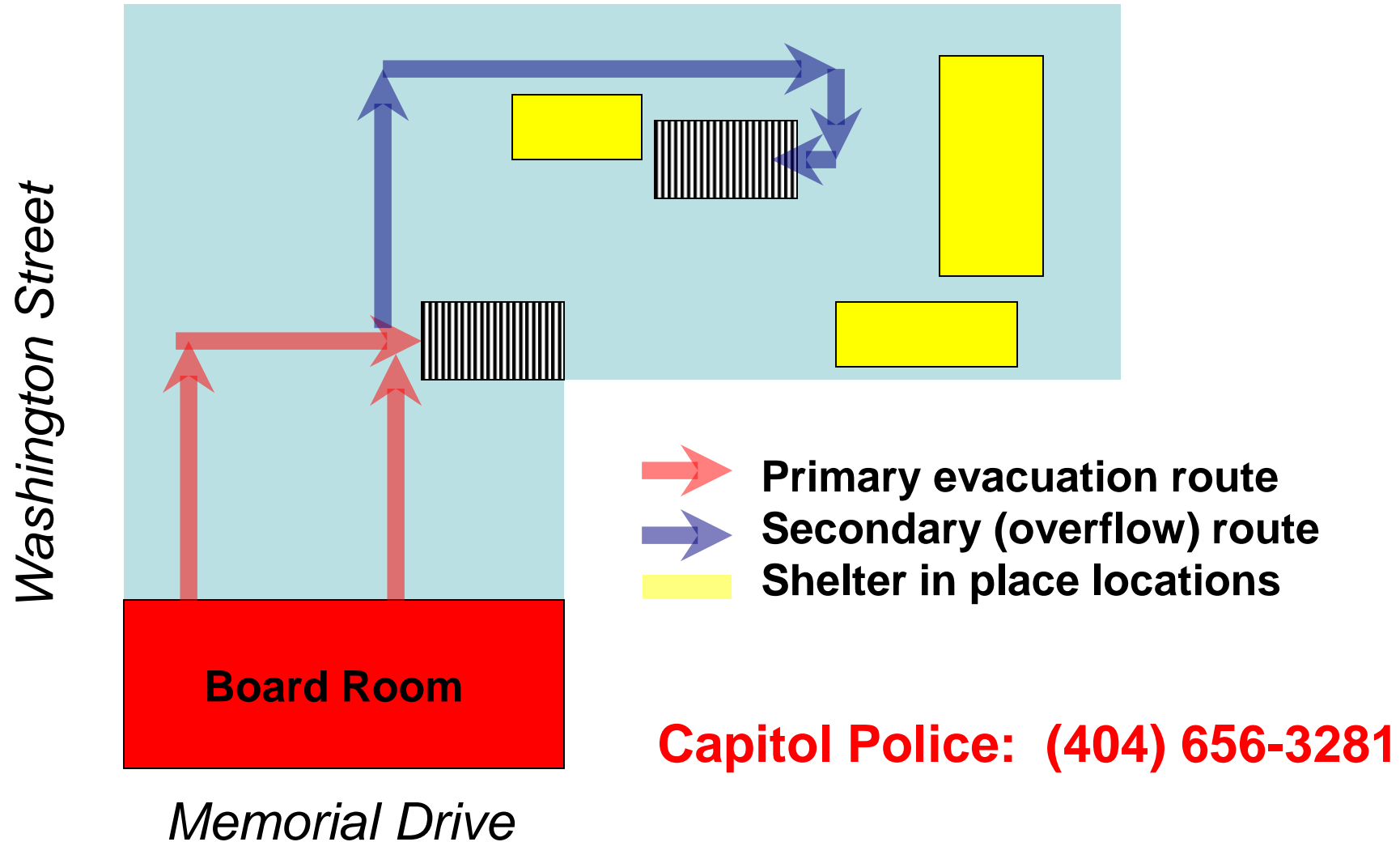
1. **Executive Session**

The Committee will enter executive session to discuss personnel matters.



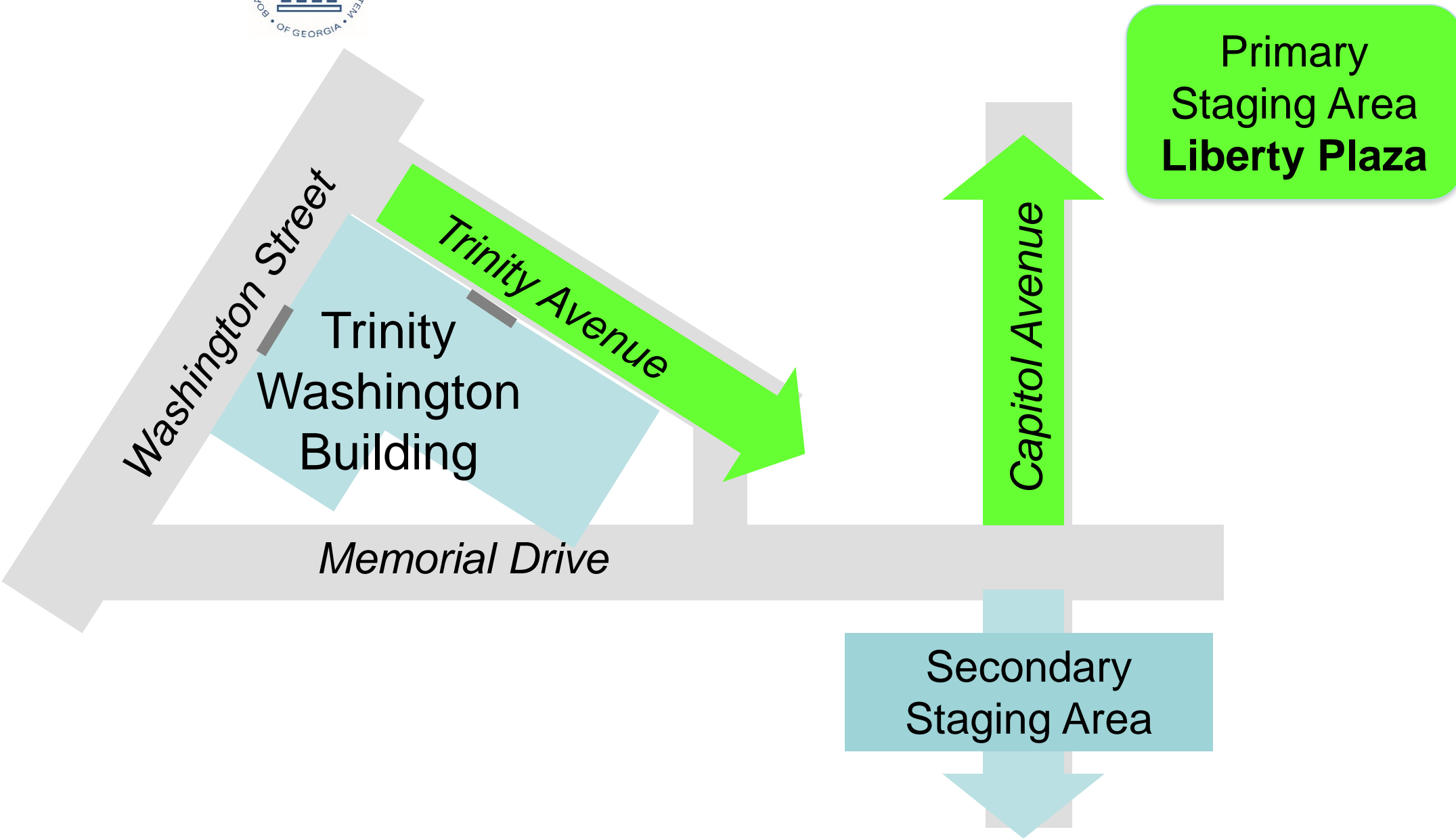
Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor





Emergency Evacuation Assembly Areas



**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Columbus, Georgia
April 14 – 15, 2026**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, April 14, and Wednesday, April 15, 2026, in the Cunningham Conference Center – Blanchard Hall, at Columbus State University, 3100 Gantian Boulevard, Columbus, Georgia, and simultaneously accessible by BOR Webcast. Board Chair David B. Dove called the meeting to order at 2:07 p.m. on April 14, 2026. Present on both days, in addition to Board Chair Dove were Board Vice Chair Deep J. Shah; Regents Tom Bradbury; Chris Cannon; Richard T. Evans; Erin Hames; Samuel D. Holmes; James M. Hull; Patrick C. Jones; C. Everett Kennedy, III; Lowery Houston May; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Haynes Maier Studstill; Mathews D. Swift; and James K. Syfan, III. Regent Cade Joiner was present on Tuesday, April 14, and was excused on Wednesday, April 15, 2026. Also, Chancellor Sonny Perdue was present on both days.

PRESENTATION OF COLORS

Columbus State University Cougar Battalion presented the colors.

INVOCATION AND PLEDGE

Undrell Walker, Student Government Association President at Columbus State University, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Debra Kennedy, Columbus State University Chief of Police, gave the safety briefing.

APPROVAL OF MINUTES

Upon a motion by Regent Richard T. Evans and seconded by Regent T. Dallas Smith, the Board members present voted unanimously to approve the minutes of the February 10, March 10 – 11, and March 25, 2026, Board meetings.

PRESIDENTIAL PRESENTATION AND CAMPUS SPOTLIGHT: “COLUMBUS STATE UNIVERSITY: ACTIVATING OUR STRATEGIC PLAN TO BE BETTER TOGETHER”

President Stuart Rayfield of Columbus State University (CSU) led the Campus Spotlight, “Columbus State University: Activating Our Strategic Plan to be Better Together.” Dr. Rayfield began the presentation by sharing CSU’s strategic priorities, which include student success, responsible stewardship, community impact, and economic competitiveness.

Then the following faculty and staff members, student, and alumni gave presentations of their experiences and successes achieved through CSU’s strategic plan to be better together: Dr. Dustin Anderson, Provost, Executive Vice President & Chief Academic Officer, Columbus State University; Dr. Kristin Seamon Lilly, Associate Professor, Department of Mathematics, College of Letters & Sciences, Columbus State University; Sal Scarpa, Chief, Fire-Emergency Medical Services, Columbus Consolidated Government; Dr. Tesa Leonce-Regalado, Acting Dean, the Rothschild Distinguished Chair of Leadership & Management and Professor of Economics, D.

Abbott Turner College of Business & Technology, Columbus State University; Fernando Cabello, Alumnus, Digital Forensics Analyst, Global Payments; Dr. Margie Yates, Dean, College of Education & Health Professions, Columbus State University; Emily Wilson, alumna, Principal, Dimon Elementary Magnet Academy, Muscogee County School District; Shana Young, Associate Vice President for Community Engagement, Columbus State University; and Jaycob Whitmore, Senior, Psychology major. Columbus State University has activated a strategic plan to be better together that has proven great and continued success.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS – TUITION, FEES, AND ALLOCATIONS

The Committee on Finance and Business Operations met as a committee of the whole to discuss tuition, fees, and allocations at approximately 2:54 p.m. During its meeting led by Committee Chair Samuel D. Holmes, unless otherwise noted, upon motions properly made and seconded, the Regents present unanimously approved the following items:

APPROVAL ITEM

1. Upon a motion by Regent Lowery Houston May and seconded by Regent Patrick C. Jones, the Committee approved the Amended Fiscal Year 2026 Budget.
2. Upon a motion by Regent Mathews D. Swift and seconded by Regent Neil L. Pruitt, Jr., the Committee approved the Fiscal Year 2027 Undergraduate, Graduate, and eTuition Tuition Rates.
3. Upon a motion by Regent Harold Reynolds and seconded by Regent Erin Hames, the Committee approved the Fiscal Year 2027 Mandatory Fees. Committee Chair Samuel D. Holmes voted against the motion.
4. Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Patrick C. Jones, the Committee approved the Fiscal Year 2027 Elective Fees and Special Charges.
5. Upon a motion by Vice Chair Deep J. Shah and seconded by Regent Richard T. Evans, the Committee approved the Fiscal Year 2027 Budget Allocations.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 3:20 p.m.

COMMITTEE OF THE WHOLE: REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities met as a committee of the whole at approximately 3:21 p.m. During its meeting led by Committee Chair Mathews D. Swift, unless otherwise noted, upon motions properly made and seconded, the Regents present unanimously approved the following items:

CONSENT ITEMS

1. The Committee authorized the acquisition of real property located at 2580 South Milledge Avenue in Athens for the University of Georgia.

2. The Committee approved an advance rental payment allowing for the simultaneous early termination of a ground lease and a rental agreement for Kennesaw State University.
3. The Committee approved an advance rental payment allowing for the simultaneous early termination of a ground lease and a rental agreement for the Georgia Institute of Technology.
4. The Committee approved an advance rental payment allowing for the simultaneous early termination of a ground lease and a rental agreement for Georgia Gwinnett College.
5. The Committee authorized a rental agreement at 900 Pointe Grand Way in Brunswick for the College of Coastal Georgia.
6. The Committee authorized an amendment to a sub-rental agreement at 162 Georgia Avenue in Statesboro for Georgia Southern University.
7. The Committee authorized an amendment to a rental agreement at 1480 Wrightsboro Road in Augusta for Augusta University.
8. The Committee approved the naming of the Lou and Mason McKnight III Field on the Forest Hills Campus of Augusta University.
9. The Committee approved the namings of the Bob Lathem Poultry Instructional Center Complex and the Abit Massey Poultry Instructional Center on the Gainesville Campus of the University of North Georgia.
10. The Committee authorized project number PPV-30-2601, Global Learning Center, 1st and 4th Floor Renovation for the College of Lifetime Learning, for the Georgia Institute of Technology.

APPROVAL ITEMS

11. Upon a motion by Regent C. Everett Kennedy, III and seconded by Regent T. Dallas Smith, the Committee authorized project number BR-50-2603, Peachtree Center Parking Deck and Retail, for Georgia State University.
12. Upon a motion by Regent Patrick C. Jones and seconded by Regent Lowery Houston May, the Committee authorized the ranking of design professionals for project number BR-90-2601, Chastain Pointe Renovations for Bailey School of Music and Textile and Surface Design Department, for Kennesaw State University. The design professional firms, in rank order, were:
 - 1) Walker Architects, Inc. (Atlanta)
 - 2) Lord Aeck Sargent Planning & Design, Inc. (Atlanta)
 - 3) Houser Walker Architecture, LLC (Atlanta)
 - 4) PBK Architects Georgia, P.C. (Sugar Hill)

Regent James M. Hull recused himself from any discussion or vote on this item.

13. Upon a motion by Regent Richard T. Evans and seconded by Regent Erin Hames, the Committee authorized the acquisition of real property at 333 North Avenue in Atlanta for the Georgia Institute of Technology.
14. Upon a motion by Regent Erin Hames and seconded by Regent Samuel D. Holmes, the Committee authorized project number BR-30-2602, 430 South Building Renovation, for the Georgia Institute of Technology.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent T. Dallas Smith and seconded by Regent Lowery Houston May, the Regents who were present voted unanimously to adjourn the meeting at approximately 3:36 p.m.

COMMITTEE OF THE WHOLE: ORGANIZATION AND LAW

The Committee on Organization and Law met as a committee of the whole at approximately 3:39 p.m. During its meeting led by Committee Chair Haynes Maier Studstill, unless otherwise noted, upon motions properly made and seconded, the Regents present unanimously approved the following items:

APPROVAL ITEMS

1. Upon a motion by Regent T. Dallas Smith and seconded by Regent Erin Hames, the Committee approved the awarding of an Honorary Bachelor's degree by Georgia Gwinnett College to Ruby Neal.
2. Upon a motion by Regent Erin Hames and seconded by Board Chair David B. Dove, the Committee approved the awarding of an Honorary Doctor of Business Administration degree by Dalton State College to the late Regent James E. Brown; and upon a motion by Regent Erin Hames and seconded by Regent Lowery Houston May, the Committee approved the awarding of an Honorary Doctor of Business Administration degree by Dalton State College to the late Mary M. "Sis" Brown.
3. Upon a motion by Regent T. Dallas Smith and seconded by Regent Erin Hames, the Committee approved the awarding of an Honorary Doctorate in Education degree by Atlanta Metropolitan State College to former Regent Elridge W. McMillan.

EXECUTIVE SESSION

The Organization and Law Committee met in executive session during the full Board's executive session to discuss student and personnel matters. Minutes regarding this executive session are in the full Board minutes, and an affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent T. Dallas Smith and seconded by Regent Richard T. Evans, the Regents who were present voted

unanimously to adjourn the meeting at approximately 3:45 p.m.

COMMITTEE OF THE WHOLE: INTERNAL AUDIT, RISK, AND COMPLIANCE

The Committee on Internal Audit, Risk, and Compliance met as a committee of the whole at approximately 3:45 p.m. During its meeting led by Committee Chair Patrick C. Jones an Information Item was presented that was discussed in Executive Session.

EXECUTIVE SESSION

The Internal Audit, Risk, and Compliance Committee met in executive session during the full Board's executive session to discuss the confidential results of an audit engagement and personnel matters. Minutes regarding this executive session are in the full Board minutes, and an affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion properly made and variously seconded, the Regents who were present voted unanimously to adjourn the meeting at approximately 3:46 p.m.

EXECUTIVE SESSION

Board Chair David B. Dove called for an executive session at approximately 3:52 p.m. to discuss personnel matters. Upon a motion made by Regent Haynes Maier Studstill and seconded by Regent Erin Hames, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECESS

On Tuesday, April 14, 2026, the Board recessed for the day at approximately 4:17 p.m.

RECONVENE

On Wednesday, April 15, 2026, Board Chair David B. Dove called the meeting back into session at 9:00 a.m.

INVOCATION AND PLEDGE

Ahmad Djigal, Student Government Association Vice President at Columbus State University, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Debra Kennedy, Columbus State University Chief of Police, gave the safety briefing.

COMMITTEE OF THE WHOLE: ECONOMIC DEVELOPMENT

The Committee on Economic Development met as a committee of the whole for the presentation "How Columbus State University's Town-Gown Relationship Revitalized Uptown Columbus." Dr. Stuart Rayfield, President of Columbus State University (CSU); Hayley Henderson Tillery, Alumna, Executive Director, the Columbus, Georgia Convention and Trade Center; and Samuel Vargas Teixeira, Lecturer of Music in Violin, Joyce and Henry Schwob School of Music, CSU discussed how CSU has impacted the economic revitalization of uptown Columbus.

Dr. Rayfield began the presentation by sharing how CSU has contributed to the economic impact on uptown (or downtown) Columbus in the following ways: CSU's arts-related activities generated up to \$38 million in revenue; 1,500 students take at least one class downtown each semester; there are 408 student residential beds in five RiverPark residential halls; each week, 1,800 students ride campus shuttles from the main campus to the RiverPark campus; and 340 university employees work on the RiverPark campus. Next, Ms. Tillery discussed how the Columbus Georgia Convention and Trade Center has made a difference in the revitalization of uptown Columbus, among other factors, it generates \$8 million annually. Lastly, Mr. Teixeira shared how the role of CSU's music program contributes to uptown Columbus economy through concerts, both locally and internationally. CSU has built business relationships throughout Columbus, Georgia and abroad that are not only meaningful, but that has also resulted in the revitalization of the community.

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

The Committee on Academic Affairs met as a committee of the whole at approximately 9:32 a.m. During its meeting led by Committee Chair Harold Reynolds, unless otherwise noted, upon motions properly made and seconded, the Regents present unanimously approved the following items:

ACTION ITEMS

1. Upon a motion made by Regent Haynes Maier Studstill and seconded by Regent Richard T. Evans, the Committee approved the establishment of a Master of Arts in Teaching in Pedagogy at Georgia Southwestern State University, effective Summer 2027.
2. Upon a motion made by Regent Haynes Maier Studstill and seconded by Regent Lowery Houston May, the Committee approved the establishment of a Doctor of Philosophy in Biomedical Sciences at Kennesaw State University, effective fall 2027.
3. Upon a motion made by Regent Richard T. Evans and seconded by Regent Haynes Maier Studstill, the Committee approved the establishment of a Master of Arts in Museum Studies at the University of Georgia, effective fall 2026.
4. Upon a motion made by Regent Haynes Maier Studstill and seconded by Regent Richard T. Evans, the Committee approved the establishment of a Master of Social Work at Middle Georgia State University, effective fall 2028.
5. Upon a motion made by Regent Richard T. Evans and seconded by Regent Lowery Houston May, the Committee approved the establishment of a Bachelor of Science in Business Administration at Albany State University, effective fall 2026.
6. Upon a motion made by Regent Erin Hames and seconded by Regent Haynes Maier Studstill, the Committee approved the termination of the Professional Master's in Sustainable Electrical Energy at the Georgia Institute of Technology, effective spring 2026.
7. Upon a motion made by Regent Samuel D. Holmes and seconded by Regent Lowery Houston May, the Committee approved the termination of the Bachelor of Science in

Public Service with a Major in Human Services at Middle Georgia State University, effective spring 2026.

8. Upon a motion made by Regent Erin Hames and seconded by Regent Haynes Maier Studstill, the Committee approved the termination of the Bachelor of Science in Radiologic Technology at Georgia Gwinnett College, effective spring 2026.
9. Upon a motion made by Regent Lowery Houston May and seconded by Regent Richard T. Evans, the Committee approved the naming of the Victoria Kay Ivester School of Nursing at the University of Georgia, effective immediately.

CONSENT ITEMS

10. The Committee approved the establishment of the James Robert and Margaret Spencer Early Career Professorship at the Georgia Institute of Technology, effective April 15, 2026.
11. The Committee approved the establishment of two endowed Sutterfield Family Electrical and Computer Engineering Early Career Professorships at the Georgia Institute of Technology, effective April 15, 2026.
12. The Committee approved the establishment of the Dr. Robert E. Hoyt Professor at the University of Georgia, effective April 15, 2026.
13. The Committee approved the establishment of the endowed UGA Foundation Distinguished Professor of Medicine at the University of Georgia, effective April 15, 2026.
14. The Committee approved the establishment of the endowed Stevens Family Professor for Financial Innovation and Technology, at the University of Georgia, effective April 15, 2026.
15. The Committee approved the establishment of the endowed Elizabeth Price Dolvin Professor at the University of Georgia, effective April 15, 2026.
16. The Committee approved the establishment of the endowed Yongkeun Joh Chair of Food Systems Innovations at the University of Georgia, effective April 15, 2026.
17. The Committee approved the redesignations of the following existing endowed positions at Augusta University, effective April 15, 2026.

Named Endowed Position	Proposed Endowed Position
I. Clark Case, M.D. Distinguished Chair in Psychotic Disorders	I Clark Case, M.D. Distinguished University Chair in Psychotic Disorders
Distinguished Chair for Oncologic Pathology	Distinguished University Chair for Oncologic Pathology

Continued

Named Endowed Position	Proposed Endowed Position
Floyd C. Jarrell, Jr., M.D. Distinguished Chair in Surgical Oncology	Floyd C. Jarrell, Jr., M.D. Distinguished University Chair in Surgical Oncology
Sallie Lou Franklin Glover/Katie Getzen Mealing Eminent Scholar Distinguished Chair in Immunology	Sallie Lou Franklin Glover/Katie Getzen Mealing Eminent Scholar Distinguished University Chair in Immunology
Dr. Charles Goodrich Henry and Carolyn Howell Henry Distinguished Chair of Orthopedics	Dr. Charles Goodrich Henry and Carolyn Howell Henry Distinguished University Chair of Orthopedics
Georgia Research Alliance Eminent Scholar Distinguished Chair in Neurodegeneration	Georgia Research Alliance Eminent Scholar Distinguished University Chair in Neurodegeneration
Edgar R. Pund, M.D. Distinguished Chair in Pathology	Edgar R. Pund, M.D. Distinguished University Chair in Pathology
Dr. William N. and Josephine R. Agostas Chair for Internal Medicine	Dr. William N. and Josephine R. Agostas Distinguished Chair for Internal Medicine
J. H. Keels, Jr. Chair in Pulmonary Medicine	J. H. Keels, Jr. Distinguished Chair in Pulmonary Medicine
Dorothy A. Hahn, M.D. Chair in Pediatrics	Dorothy A. Hahn, M.D. Distinguished Chair in Pediatrics
Herbert S. Kupperman, M.D. Chair in Cardiovascular Disease	Herbert S. Kupperman, M.D. Distinguished Chair in Cardiovascular Disease
E. Louise Grant Chair in Nursing	E. Louise Grant Distinguished Chair in Nursing

18. The Committee approved several named faculty positions at the Georgia Institute of Technology, Georgia State University, Kennesaw State University, and the University of Georgia.

NOTIFICATION ITEM

19. New Collaborative:

Seven institutions have entered a collaborative program to jointly deliver coursework within a Bachelor of Science in Mathematics degree, beginning fall 2026. The collaborative program will offer five courses that are central to a mathematics degree to start, with the option of expanding into additional coursework in more specialized areas such as actuarial science in the future.

Institutions can also combine coursework from this collaborative with the existing Data Science for a more robust set of offerings. Partner institutions include Albany State University, College of Coastal Georgia, Columbus State University, Fort Valley State University, Georgia Southern University, Georgia Southwestern State University, and Middle Georgia State University, which are all authorized to offer this degree.

DISCUSSION ITEM

20. Mission versus Ambition of USG Institutions:

The Chancellor initiated a Board discussion on the core mission of state colleges and state universities and their ambition to offer higher level degrees.

ADJOURNMENT

There being no further business to come before the Committee, and upon a motion made by Regent Mathews D. Swift and seconded by Regent Lowery Houston May, the Regents who were present voted unanimously to adjourn the meeting at approximately 9:54 a.m.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met as a committee of the whole at approximately 9:54 a.m. During its meeting led by Committee Chair Samuel D. Holmes an Information Item was presented to the Board, and the Board approved one Approval Item.

INFORMATION ITEMS

1. The Committee received an information item on the USG Capital Liability Management Plan.

APPROVAL ITEM

2. Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Mathews D. Swift, the Committee approved the request for Multi-Year Leasing Contract Value Authority.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 10:17 a.m.

CHANCELLOR'S REPORT

Chancellor Sonny Perdue gave his monthly report. He began by thanking President Stuart Rayfield and Columbus State University (CSU) for being such gracious hosts. Chancellor Perdue commented that CSU is a critical hub for education, culture and economic development in Columbus and the region. He continued by sharing that CSU contributes more than \$301 million to the region's economy. Chancellor Perdue also stated that the university is among the best valued regional schools in the South, and that it is a top performer in social mobility. He commended President Rayfield for doing a great job focusing on CSU's students – making sure that they get the skills needed for success in the workforce. Chancellor Perdue continued by saying that the visit to CSU had been great.

Chancellor Perdue continued his report by saying that the legislative session recently ended and

that USG is grateful to Governor Brian Kemp, Lieutenant Governor Burt Jones, Speaker Jon Burns, and the General Assembly for their support. He shared that the Strategic Reserves legislation passed and that these carry-forward funds are crucial to being good stewards of taxpayer dollars. He continued by saying that this is money USG has already earned and when it rolls over the System can cover one-time expenses for equipment, technology replacements, start-up costs for new programs and facility needs. Chancellor Perdue also announced that the Amended budget included the full \$325 million funding for the DREAMS Scholarship as proposed by Governor Kemp. He added that of those funds, \$300 million will establish an endowment and the remaining \$25 million will provide expendable funds starting this Fall. Chancellor Perdue also stated that the System would not be here without the work of the USG Foundation, which launched this effort last year with \$2 million in seed funding from Truist.

Chancellor Perdue also noted various celebratory events throughout the System. He shared that the Georgia Institute of Technology (GIT) hosted a summit to launch the Institute for Technology and Civic Leadership. Chancellor Perdue stated that it was a wonderful start and thanked Dr. Costas Spirou, Chief Innovation and Entrepreneurial Strategies Officer, for his work on this project. He continued by saying that the summit included panelists from schools of civic thought across the country, including Yale University, Arizona State University, and Cornell University. Chancellor Perdue thanked President Ángel Cabrera, GIT, for hosting this event and Regent Erin Hames and Regent Harold Reynolds for their leadership. He also shared that the opening session was a conversation between Dr. Robert George, director of the James Madison Program in American Ideals and Institutions at Princeton University, and Dr. Cornel West, the Dietrich Bonhoeffer Chair at Union Theological Seminary and said that it was a great example of civic discourse. Chancellor Perdue also shared that USG recently held the inaugural Innovation & Entrepreneurship Competition. He continued by saying that the competition demonstrated the spirit of entrepreneurship and innovation that USG's students, at every institution, have and that their projects ranged from body art for sports fans to electroplated horseshoes. He congratulated the winner, Akos Vida, GIT student, who produced an idea of a gaming device for people with disabilities. Chancellor Perdue went on to say that he was astonished by the students' ideas and that President Kathy Schwaig and Kennesaw State University hosted an impressive event.

Chancellor Perdue continued his report by announcing the winners of the Chancellor's Cup as follows: Georgia Highlands College, for the state colleges sector, second consecutive win, with an increase of 10.1%, trophy received by President Mike Hobbs; Georgia Southwestern State University, for the state universities sector, a five-time winner, with an increase of 9.4%, trophy received by President Michelle Johnston; the University of West Georgia, for the comprehensive universities sector, repeat winner, with an increase of 9.2%, trophy received by President Michael Johnson; and Augusta University, for the research universities sector, a five-time winner, with an increase of 6%, trophy received by President Russell Keen.

UNFINISHED BUSINESS

There was no unfinished business to come before the Board.

NEW BUSINESS

There was no new business to come before the Board.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Christopher McGraw announced that there were no petitions or communications for the Board to consider and that the next Board of Regents meeting will be held on May 12, 2026, at the Board's offices in Atlanta.

EXECUTIVE SESSION

Board Chair David B. Dove called for an executive session at approximately 10:43 a.m. to discuss personnel matters. Upon a motion made by Regent Lowery Houston May and seconded by Regent Richard T. Evans, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Board Chair Dove reconvened the Board meeting in its regular session at approximately 11:48 a.m. and announced that the Board took no actions during the executive session.

RECESS

On Wednesday, April 15, 2026, the Board recessed for lunch at approximately 11:48 a.m. and reconvened at approximately 1:00 p.m.

REGENTS' CUP FINAL

The University System of Georgia held its third annual Regents' Cup Debate Series. The following USG institutions were participants in the debate series: Augusta University, Clayton State University, Columbus State University, Georgia College & State University, Georgia Gwinnett College, Georgia Highlands College, Georgia Institute of Technology, Georgia Southern University, Georgia Southwestern State University, Gordon State College, Kennesaw State University, Middle Georgia State University, University of Georgia, University of North Georgia, University of West Georgia and Valdosta State University. The two students and institutions that competed for the final round of this competition were Cassandra Ayers for Valdosta State University (VSU) and Bruce Missell for the University of West Georgia (UWG). The Regents' Cup Debate Series was won by UWG; however, VSU student Cassandra Ayers was named Individual Debate Champion.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion properly made and variously seconded, the meeting adjourned at approximately 1:50 p.m.

David B. Dove
Chairman, Board of Regents
University System of Georgia

Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

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APPROVAL ITEMS

- | | | |
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| 1. | Fiscal Year 2027 Operating and Capital Budget | 1 |
| 2. | Amended Fiscal Year 2026 and Fiscal Year 2027 Major Repair and Rehabilitation Allocations | 2 |

1. Fiscal Year 2027 Operating and Capital Budget

Recommended: That the Board approve the fiscal year (“FY”) 2027 operating and capital budget for the University System of Georgia, as shown in Appendix I.

Summary: The total FY 2027 original budget for the University System of Georgia is approximately \$12.60 billion, which includes funding from all unrestricted and restricted sources. The FY 2027 budget includes the allocation of state funds as approved by the Board in April 2026. The budget also reflects enrollment and revenue projections made by each institution, which incorporate the tuition and fee rates approved by the Board in April 2026.

The FY 2027 budget includes the following major categories:

Educational and General Funds: Educational and General Funds support the primary mission of the University System: teaching, research, and public service, as well as academic support, student services, institutional support, and plant operations. They include restricted funds, such as sponsored research funding from federal, state, and private sources, and unrestricted funds, such as state appropriations, tuition, and other general funds. The total educational and general budget for the University System for FY 2027 is \$10.95 billion, \$356 million more than the original budget for FY 2026.

Capital: The capital budget includes funding for maintenance and repair projects and other capital projects that are managed by the institutions. The FY 2027 capital budget is \$183.47 million. Projects funded by the state are recorded and accounted for in the budget for the Georgia State Financing and Investment Commission (GSFIC), unless the institution has responsibility for managing the project.

Auxiliary Enterprises: Auxiliary Enterprises include student housing, parking, food services, bookstore operations, transportation, athletics, health clinics, and other functions that primarily serve the students, faculty, and staff at the institutions. The FY 2027 auxiliary enterprises budget is \$1.33 billion as compared with \$1.22 billion in the original budget for FY 2026.

Student Activities: Student Activities include a range of activities funded by student fees, such as student government activities, campus newspaper, radio/television, and other extracurricular activities. Also included are costs associated with student recreation centers and other facilities used for student programming. The FY 2027 student activities budget is \$147.93 million, as compared with \$140.19 million in the original budget for FY 2026. The student activities budget reflects changes in enrollment, mandatory fee revenues, and the use of prior-year reserves for specific purposes.

2. **Amended Fiscal Year 2026 and Fiscal Year 2027 Major Repair and Rehabilitation Allocations**

Recommended: That the Board approve the allocation of \$40,000,000 in Amended Fiscal Year (AFY) 2026 appropriations and \$65,900,000 in Fiscal Year (FY) 2027 appropriations for Major Rehabilitation and Repair (MRR) projects, as outlined in Appendix II.

Background: MRR funds are state-appropriated resources used by USG institutions to maintain, repair, and upgrade state-owned facilities that support resident instruction. These funds are critical for addressing deferred maintenance needs and are essential to preserving the value, integrity, and effectiveness of USG facilities.

MRR funding is commonly used for critical infrastructure needs, including HVAC systems, roof repairs, structural improvements, electrical system upgrades, improvements to support Americans with Disabilities Act (ADA) compliance, and other necessary building and campus infrastructure projects.

The AFY 2026 budget includes \$40 million in funding for MRR projects administered through the Georgia State Financing and Investment Commission (GSFIC). In addition, the USG's FY 2027 base budget includes \$65.9 million in MRR funding to continue addressing institutional facility needs.

Each year, the USG Office of Real Estate and Facilities reviews MRR funding requests submitted by institutions and develops recommendations regarding fund allocation. This review process prioritizes projects based on urgency, scope, and their impact on health, safety, and institutional operations to ensure funds are used for the highest-need projects across the system.

Exhibit 1
UNIVERSITY SYSTEM OF GEORGIA
ALL BUDGETS FOR FISCAL YEAR 2027

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
Research Universities					
Augusta University	\$ 1,065,050,881	\$ 4,000,000	\$ 37,874,099	\$ 2,841,821	\$ 1,109,766,801
Georgia Institute of Technology	\$ 1,971,228,662	\$ 118,000,000	\$ 230,002,476	\$ 23,087,278	\$ 2,342,318,416
Georgia State University	\$ 1,114,486,690	\$ 8,000,000	\$ 107,013,792	\$ 20,308,770	\$ 1,249,809,252
University of Georgia	\$ 1,737,968,158	\$ 28,636,686	\$ 296,855,524	\$ 12,389,213	\$ 2,075,849,581
Regional Universities					
Georgia Southern University	\$ 457,900,826	\$ 950,000	\$ 123,524,127	\$ 15,941,599	\$ 598,316,552
Kennesaw State University	\$ 767,637,094	\$ 5,698,961	\$ 147,799,239	\$ 25,819,265	\$ 946,954,559
University of West Georgia	\$ 251,335,687	\$ 1,500,000	\$ 43,972,055	\$ 5,200,265	\$ 302,008,007
Valdosta State University	\$ 169,848,565	\$ 500,000	\$ 36,600,639	\$ 5,229,127	\$ 212,178,331
State Universities					
Albany State University	\$ 150,996,969	\$ 50,000	\$ 30,565,229	\$ 4,108,556	\$ 185,720,754
Clayton State University	\$ 84,028,817	\$ -	\$ 13,602,370	\$ 2,297,033	\$ 99,928,220
Columbus State University	\$ 132,651,461	\$ 20,000	\$ 20,937,690	\$ 3,527,452	\$ 157,136,603
Fort Valley State University	\$ 123,060,062	\$ 8,832,088	\$ 21,767,038	\$ 475,485	\$ 154,134,673
Georgia College & State University	\$ 140,598,190	\$ 1,200,000	\$ 39,311,773	\$ 3,773,472	\$ 184,883,435
Georgia Southwestern State University	\$ 54,407,637	\$ 80,000	\$ 10,889,500	\$ 715,900	\$ 66,093,037
Middle Georgia State University	\$ 137,729,586	\$ 600,000	\$ 22,096,132	\$ 3,277,702	\$ 163,703,420
Savannah State University	\$ 76,589,975	\$ -	\$ 27,808,740	\$ 1,905,921	\$ 106,304,636
University of North Georgia	\$ 284,044,893	\$ 2,000,000	\$ 47,514,756	\$ 4,183,177	\$ 337,742,826
State Colleges					
Abraham Baldwin Agricultural College	\$ 52,390,123	\$ 2,910,000	\$ 17,319,873	\$ 380,600	\$ 73,000,596
Atlanta Metropolitan State College	\$ 22,692,509	\$ -	\$ 89,000	\$ 815,147	\$ 23,596,656
College of Coastal Georgia	\$ 46,943,130	\$ 20,000	\$ 10,336,442	\$ 719,500	\$ 58,019,072
Dalton State College	\$ 64,856,137	\$ 250,000	\$ 6,563,861	\$ 556,680	\$ 72,226,678
Georgia Gwinnett College	\$ 170,685,487	\$ 100,000	\$ 19,349,796	\$ 6,333,297	\$ 196,468,580
Georgia Highlands College	\$ 57,586,624	\$ 75,000	\$ 1,913,029	\$ 2,099,500	\$ 61,674,153
Gordon State College	\$ 35,294,249	\$ -	\$ 7,032,000	\$ 1,531,000	\$ 43,857,249
South Georgia State College	\$ 25,995,380	\$ 50,000	\$ 4,062,500	\$ 414,500	\$ 30,522,380

Exhibit 1
UNIVERSITY SYSTEM OF GEORGIA
ALL BUDGETS FOR FISCAL YEAR 2027

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
Other Units					
University System Office	\$ 190,874,248	\$ -	\$ 914,850	\$ -	\$ 191,789,098
System Services & Initiatives	\$ 76,044,512	\$ -	\$ -	\$ -	\$ 76,044,512
Total Resident Instruction	\$ 9,462,926,552	\$ 183,472,735	\$ 1,325,716,530	\$ 147,932,260	\$ 11,120,048,077
Lime Items					
AU Georgia Cyber Innovation & Training Center	\$ 4,700,518	\$ -	\$ -	\$ -	\$ 4,700,518
Georgia Archives	\$ 5,824,033	\$ -	\$ -	\$ -	\$ 5,824,033
Georgia Commission on the Holocaust	\$ 609,184	\$ -	\$ -	\$ -	\$ 609,184
Georgia Military College	\$ 10,509,516	\$ -	\$ -	\$ -	\$ 10,509,516
Georgia Public Libraries	\$ 59,420,672	\$ -	\$ -	\$ -	\$ 59,420,672
Georgia Public Telecommunication Commission	\$ 13,009,079	\$ -	\$ -	\$ -	\$ 13,009,079
Georgia Research Alliance	\$ 10,818,159	\$ -	\$ -	\$ -	\$ 10,818,159
GIT Enterprise Innovation Institute (EII)	\$ 31,859,926	\$ -	\$ -	\$ -	\$ 31,859,926
GIT Georgia Tech Research Institute	\$ 962,207,219	\$ -	\$ -	\$ -	\$ 962,207,219
MCG Hospitals & Clinics	\$ 37,328,820	\$ -	\$ -	\$ -	\$ 37,328,820
Regents Central Office-B	\$ 12,057,380	\$ -	\$ -	\$ -	\$ 12,057,380
UGA Agricultural Experiment Station	\$ 141,557,957	\$ -	\$ -	\$ -	\$ 141,557,957
UGA Athens/Tifton Vet Lab	\$ 9,940,885	\$ -	\$ -	\$ -	\$ 9,940,885
UGA Cooperative Extension Service	\$ 94,728,102	\$ -	\$ -	\$ -	\$ 94,728,102
UGA Forestry Cooperative Extension	\$ 3,362,511	\$ -	\$ -	\$ -	\$ 3,362,511
UGA Forestry Research	\$ 20,873,801	\$ -	\$ -	\$ -	\$ 20,873,801
UGA Marine Resources Extension Service	\$ 5,315,006	\$ -	\$ -	\$ -	\$ 5,315,006
UGA Marine Institute	\$ 2,011,355	\$ -	\$ -	\$ -	\$ 2,011,355
UGA Skidaway Institute of Oceanography	\$ 11,704,062	\$ -	\$ -	\$ -	\$ 11,704,062
UGA Vet Medicine Experiment Station	\$ 9,146,367	\$ -	\$ -	\$ -	\$ 9,146,367
UGA Vet Medicine Teaching Hospital	\$ 36,607,827	\$ -	\$ -	\$ -	\$ 36,607,827
System Services & Initiatives	\$ -	\$ -	\$ -	\$ -	\$ -
Total Line Items	\$ 1,483,592,379	\$ -	\$ -	\$ -	\$ 1,483,592,379
GRAND TOTAL	\$ 10,946,518,931	\$ 183,472,735	\$ 1,325,716,530	\$ 147,932,260	\$ 12,603,640,456

Exhibit 2
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - REVENUE
BUDGET FOR FISCAL YEAR 2027

	GENERAL - UNRESTRICTED				RESTRICTED			TOTAL
	STATE APPROPRIATION	TUITION	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE	
Research Universities								
Augusta University	\$ 371,505,601	\$ 119,129,319	\$ 38,727,899	\$ 529,362,819	\$ 494,173,322	\$ 16,953,804	\$ 24,560,936	\$ 1,065,050,881
Georgia Institute of Technology	\$ 638,886,692	\$ 566,905,000	\$ 143,725,000	\$ 1,349,516,692	\$ 567,504,000	\$ 50,000,000	\$ 4,207,970	\$ 1,971,228,662
Georgia State University	\$ 352,698,401	\$ 324,659,743	\$ 43,628,546	\$ 720,986,690	\$ 360,000,000	\$ 33,500,000	\$ -	\$ 1,114,486,690
University of Georgia	\$ 617,933,754	\$ 554,616,483	\$ 65,664,877	\$ 1,238,215,114	\$ 365,000,000	\$ 130,699,044	\$ 4,054,000	\$ 1,737,968,158
Regional Universities								
Georgia Southern University	\$ 194,031,104	\$ 155,493,018	\$ 17,978,722	\$ 367,502,844	\$ 83,174,676	\$ 7,223,306	\$ -	\$ 457,900,826
Kennesaw State University	\$ 312,602,145	\$ 273,840,057	\$ 17,419,166	\$ 603,861,368	\$ 146,838,749	\$ 15,874,548	\$ 1,062,429	\$ 767,637,094
University of West Georgia	\$ 109,494,819	\$ 104,520,026	\$ 11,108,957	\$ 225,123,802	\$ 23,724,785	\$ 2,487,100	\$ -	\$ 251,335,687
Valdosta State University	\$ 70,337,444	\$ 56,197,102	\$ 3,491,909	\$ 130,026,455	\$ 38,940,368	\$ 881,742	\$ -	\$ 169,848,565
State Universities								
Albany State University	\$ 45,526,254	\$ 31,380,000	\$ 3,415,715	\$ 80,321,969	\$ 70,000,000	\$ 675,000	\$ -	\$ 150,996,969
Clayton State University	\$ 35,557,005	\$ 25,342,560	\$ 1,871,442	\$ 62,771,007	\$ 20,128,990	\$ 1,128,820	\$ -	\$ 84,028,817
Columbus State University	\$ 56,560,575	\$ 35,299,093	\$ 3,563,130	\$ 95,422,798	\$ 33,172,784	\$ 4,055,879	\$ -	\$ 132,651,461
Fort Valley State University	\$ 32,734,002	\$ 13,898,921	\$ 2,657,525	\$ 49,290,448	\$ 73,187,347	\$ 582,267	\$ -	\$ 123,060,062
Georgia College & State University	\$ 61,060,561	\$ 59,882,232	\$ 3,097,382	\$ 124,040,175	\$ 10,624,314	\$ 3,335,860	\$ 2,597,841	\$ 140,598,190
Georgia Southwestern State University	\$ 24,501,393	\$ 16,141,698	\$ 1,227,800	\$ 41,870,891	\$ 12,486,746	\$ 50,000	\$ -	\$ 54,407,637
Middle Georgia State University	\$ 61,825,047	\$ 38,517,537	\$ 8,667,654	\$ 109,010,238	\$ 22,607,028	\$ 1,048,904	\$ 5,063,416	\$ 137,729,586
Savannah State University	\$ 25,474,556	\$ 15,148,787	\$ 806,650	\$ 41,429,993	\$ 34,153,378	\$ 1,006,604	\$ -	\$ 76,589,975
University of North Georgia	\$ 123,797,169	\$ 92,134,349	\$ 10,569,994	\$ 226,501,512	\$ 56,403,424	\$ 1,139,957	\$ -	\$ 284,044,893
State Colleges								
Abraham Baldwin Agricultural College	\$ 25,881,466	\$ 10,602,981	\$ 1,793,707	\$ 38,278,154	\$ 13,282,869	\$ 829,100	\$ -	\$ 52,390,123
Atlanta Metropolitan State College	\$ 9,804,173	\$ 3,931,919	\$ 684,872	\$ 14,420,964	\$ 8,141,545	\$ 130,000	\$ -	\$ 22,692,509
College of Coastal Georgia	\$ 23,127,004	\$ 9,209,000	\$ 1,150,500	\$ 33,486,504	\$ 13,219,626	\$ 237,000	\$ -	\$ 46,943,130
Dalton State College	\$ 25,793,719	\$ 12,928,000	\$ 1,244,792	\$ 39,966,511	\$ 24,814,626	\$ 75,000	\$ -	\$ 64,856,137
Georgia Gwinnett College	\$ 79,605,885	\$ 45,766,593	\$ 3,199,796	\$ 128,572,274	\$ 41,508,317	\$ 604,896	\$ -	\$ 170,685,487
Georgia Highlands College	\$ 26,950,486	\$ 14,085,705	\$ 1,726,286	\$ 42,762,477	\$ 14,525,465	\$ 298,682	\$ -	\$ 57,586,624
Gordon State College	\$ 17,060,463	\$ 7,651,015	\$ 1,032,243	\$ 25,743,721	\$ 9,499,528	\$ 51,000	\$ -	\$ 35,294,249
South Georgia State College	\$ 13,625,321	\$ 4,598,250	\$ 817,000	\$ 19,040,571	\$ 6,881,309	\$ 73,500	\$ -	\$ 25,995,380

Exhibit 2
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - REVENUE
BUDGET FOR FISCAL YEAR 2027

	GENERAL - UNRESTRICTED				RESTRICTED			TOTAL
	STATE APPROPRIATION	TUITION	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE	
Other Units								
University System Office	\$ 79,515,683	\$ 1,295,659	\$ 1,026,911	\$ 81,838,253	\$ 5,949,013	\$ 92,908,525	\$ 10,178,457	\$ 190,874,248
System Services & Initiatives	\$ 76,044,512	\$ -	\$ -	\$ 76,044,512	\$ -	\$ -	\$ -	\$ 76,044,512
Total Resident Instruction	\$ 3,511,935,234	\$ 2,593,175,047	\$ 390,298,475	\$ 6,495,408,756	\$ 2,549,942,209	\$ 365,850,538	\$ 51,725,049	\$ 9,462,926,552
Line Items								
AU Georgia Cyber Innovation & Training Center	\$ 2,039,329		\$ -	\$ 2,039,329	\$ 1,850,525	\$ 810,664		\$ 4,700,518
Georgia Archives	\$ 4,588,969		\$ 101,204	\$ 4,690,173	\$ 150,316	\$ 983,544		\$ 5,824,033
Georgia Commission on the Holocaust	\$ 609,184		\$ -	\$ 609,184	\$ -	\$ -		\$ 609,184
Georgia Military College	\$ 10,509,516		\$ -	\$ 10,509,516	\$ -	\$ -		\$ 10,509,516
Georgia Public Libraries	\$ 54,006,013		\$ -	\$ 54,006,013	\$ 5,414,659	\$ -		\$ 59,420,672
Georgia Public Telecommunication Commission	\$ 13,009,079		\$ -	\$ 13,009,079	\$ -	\$ -		\$ 13,009,079
Georgia Research Alliance	\$ 10,818,159		\$ -	\$ 10,818,159	\$ -	\$ -		\$ 10,818,159
GIT Enterprise Innovation Institute (EII)	\$ 13,189,926		\$ 1,600,000	\$ 14,789,926	\$ 12,500,000	\$ 4,570,000		\$ 31,859,926
GIT Georgia Tech Research Institute	\$ 8,082,220		\$ 324,976,739	\$ 333,058,959	\$ 620,548,925	\$ 8,599,335		\$ 962,207,219
MCG Hospitals & Clinics	\$ 37,328,820		\$ -	\$ 37,328,820	\$ -	\$ -		\$ 37,328,820
Regents Central Office-B	\$ 11,737,380		\$ -	\$ 11,737,380	\$ 320,000	\$ -		\$ 12,057,380
UGA Agricultural Experiment Station	\$ 56,547,537		\$ 11,570,492	\$ 68,118,029	\$ 66,000,000	\$ 7,439,928		\$ 141,557,957
UGA Athens/Tifton Vet Lab	\$ -		\$ -	\$ -	\$ 1,900,000	\$ 8,040,885		\$ 9,940,885
UGA Cooperative Extension Service	\$ 53,443,749		\$ 8,894,134	\$ 62,337,883	\$ 14,000,000	\$ 18,390,219		\$ 94,728,102
UGA Forestry Cooperative Extension	\$ 1,150,046		\$ 150,000	\$ 1,300,046	\$ 1,800,000	\$ 262,465		\$ 3,362,511
UGA Forestry Research	\$ 3,342,596		\$ 2,431,205	\$ 5,773,801	\$ 15,100,000	\$ -		\$ 20,873,801
UGA Marine Resources Extension Service	\$ 1,835,006		\$ 250,000	\$ 2,085,006	\$ 2,600,000	\$ 630,000		\$ 5,315,006
UGA Marine Institute	\$ 1,189,590		\$ 136,915	\$ 1,326,505	\$ 650,000	\$ 34,850		\$ 2,011,355
UGA Skidaway Institute of Oceanography	\$ 3,248,362		\$ 700,000	\$ 3,948,362	\$ 5,700,000	\$ 2,055,700		\$ 11,704,062
UGA Vet Medicine Experiment Station	\$ 5,396,367		\$ -	\$ 5,396,367	\$ 3,750,000	\$ -		\$ 9,146,367
UGA Vet Medicine Teaching Hospital	\$ 607,827		\$ -	\$ 607,827	\$ -	\$ 36,000,000		\$ 36,607,827
System Services & Initiatives	\$ -		\$ -		\$ -	\$ -		
Total Line Items	\$ 292,679,675	\$ -	\$ 350,810,689	\$ 643,490,364	\$ 752,284,425	\$ 87,817,590	\$ -	\$ 1,483,592,379
GRAND TOTAL	\$ 3,804,614,909	\$ 2,593,175,047	\$ 741,109,164	\$ 7,138,899,120	\$ 3,302,226,634	\$ 453,668,128	\$ 51,725,049	\$ 10,946,518,931

Exhibit 3
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - EXPENDITURES
BUDGET FOR FISCAL YEAR 2027

	<u>PERSONAL SERVICES</u>	<u>OPERATING EXPENSES</u>	<u>TRAVEL</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>
<i>Research Universities</i>					
Augusta University	\$ 837,808,670	\$ 220,683,664	\$ 4,131,237	\$ 2,427,310	\$ 1,065,050,881
Georgia Institute of Technology	\$ 1,226,778,073	\$ 650,178,905	\$ 15,492,219	\$ 78,779,465	\$ 1,971,228,662
Georgia State University	\$ 688,738,543	\$ 403,669,205	\$ 8,915,086	\$ 13,163,856	\$ 1,114,486,690
University of Georgia	\$ 1,143,441,218	\$ 556,436,098	\$ 13,893,723	\$ 24,197,119	\$ 1,737,968,158
<i>Regional Universities</i>					
Georgia Southern University	\$ 304,081,782	\$ 142,001,711	\$ 3,937,834	\$ 7,879,499	\$ 457,900,826
Kennesaw State University	\$ 467,615,775	\$ 294,067,212	\$ 4,813,411	\$ 1,140,696	\$ 767,637,094
University of West Georgia	\$ 168,224,259	\$ 80,093,057	\$ 2,222,770	\$ 795,601	\$ 251,335,687
Valdosta State University	\$ 106,290,640	\$ 62,357,212	\$ 579,879	\$ 620,834	\$ 169,848,565
<i>State Universities</i>					
Albany State University	\$ 73,136,066	\$ 76,775,684	\$ 976,639	\$ 108,580	\$ 150,996,969
Clayton State University	\$ 54,577,769	\$ 28,466,527	\$ 368,080	\$ 616,441	\$ 84,028,817
Columbus State University	\$ 84,803,313	\$ 46,716,109	\$ 498,039	\$ 634,000	\$ 132,651,461
Fort Valley State University	\$ 60,830,794	\$ 53,274,074	\$ 3,141,691	\$ 5,813,503	\$ 123,060,062
Georgia College & State University	\$ 102,854,338	\$ 36,113,234	\$ 1,127,354	\$ 503,264	\$ 140,598,190
Georgia Southwestern State University	\$ 34,281,543	\$ 19,732,747	\$ 246,247	\$ 147,100	\$ 54,407,637
Middle Georgia State University	\$ 94,857,583	\$ 41,252,203	\$ 1,213,817	\$ 405,983	\$ 137,729,586
Savannah State University	\$ 38,267,333	\$ 34,397,324	\$ 629,550	\$ 3,295,768	\$ 76,589,975
University of North Georgia	\$ 205,572,619	\$ 75,818,662	\$ 1,600,966	\$ 1,052,646	\$ 284,044,893
<i>State Colleges</i>					
Abraham Baldwin Agricultural College	\$ 30,772,739	\$ 20,938,837	\$ 506,445	\$ 172,102	\$ 52,390,123
Atlanta Metropolitan State College	\$ 12,631,219	\$ 9,913,204	\$ 146,586	\$ 1,500	\$ 22,692,509
College of Coastal Georgia	\$ 27,732,839	\$ 18,557,032	\$ 270,212	\$ 383,047	\$ 46,943,130
Dalton State College	\$ 34,792,760	\$ 29,499,308	\$ 450,127	\$ 113,942	\$ 64,856,137
Georgia Gwinnett College	\$ 102,792,062	\$ 67,457,788	\$ 344,532	\$ 91,105	\$ 170,685,487
Georgia Highlands College	\$ 34,307,658	\$ 22,923,348	\$ 253,098	\$ 102,520	\$ 57,586,624
Gordon State College	\$ 19,040,439	\$ 16,056,162	\$ 147,648	\$ 50,000	\$ 35,294,249
South Georgia State College	\$ 15,270,751	\$ 10,495,388	\$ 223,241	\$ 6,000	\$ 25,995,380

Exhibit 3
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - EXPENDITURES
BUDGET FOR FISCAL YEAR 2027

	<u>PERSONAL SERVICES</u>	<u>OPERATING EXPENSES</u>	<u>TRAVEL</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>
<i>Other Units</i>					
University System Office	\$ 68,810,415	\$ 112,996,499	\$ 753,004	\$ 8,314,330	\$ 190,874,248
System Services & Initiatives	\$ -	\$ 76,044,512	\$ -	\$ -	\$ 76,044,512
Total Resident Instruction	<u>\$ 6,038,311,200</u>	<u>\$ 3,206,915,706</u>	<u>\$ 66,883,435</u>	<u>\$ 150,816,211</u>	<u>\$ 9,462,926,552</u>
<i>Line Items</i>					
AU Georgia Cyber Innovation & Training Center	\$ 4,204,096	\$ 475,022	\$ 21,400	\$ -	\$ 4,700,518
Georgia Archives	\$ 2,042,771	\$ 767,781	\$ 17,500	\$ 2,995,981	\$ 5,824,033
Georgia Commission on the Holocaust	\$ -	\$ 609,184	\$ -	\$ -	\$ 609,184
Georgia Military College	\$ -	\$ 10,509,516	\$ -	\$ -	\$ 10,509,516
Georgia Public Libraries	\$ 5,841,371	\$ 53,039,984	\$ 250,317	\$ 289,000	\$ 59,420,672
Georgia Public Telecommunication Commission	\$ -	\$ 13,009,079	\$ -	\$ -	\$ 13,009,079
Georgia Research Alliance	\$ -	\$ 10,818,159	\$ -	\$ -	\$ 10,818,159
GIT Enterprise Innovation Institute (EII)	\$ 25,172,478	\$ 5,612,448	\$ 1,075,000	\$ -	\$ 31,859,926
GIT Georgia Tech Research Institute	\$ 508,619,186	\$ 371,151,255	\$ 13,532,015	\$ 68,904,763	\$ 962,207,219
MCG Hospitals & Clinics	\$ 29,185,333	\$ 7,846,893	\$ 296,594	\$ -	\$ 37,328,820
Regents Central Office-B	\$ 6,605,399	\$ 5,323,701	\$ 128,280	\$ -	\$ 12,057,380
UGA Agricultural Experiment Station	\$ 80,647,570	\$ 56,306,597	\$ 2,953,955	\$ 1,649,835	\$ 141,557,957
UGA Athens/Tifton Vet Lab	\$ 5,661,761	\$ 3,506,961	\$ 66,757	\$ 705,406	\$ 9,940,885
UGA Cooperative Extension Service	\$ 74,324,119	\$ 20,103,903	\$ 293,707	\$ 6,373	\$ 94,728,102
UGA Forestry Cooperative Extension	\$ 2,494,786	\$ 682,606	\$ 34,110	\$ 151,009	\$ 3,362,511
UGA Forestry Research	\$ 12,761,926	\$ 6,994,885	\$ 871,627	\$ 245,363	\$ 20,873,801
UGA Marine Resources Extension Service	\$ 3,364,477	\$ 1,814,750	\$ 99,890	\$ 35,889	\$ 5,315,006
UGA Marine Institute	\$ 1,233,675	\$ 765,244	\$ 12,436	\$ -	\$ 2,011,355
UGA Skidaway Institute of Oceanography	\$ 5,085,143	\$ 6,085,260	\$ 206,490	\$ 327,169	\$ 11,704,062
UGA Vet Medicine Experiment Station	\$ 4,584,755	\$ 4,405,053	\$ 91,755	\$ 64,804	\$ 9,146,367
UGA Vet Medicine Teaching Hospital	\$ 21,907,810	\$ 14,700,017	\$ -	\$ -	\$ 36,607,827
System Services & Initiatives	\$ -	\$ -	\$ -	\$ -	\$ -
Total Line Items	<u>\$ 793,736,656</u>	<u>\$ 594,528,298</u>	<u>\$ 19,951,833</u>	<u>\$ 75,375,592</u>	<u>\$ 1,483,592,379</u>
GRAND TOTAL	<u>\$ 6,832,047,856</u>	<u>\$ 3,801,444,004</u>	<u>\$ 86,835,268</u>	<u>\$ 226,191,803</u>	<u>\$ 10,946,518,931</u>

Exhibit 4
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL
SUMMARY OF FUNCTIONS BY FUND SOURCE
FOR FISCAL YEAR 2027

	<u>General Funds</u>	<u>Sponsored</u>	<u>Dept. Sales and Services</u>	<u>Special Funding Initiative</u>	<u>Total By Function</u>
<i>Summary of Functions by Fund Source</i>					
Instruction	\$ 2,583,741,480	\$ 122,058,758	\$ 71,624,298	\$ 9,710,686	\$ 2,787,135,222
Research	\$ 917,138,168	\$ 1,546,815,407	\$ 49,767,905	\$ 24,624,252	\$ 2,538,345,732
Public Service	\$ 277,493,447	\$ 500,495,728	\$ 97,917,554	\$ 5,485,195	\$ 881,391,924
Academic Support	\$ 905,084,924	\$ 43,545,612	\$ 70,953,138	\$ 626,459	\$ 1,020,210,133
Student Services	\$ 362,346,195	\$ 19,192,652	\$ 14,277,709	\$ -	\$ 395,816,556
Institutional Support	\$ 1,261,099,331	\$ 111,733,920	\$ 113,759,928	\$ 11,278,457	\$ 1,497,871,636
Operation and Maintenance of Plant	\$ 829,828,837	\$ 59,571,443	\$ 35,367,596	\$ -	\$ 924,767,876
Scholarships and Fellowships	\$ 2,166,738	\$ 898,813,114	\$ -	\$ -	\$ 900,979,852
TOTAL BY FUND SOURCE	\$ 7,138,899,120	\$ 3,302,226,634	\$ 453,668,128	\$ 51,725,049	\$ 10,946,518,931

**Board of Regents
University System of Georgia
Amended FY 2026 and FY 2027 Major Repair and Rehabilitation (MRR) Summary**

	<u>AFY 2026</u>	<u>FY 2027</u>	<u>Total</u>		<u>AFY 2026</u>	<u>FY 2027</u>	<u>Total</u>
Research Universities				Regional Comprehensive Universities			
Augusta University	\$ 2,910,000	\$ 4,655,000	\$ 7,565,000	Georgia Southern University	\$ 2,150,000	\$ 4,170,000	\$ 6,320,000
Georgia Institute of Technology	\$ 5,400,000	\$ 5,500,000	\$ 10,900,000	Kennesaw State University	\$ 1,750,000	\$ 3,300,000	\$ 5,050,000
Georgia State University	\$ 5,050,000	\$ 8,950,000	\$ 14,000,000	University of West Georgia	\$ 1,000,000	\$ 1,800,000	\$ 2,800,000
University of Georgia	\$ 10,525,000	\$ 12,850,000	\$ 23,375,000	Valdosta State University	\$ 975,000	\$ 1,950,000	\$ 2,925,000
Total - Research Universities	\$ 23,885,000	\$ 31,955,000	\$ 55,840,000	Total - Regional Comp Universities	\$ 5,875,000	\$ 11,220,000	\$ 17,095,000
State Universities				State Colleges			
Albany State University	\$ -	\$ 1,800,000	\$ 1,800,000	Abraham Baldwin Agricultural College	\$ 760,000	\$ 580,000	\$ 1,340,000
Clayton State University	\$ 740,000	\$ 500,000	\$ 1,240,000	Atlanta Metropolitan State College	\$ -	\$ 750,000	\$ 750,000
Columbus State University	\$ 1,150,000	\$ 800,000	\$ 1,950,000	College of Coastal Georgia	\$ 522,000	\$ 295,000	\$ 817,000
Fort Valley State University	\$ 900,000	\$ 1,500,000	\$ 2,400,000	Dalton State College	\$ 500,000	\$ 290,000	\$ 790,000
Georgia College & State University	\$ 935,000	\$ 2,050,000	\$ 2,985,000	Georgia Gwinnett College	\$ 615,000	\$ 600,000	\$ 1,215,000
Georgia Southwestern State University	\$ 515,000	\$ 900,000	\$ 1,415,000	Georgia Highlands College	\$ -	\$ 1,090,000	\$ 1,090,000
Middle Georgia State University	\$ 775,000	\$ 1,725,000	\$ 2,500,000	Gordon State College	\$ 650,000	\$ 401,000	\$ 1,051,000
Savannah State University	\$ 605,000	\$ 850,000	\$ 1,455,000	South Georgia State College	\$ 195,000	\$ 895,000	\$ 1,090,000
University of North Georgia	\$ 1,350,000	\$ 1,900,000	\$ 3,250,000	Total - State Colleges	\$ 3,242,000	\$ 4,901,000	\$ 8,143,000
Total - State Universities	\$ 6,970,000	\$ 12,025,000	\$ 18,995,000				
University System Office	\$ -	\$ 400,000	\$ 400,000				
Systemwide Emergency and Contingency	\$ 28,000	\$ 5,399,000	\$ 5,427,000				
				System Total	\$ 40,000,000	\$ 65,900,000	\$ 105,900,000

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,905,000	\$1,340,000	\$760,000	\$580,000						
1.	Hot Water Distribution Line Replacement - Phase II	\$305,000	\$305,000	\$305,000			Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-26A-57-01	
2.	Hot Water Distribution Line Replacement - Phase III	\$420,000	\$420,000	\$420,000			Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-26A-57-02	
3.	Physical Plant Structural Improvements	\$320,000	\$320,000		\$320,000		Building Renewal	Structure\ Envelope	Other (describe in narrative)	MRR-27-57-03	
4.	Environmental Horticulture Roof Repair	\$35,000	\$35,000	\$35,000			Building Renewal	Roofing	Repair	MRR-26A-57-04	
5.	Gressette Gym Roof Overlay	\$260,000	\$260,000		\$260,000		Building Renewal	Roofing	Other (describe in narrative)	MRR-27-57-05	
6.	Conger Hall Direct Digital Controls (DDC) Retrofit	\$80,000				A	Building Renewal	Building Systems	HVAC		
7.	Herring Hall Direct Digital Controls (DDC) Retrofit	\$90,000				A	Building Renewal	Building Systems	HVAC		
8.	Lewis Hall Direct Digital Controls (DDC) Retrofit	\$90,000				A	Building Renewal	Building Systems	HVAC		
9.	Campus GIS Mapping Update	\$40,000					Campus Infrastructure	Central\ Utility Systems	Other (describe in narrative)		
10.	Howard Auditorium Lighting Improvements	\$65,000					Building Renewal	Building Systems	Electrical		
11.	Campus - Network Infrastructure Upgrades	\$1,310,000					Campuswide Building Renewal	Building Systems CW	Data/Low Voltage		
12.	Britt Hall - Window Replacement	\$355,000					Building Renewal	Structure\ Envelope	Ext. Windows/Doors		
13.	Branch Hall - Ceiling and Lighting Updates	\$390,000					Building Renewal	Interior Renovation	Finishes		
14.	Campus - Wireless Access Point Replacement	\$145,000					Campus Infrastructure	Other Infrastructure			

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$14,875,000	\$1,800,000	\$0	\$1,800,000						
1.	Replace cooling tower, Central Energy Plant (East)	\$1,800,000	\$1,800,000		\$1,800,000		Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		MRR-27-22-01
2.	Replace central boiler (East)	\$350,000				A	Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
3.	Replace switchgear, Central Plant (West)	\$450,000					Campus Infrastructure	Central\ Utility Systems	Electric (distribution)		
4.	Replace boiler, HPER (East)	\$450,000					Building Renewal	Building Systems	HVAC		
5.	Replace emergency generators, Central Energy Plant (East)	\$750,000					Campus Infrastructure	Life Safety\ Compliance	Other (describe in narrative)		
6.	Replace VAV, Pendergrast Library (East)	\$450,000					Building Renewal	Building Systems	HVAC		
7.	Elevator upgrades, Building G and I (West)	\$250,000					Building Renewal	Building Systems	Elevators		
8.	Replace heating boiler, C Building (West)	\$225,000					Building Renewal	Building Systems	HVAC		
9.	Campuswide lighting upgrades (West)	\$2,500,000					Campuswide Building Renewal	Building Systems CW	Electrical		
10.	Campuswide lighting upgrades (East)	\$1,000,000					Campuswide Building Renewal	Building Systems CW	Electrical		
11.	Transformer repairs (East)	\$450,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
12.	Replace Pool Pak HVAC - HPER (East)	\$1,100,000					Building Renewal	Building Systems	HVAC		
13.	Replace Pool Pak HVAC - E Bldg. (West)	\$1,100,000					Building Renewal	Building Systems	HVAC		
14.	Main water line repairs (East)	\$2,500,000					Campus Infrastructure	Central\ Utility Systems	Water (domestic/ fire)		
15.	Campus site lighting upgrades (Other)	\$1,500,000					Campus Infrastructure	Central\ Utility Systems	Electric (site lighting)		

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Key Note Legend:

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,050,000	\$750,000	\$0	\$750,000						
1.	Phase 2 Building 600 renovation, 1st and 3rd Floors	\$750,000	\$750,000				Building Renewal	Interior Renovation	Finishes		MRR-27-61-01
2.	Install Pressure Reducing Valves in several buildings	\$100,000				A	Campuswide Building Renewal	Building Systems CW	Plumbing		
3.	Replace Two Air Handling Units 600 Building	\$900,000					Building Renewal	Building Systems	HVAC		
4.	Replace Three Air Handling Units 500 Building	\$900,000					Building Renewal	Building Systems	HVAC		
5.	Replace Interior Building Switch Gears phase 1	\$400,000					Campuswide Building Renewal	Building Systems CW	Electrical		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$9,355,000	\$7,565,000	\$2,910,000	\$4,655,000						
1.	Interdisciplinary Research-Transformer Replacement (Health Sciences)	\$510,000	\$510,000	\$510,000			Building Renewal	Building Systems	Electrical	MRR-26A-12-01	
2.	Annex I - Fire Alarm Upgrades, Phase I (Health Sciences)	\$1,000,000	\$1,000,000	\$1,000,000			Building Renewal	Life Safety	Fire Detection/Alarm	MRR-26A-12-02	
3.	Sanders R&E Bld - Switchgear (Health Sciences)	\$1,400,000	\$1,400,000	\$1,400,000			Building Renewal	Building Systems	Electrical	MRR-26A-12-03	
4.	Murphey Building - Fancoil Replacement (Health Sciences)	\$910,000	\$910,000		\$910,000		Building Renewal	Building Systems	HVAC	MRR-27-12-04	
5.	Central Energy Plant - Replace Cooling Tower Valves (Health Sciences)	\$340,000	\$340,000		\$340,000		Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-27-12-05	
6.	Sanders R&E Bld - (3) Passenger Elevator Rebuilds (Health Sciences)	\$1,200,000	\$1,200,000		\$1,200,000		Building Renewal	Building Systems	Elevators	MRR-27-12-06	
7.	Allgood Hall - Passenger Elevator Rebuild (Summerville)	\$300,000	\$300,000		\$300,000		Building Renewal	Building Systems	Elevators	MRR-27-12-07	
8.	Cancer Research Center - Steam System Repairs (Health Sciences)	\$500,000	\$500,000		\$500,000		Building Renewal	Building Systems	HVAC	MRR-27-12-08	
9.	Jennings Building - Replace Chiller (Health Sciences)	\$250,000	\$250,000		\$250,000		Building Renewal	Building Systems	HVAC	MRR-27-12-09	
10.	Interdisciplinary Research - Rebuild Heat Exchanger & Condensate Receiver (Health Sciences)	\$300,000	\$300,000		\$300,000		Building Renewal	Building Systems	HVAC	MRR-27-12-10	
11.	Replace Natural Gas Distribution Piping (Summerville)	\$510,000	\$510,000		\$510,000		Campus Infrastructure	Central\ Utility Systems	Gas Distribution	MRR-27-12-11	
12.	Steam Preheat Study & Design (Health Sciences)	\$75,000	\$75,000		\$75,000		Campus Infrastructure	Central\ Utility Systems	CHW/HW Steam Distribution	MRR-27-12-12	
13.	Interdisciplinary Research - Replace Domestic Heating Water Tank (Health Sciences)	\$270,000	\$270,000		\$270,000		Building Renewal	Building Systems	Plumbing	MRR-27-12-13	
14.	Renovate Plan Room, Facilities Services Building (Health Sciences)	\$80,000				A	Building Renewal	Interior Renovation	Reconfig. (Same Use)		
15.	Renovate Plan Room, Public Safety Building (Summerville)	\$40,000				A	Building Renewal	Interior Renovation	Reconfig. (Same Use)		
16.	Maxwell Theatre - ADA Upgrades (Summerville)	\$250,000				A	Building Renewal	Compliance	Accessibility		
17.	Dental College of Georgia - LED Lighting Upgrades (Health Sciences)	\$330,000				A	Building Renewal	Building Systems	Electrical		
18.	Sanders R&E Building - Lighting Upgrades (Health Sciences)	\$440,000				A	Building Renewal	Building Systems	Electrical		
19.	Central Energy Plant - Pump & VFD's (Health Sciences)	\$350,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
20.	Science Hall - Elevator Replacement (Summerville)	\$300,000					Building Renewal	Building Systems	Elevators		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,690,000	\$1,240,000	\$740,000	\$500,000						
1.	Replace AHU 1 & 2 and all building controls, Athletics and Fitness	\$740,000	\$740,000	\$740,000			Building Renewal	Building Systems	HVAC	MRR-26A-28-01	
2.	Replace Fume Hoods and Exhaust Fans, Magnolia Hall	\$750,000					Building Renewal	Building Systems	HVAC		
3.	Campuswide Window Upgrades - Phase 2	\$500,000	\$500,000		\$500,000		Campuswide Building Renewal	Structure\ Envelope CW	Exterior Windows\ Doors	MRR-27-28-03	
4.	Campuswide switchgear upgrades	\$850,000					Campuswide Building Renewal	Building Systems CW	Electrical		
5.	LED parking lighting upgrades	\$350,000					Campus Infrastructure	Central\ Utility Systems	Electric (site lighting)		
6.	Building and site renewal and upgrade, Lucy Huie Hall	\$500,000					Building Renewal	Compliance			

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$4,729,000	\$817,000	\$522,000	\$295,000						
1.	Replace Gym Floor (Brunswick)	\$230,000	\$230,000	\$230,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	MRR-26A-63-01	
2.	Landscape Channel Repair & Storm Drainage Improvement (Brunswick)	\$80,000	\$80,000	\$80,000			Campus Infrastructure	Central\ Utility Systems	Stormwater	MRR-26A-63-02	
3.	Replace Hydronic HVAC System Pumps (Camden Center)	\$212,000	\$212,000	\$212,000			Building Renewal	Building Systems	HVAC	MRR-26A-63-03	
4.	Coffin Building AHU Replacement (Brunswick)	\$150,000	\$150,000		\$150,000		Building Renewal	Building Systems	HVAC	MRR-27-63-04	
5.	Painting and Sealing the Correll Building Exterior (Brunswick)	\$108,000				G	Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
6.	Andrews Building Window Replacement (Brunswick)	\$330,000	\$35,000		\$35,000	B	Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-63-06	
7.	Academic Commons North Air Handler Unit (Brunswick)	\$195,000				A	Building Renewal	Building Systems	HVAC		
8.	Academic Commons South window Replacement (Brunswick)	\$600,000	\$60,000		\$60,000	B	Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-63-08	
9.	Replace Central Plant Electric Boiler (Brunswick)	\$840,000	\$50,000		\$50,000	B	Building Renewal	Building Systems	HVAC	MRR-27-63-09	
10.	Repave Main Parking Lot (Brunswick)	\$472,000					Campus Infrastructure	Veh\Ped Circulation	Parking (surface)		
11.	Phase 1 Campus LED Lighting Upgrades (Brunswick)	\$310,000					Building Renewal	Building Systems	Other (describe in narrative)		
12.	Phase 2 Campus LED Lighting Upgrades (Brunswick)	\$308,000					Building Renewal	Building Systems	Other (describe in narrative)		
13.	Phase 3 Campus LED Lighting Upgrades (Brunswick)	\$339,000					Building Renewal	Building Systems	Other (describe in narrative)		
14.	Andrews Building Exterior Abatement (Brunswick)	\$555,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		

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Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

B. Partially funded - authorized for design and preconstruction only

G. Not eligible for MRR funding – may be implemented (within delegated authority or with proper BOR/USO authorization) as an operating expense

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,935,000	\$1,950,000	\$1,150,000	\$800,000						
1.	Cooling Tower Replacement - Corn Center (River Park)	\$450,000	\$450,000	\$450,000			Building Renewal	Building Systems	HVAC	MRR-26A-30-01	
2.	Replace Pedestrian Bridge - Lindsey Creek (Main)	\$500,000	\$500,000	\$500,000			Campus Infrastructure	Veh\Ped Circulation	Other (describe in narrative)	MRR-26A-30-02	
3.	One Arsenal Place - North Shed Metal Roof Coating Renewal (River Park)	\$200,000	\$200,000	\$200,000			Building Renewal	Roofing CW	Other (describe in narrative)	MRR-26A-30-03	
4.	Modernize Elevators – One Arsenal Place (River Park)	\$400,000	\$400,000		\$400,000		Building Renewal	Building Systems	Elevators	MRR-27-30-04	
5.	Building Automation Transition – Phase 2 (Main)	\$175,000				A	Building Renewal	Building Systems	HVAC		
6.	Schuster Center Chiller Replacement (Main)	\$400,000	\$400,000		\$400,000		Building Renewal	Building Systems	HVAC	MRR-27-30-06	
7.	Roof Replacement – Richards Hall (Design) (Main)	\$45,000				A	Building Renewal	Roofing	Replace (full)		
8.	Richards Hall Roof Replacement – Construction (Main)	\$475,000					Building Renewal	Roofing	Replace (full)		
9.	Woodruff Gym Roof Replacement (Main)	\$450,000					Building Renewal	Roofing	Replace (full)		
10.	Lenoir Hall Roof Replacement (Main)	\$840,000					Building Renewal	Roofing	Replace (full)		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,191,000	\$790,000	\$500,000	\$290,000						
1.	Replace Chiller Number 1 at Peeples Hall	\$500,000	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	MRR-26A-69-01		
2.	Replace the two Reclosers on the campus High Voltage Loop entrance	\$200,000	\$200,000		\$200,000	Campus Infrastructure	Central\ Utility Systems	Electric (distribution)	MRR-27-69-02		
3.	Replace Wescott HVAC ceiling units and Boiler	\$701,000				Building Renewal	Building Systems	HVAC			
4.	Replace the Electrical Switch Gear Wescott	\$90,000	\$90,000		\$90,000	Building Renewal	Building Systems	Electrical	MRR-27-69-04		
5.	ADA Sidewalks and Access Upgrades	\$200,000				Campus Infrastructure	Veh\Ped Circulation	Sidewalks			
6.	Replace Roof at Health Professions North	\$200,000				Building Renewal	Roofing	Replace (section)			
7.	Replace Chiller number 2 at Peeples Hall	\$500,000				Building Renewal	Building Systems	HVAC			
8.	Upgrade Campus to LED lighting	\$200,000				Campuswide Building Renewal	Building Systems CW	Electrical			
9.	Lorberbaum Hall window Replacement	\$200,000				Building Renewal	Structure\ Envelope	Ext. Windows/Doors			
10.	Replace Elevator in Sequoya Hall	\$400,000				Building Renewal	Building Systems	Elevators			

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$9,650,000	\$2,400,000	\$900,000	\$1,500,000						
1.	Library AHU Replacement	\$400,000	\$400,000	\$400,000			Building Renewal	Building Systems	HVAC	MRR-26A-33-01	
2.	Myers Roof Replacement	\$700,000	\$700,000		\$700,000		Building Renewal	Roofing	Replace (full)	MRR-27-33-02	
3.	Bond AHU Replacement	\$500,000	\$500,000	\$500,000			Building Renewal	Building Systems	HVAC	MRR-26A-33-03	
4.	Bond Roof Replacement	\$900,000	\$800,000		\$800,000	D	Building Renewal	Roofing	Replace (full)	MRR-27-33-04	
5.	Founders Hall Auditorium Renovation	\$900,000					Building Renewal	Interior Renovation	Instructional Upgrades		
6.	Elevator Upgrade Campuswide	\$300,000				A	Campuswide Building Renewal	Building Systems CW	Elevators		
7.	Pettigrew AHU Replacement	\$650,000					Building Renewal	Building Systems	HVAC		
8.	Troup Roof Replacement	\$600,000					Building Renewal	Roofing	Replace (full)		
9.	Utility Equipment Upgrade	\$300,000					Campus Infrastructure	Central Utility Systems	Electric (distribution)		
10.	Wellness Center Roof Replacement	\$300,000					Building Renewal	Roofing	Replace (full)		
11.	VRF Replacement in Miller	\$500,000					Building Renewal	Building Systems	HVAC		
12.	HVAC System Upgrades	\$500,000					Campuswide Building Renewal	Building Systems CW	HVAC		
13.	Sidewalk Repair/ Replace	\$200,000					Campus Infrastructure	Veh\Ped Circulation	Sidewalks		
14.	Renovate Pettigrew Restrooms	\$700,000					Building Renewal	Interior Renovation	Finishes		
15.	Woodward Gym Roof Replacement	\$1,400,000					Building Renewal	Roofing	Replace (full)		
16.	Upgrade Lighting Campuswide	\$200,000					Campus Infrastructure	Life Safety\ Compliance	Remediation		
17.	Repair/ Replace Utility Systems Campuswide	\$300,000					Campus Infrastructure	Central Utility Systems	Sanitary Sewer		
18.	HVAC Controls Upgrade	\$300,000					Campuswide Building Renewal	Building Systems CW	HVAC		

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Key Note Legend:

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- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$8,610,000	\$2,985,000	\$935,000	\$2,050,000						
1.	Magnolia Student Activities Center Chilled Water System Replacement	\$635,000	\$635,000	\$635,000			Building Renewal	Building Systems	HVAC	MRR-26A-36-01	
2.	Old Governor's Mansion Chilled Water System Replacement	\$300,000	\$300,000	\$300,000			Building Renewal	Building Systems	HVAC	MRR-26A-36-02	
3.	Campuswide Roof Replacement Program	\$1,200,000	\$1,200,000		\$1,200,000		Campuswide Building Renewal	Roofing CW	Replace (full/sections)	MRR-27-36-03	
4.	Campuswide Life Safety/Emergency System Upgrades	\$600,000	\$600,000		\$600,000		Campuswide Building Renewal	Life Safety CW	Emergency Generator	MRR-27-36-04	
5.	Campuswide ADA Improvements	\$150,000	\$150,000		\$150,000		Campuswide Building Renewal	Compliance CW	Accessibility	MRR-27-36-05	
6.	Campuswide Exterior Envelope Maintenance Program	\$850,000	\$100,000		\$100,000	F	Campuswide Building Renewal	Structure\ Envelope CW	Foundation\ Superstructure\ Stairs	MRR-27-36-06	
7.	Surveillance/Access Control Upgrade Program	\$250,000				A	Campus Infrastructure	Life Safety\ Compliance	Access/Security		
8.	SAC Building Fire Suppression System	\$425,000					Building Renewal	Life Safety	Fire Sprinkler		
9.	Peeler Building Mechanical Systems Replacement	\$2,300,000					Building Renewal	Building Systems	HVAC		
10.	Cline House Structural and Envelope Repairs	\$1,900,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$1,215,000	\$1,215,000	\$615,000	\$600,000						
1.	CEP build out (part 1)	\$615,000	\$615,000	\$615,000		Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-26A-40-01		
2.	CEP build out (part 2)	\$600,000	\$600,000			Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-27-40-02		

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$1,930,000	\$1,090,000	\$0	\$1,090,000						
1.	Cartersville DDC controls (Phase 3) (Cartersville)	\$1,000,000	\$1,000,000		\$1,000,000		Campuswide Building Renewal	Building Systems CW	HVAC		MRR-27-73-01
2.	Lakeview Roof replacement (2 sections) (Rome)	\$90,000	\$90,000		\$90,000		Building Renewal	Roofing	Replace (section)	MRR-27-73-02	
3.	Walraven Building Corridor Floorcovering Replacement (Rome)	\$90,000					Building Renewal	Interior Renovation	Finishes		
4.	Bagby Building Elevator Renovation/Modernization (Dallas)	\$250,000					Building Renewal	Building Systems	Elevators		
5.	Bagby Building LED Lighting conversion (Dallas)	\$175,000					Building Renewal	Building Systems	Electrical		
6.	Cartersville A Building Terrace roof replacement design (Cartersville)	\$125,000					Building Renewal	Roofing	Replace (section)		
7.	McCorkle Building Roof (2 sections) (Rome)	\$200,000					Building Renewal	Roofing	Replace (section)		

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$41,525,000	\$10,900,000	\$5,400,000	\$5,500,000						
1.	O'Keefe - upgrade electrical equipment	\$3,300,000	\$3,300,000	\$3,300,000			Building Renewal	Building Systems	Electrical	MRR-26A-03-01	
2.	Chilled Water Distribution - Boggs vault to Instructional Center branch	\$2,100,000	\$2,100,000	\$2,100,000			Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-26A-03-02	
3.	IBB - roof replacement	\$2,000,000	\$2,000,000		\$2,000,000		Building Renewal	Roofing	Replace (full)	MRR-27-03-03	
4.	Chilled Water Distribution - Klaus to College of Computing	\$3,500,000	\$3,500,000		\$3,500,000		Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-27-03-04	
5.	Fire Alarms and Devices - multiple buildings	\$750,000				A	Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm		
6.	Steam Distribution System - valves, components, piping renewal	\$1,000,000				A	Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution		
7.	Instructional Center - Envelope/façade restoration	\$1,300,000				A	Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
8.	Boggs - HVAC renewal	\$750,000				A	Building Renewal	Building Systems	HVAC		
9.	Paper Tricentennial - roof replacement	\$1,500,000					Building Renewal	Roofing	Replace (full)		
10.	Zinn Combustion Lab - roof replacement	\$1,500,000					Building Renewal	Roofing	Replace (full)		
11.	Roofing Replacement Program - Campus	\$4,000,000					Campuswide Building Renewal	Roofing CW	Replace (full/ sections)		
12.	Holland Plant - system improvements and renewals	\$2,000,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
13.	Elevator Replacement Program - campus	\$1,000,000					Campuswide Building Renewal	Compliance CW	Accessibility		
14.	Boiler Replacement Program - campus	\$1,000,000					Campuswide Building Renewal	Building Systems CW	HVAC		
15.	JS Coon - roof and envelope renewal	\$775,000					Building Renewal	Structure\ Envelope	Other (describe in narrative)		
16.	10th St Plant - system improvements and renewals	\$1,500,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
17.	811 Marietta - HVAC renewal	\$1,800,000					Building Renewal	Building Systems	HVAC		
18.	Chilled Water Distribution - campus renewal (yrs 2-3)	\$4,000,000					Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution		
19.	Steam Distribution - campus renewal (yrs 2-3)	\$2,000,000					Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution		
20.	Electrical System Renewal Program - campus (yrs 2-3)	\$3,000,000					Campuswide Building Renewal	Building Systems CW	Electrical		
21.	Life Safety Renewal Program - campus (yrs 2-3)	\$750,000					Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm		
22.	HVAC Renewal Program - campus (yrs 2-3)	\$2,000,000					Campuswide Building Renewal	Building Systems CW	HVAC		

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$17,020,000	\$6,320,000	\$2,150,000	\$4,170,000						
1.	Nursing/Chemistry Building Pneumatic Controls Replacement (Statesboro)	\$350,000	\$350,000	\$350,000			Building Renewal	Building Systems	HVAC	MRR-26A-39-01	
2.	Herty Building Chiller Replacement (Statesboro)	\$500,000	\$500,000	\$500,000			Building Renewal	Building Systems	HVAC	MRR-26A-39-02	
3.	Lewis Hall Controls Upgrade (Statesboro)	\$250,000	\$250,000	\$250,000			Building Renewal	Building Systems	HVAC	MRR-26A-39-03	
4.	Hendricks Hall Building Envelope Repairs (Statesboro)	\$175,000	\$175,000	\$175,000			Building Renewal	Structure\ Envelope	Ext. Walls/Skin	MRR-26A-39-04	
5.	Solms Hall - Replace Roof (Armstrong)	\$375,000	\$375,000	\$375,000			Building Renewal	Roofing	Replace (full)	MRR-26A-39-05	
6.	Solms Hall - Replace Windows (Armstrong)	\$500,000	\$500,000	\$500,000			Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-26A-39-06	
7.	Metasys Upgrades (Statesboro)	\$500,000	\$500,000		\$500,000		Campus Infrastructure	Central\ Utility Systems	Other (describe in narrative)	MRR-27-39-07	
8.	Hawes Hall - Replace Windows (Armstrong)	\$500,000	\$500,000		\$500,000		Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-39-08	
9.	Cone Hall Chiller Replacment (Statesboro)	\$260,000	\$260,000		\$260,000		Building Renewal	Building Systems	HVAC	MRR-27-39-09	
10.	Arts Building Controls Upgrade (CATS) (Statesboro)	\$125,000	\$125,000		\$125,000		Building Renewal	Building Systems	HVAC	MRR-27-39-10	
11.	Central Plant Chiller Replacement (Swainsboro)	\$1,060,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
12.	Veazey Hall AHU Replacement (Statesboro)	\$180,000	\$180,000		\$180,000		Building Renewal	Building Systems	HVAC	MRR-27-39-12	
13.	Henderson Library Boilers (Statesboro)	\$525,000	\$525,000		\$525,000		Building Renewal	Building Systems	HVAC	MRR-27-39-13	
14.	Engineering Building - Replace Chiller, Controls, & Water Heaters (Statesboro)	\$850,000	\$850,000		\$850,000		Building Renewal	Building Systems	HVAC	MRR-27-39-14	
15.	Williams Center 1st floor controls (Statesboro)	\$80,000	\$80,000		\$80,000		Building Renewal	Building Systems	HVAC	MRR-27-39-15	
16.	Gamble Hall - Replace Windows (Armstrong)	\$500,000	\$500,000		\$500,000		Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-39-16	
17.	Campus Wide Electrical Upgrades (Armstrong)	\$250,000	\$250,000		\$250,000		Campus Infrastructure	Central\ Utility Systems	Electric (site lighting)	MRR-27-39-17	
18.	Victor Hall - Replace Windows (Armstrong)	\$400,000	\$400,000		\$400,000		Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-39-18	
19.	Anderson Hall Stairs (Statesboro)	\$380,000				A	Building Renewal	Structure\ Envelope	Foundation/ Superstructure/ Stairs		
20.	ARC Roof (Armstrong)	\$1,800,000					Building Renewal	Roofing	Replace (full)		
21.	Sanitary sewer utility line replacements (Armstrong)	\$160,000				A	Campuswide Building Renewal	Building Systems CW	Plumbing		
22.	Campus Wide HVAC (Armstrong)	\$175,000				A	Campuswide Building Renewal	Building Systems CW	HVAC		
23.	Science Ctr Roof Replacement (Armstrong)	\$525,000					Building Renewal	Roofing	Replace (section)		
24.	Rosenwald Roof Replacement (Statesboro)	\$250,000					Building Renewal	Roofing	Replace (section)		
25.	Annex II HVAC upgrades (Armstrong)	\$175,000					Building Renewal	Building Systems	HVAC		
26.	Natural Sciences pipe insulation (Statesboro)	\$225,000					Building Renewal	Building Systems	Plumbing		

27.	Science Center AHU 4 & 6 Replacement (Armstrong)	\$700,000					Building Renewal	Building Systems	HVAC		
28.	Victor Hall AHU 2 & 3 (Armstrong)	\$450,000					Building Renewal	Building Systems	HVAC		
29.	Campus Wide exterior lights and walkways (Statesboro)	\$250,000					Campuswide Building Renewal	Compliance CW	Accessibility		
30.	Biological Sciences FH Chiller (Statesboro)	\$650,000					Building Renewal	Building Systems	HVAC		
31.	Carruth Roof Replacement (Statesboro)	\$500,000					Building Renewal	Roofing	Replace (full)		
32.	College of Education Cooling Tower/Chiller (Statesboro)	\$325,000					Building Renewal	Building Systems	HVAC		
33.	Math/Physics Boiler (Statesboro)	\$150,000					Building Renewal	Building Systems	HVAC		
34.	Carroll Building AHU 1 & 2 Replacement (Statesboro)	\$450,000					Building Renewal	Building Systems	HVAC		
35.	Luck Flanders Gambrell Building AHU 2 & 3 Replacement (Swainsboro)	\$750,000					Building Renewal	Building Systems	HVAC		
36.	George L. Walker AHU 1 & 2 Replacement (Swainsboro)	\$1,100,000					Building Renewal	Building Systems	HVAC		
37.	Fulford Community Learning Center Lighting Upgrade (Swainsboro)	\$125,000					Building Renewal	Building Systems	Electrical		
38.	Campus primary electrical infrastructure replacement (Statesboro)	\$500,000					Campus Infrastructure	Central Utility Systems	Electric (distribution)		

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Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$28,764,000	\$14,000,000	\$5,050,000	\$8,950,000						
1.	ADA Projects, Campuswide- All Campuses (Other)	\$1,000,000	\$1,000,000	\$1,000,000			Campuswide Building Renewal	Compliance CW	Accessibility	MRR-26A-09-01	
2.	Upgrade Fire Alarm & Protection Systems, Campuswide - All Campuses (Other)	\$450,000	\$450,000	\$450,000			Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm	MRR-26A-09-02	
3.	Replace Terminal Units, Controls, Lights and Ceilings, Phase II of X, One Park Place, 3rd Floor (Atlanta)	\$1,800,000	\$1,800,000	\$1,800,000			Building Renewal	Building Systems	HVAC	MRR-26A-09-03	
4.	Replace Terminal Units, Building CH (Clarkston)	\$1,800,000	\$1,800,000	\$1,800,000			Building Renewal	Building Systems	HVAC	MRR-26A-09-04	
5.	Replace Boiler, Library South (Atlanta)	\$300,000	\$300,000		\$300,000		Building Renewal	Building Systems	HVAC	MRR-27-09-05	
6.	Replace Boilers, Natural Science Center (Atlanta)	\$800,000	\$800,000		\$800,000		Building Renewal	Building Systems	HVAC	MRR-27-09-06	
7.	Replace Boiler, Courtland Building (Atlanta)	\$250,000	\$250,000		\$250,000		Building Renewal	Building Systems	HVAC	MRR-27-09-07	
8.	Replace Chiller and Upgrade Boiler, 75 Piedmont (CTB) (Atlanta)	\$1,600,000	\$1,450,000		\$1,450,000	E	Building Renewal	Building Systems	HVAC	MRR-27-09-08	
9.	Replace Chiller, Phase I of IV, Langdale Hall (Atlanta)	\$1,500,000	\$1,500,000		\$1,500,000		Building Renewal	Building Systems	HVAC	MRR-27-09-09	
10.	Replace Windows, 75 Piedmont (CTB) (Atlanta)	\$2,500,000	\$2,275,000		\$2,275,000	E	Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-09-10	
11.	Replace HVAC, Building CG, Ground Floor (Clarkston)	\$1,500,000	\$1,500,000		\$1,500,000		Building Renewal	Building Systems	HVAC	MRR-27-09-11	
12.	Replace Roof, Urban Life Building, Auditorium (Atlanta)	\$594,000	\$550,000		\$550,000	E	Building Renewal	Roofing	Replace (section)	MRR-27-09-12	
13.	Replace Boilers, Student Center West (Atlanta)	\$350,000	\$325,000		\$325,000	E	Building Renewal	Building Systems	HVAC	MRR-27-09-13	
14.	Replace Chiller, Phase II of IV, Langdale Hall (Atlanta)	\$1,500,000				A	Building Renewal	Building Systems	HVAC		
15.	Replace Chiller, Phase I of II, College of Education Building (Atlanta)	\$1,300,000				A	Building Renewal	Building Systems	HVAC		
16.	Replace Chiller, Courtland North Building (Atlanta)	\$300,000				A	Building Renewal	Building Systems	HVAC		
17.	Replace Lighting, 55 Park Place, Atrium (Atlanta)	\$225,000					Building Renewal	Building Systems	Electrical		
18.	Replace Roof, Building NC (Dunwoody)	\$960,000					Building Renewal	Roofing	Replace (full)		
19.	Replace Roof, Building ND (Dunwoody)	\$560,000					Building Renewal	Roofing	Replace (full)		
20.	Replace Roof, Dahlberg Hall (Atlanta)	\$550,000				A	Building Renewal	Roofing	Replace (full)		
21.	Replace HVAC, Phase I of II, J. Mack Robinson College (35 Broad), 14th Floor (Atlanta)	\$2,000,000					Building Renewal	Building Systems	HVAC		
22.	Replace Roof, College of Education (Atlanta)	\$575,000					Building Renewal	Roofing	Replace (full)		
23.	Replace Chiller, Courtland Building (Atlanta)	\$300,000					Building Renewal	Building Systems	HVAC		
24.	Replace Chiller, Building 1N (Newton)	\$350,000					Building Renewal	Building Systems	HVAC		
25.	Replace Chiller, Building 2N (Newton)	\$350,000				I	Building Renewal	Building Systems	HVAC		
26.	Repair Envelope, Student Center West (Atlanta)	\$100,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		

27.	Replace Roof, 60 Piedmont (Alumni Center) (Atlanta)	\$300,000					Building Renewal	Roofing	Replace (full)		
28.	Replace Chiller, Phase III of IV, Langdale Hall (Atlanta)	\$1,700,000					Building Renewal	Building Systems	HVAC		
29.	Replace Chiller, Phase IV of IV, Langdale Hall (Atlanta)	\$1,800,000					Building Renewal	Building Systems	HVAC		
30.	Replace Chiller, Phase II of II, College of Education Building (Atlanta)	\$1,450,000					Building Renewal	Building Systems	HVAC		

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

E. Partially funded - balance of project not eligible for MRR funding, authorized for completion with other appropriate funding sources

I. Not eligible for MRR funding – may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$3,695,000	\$1,415,000	\$515,000	\$900,000						
1.	Jackson Hall perimeter drainage and and water intrusion mitigation	\$100,000	\$100,000	\$100,000			Building Renewal	Structure\ Envelope	Foundation/ Superstructure/ Stairs	MRR-26A-42-01	
2.	Sanford Hall perimeter drainage and and water intrusion mitigation	\$50,000	\$50,000	\$50,000			Building Renewal	Structure\ Envelope	Foundation/ Superstructure/ Stairs	MRR-26A-42-02	
3.	Library Main Elevator Refurbishment	\$225,000	\$225,000	\$225,000			Building Renewal	Building Systems	Elevators	MRR-26A-42-03	
4.	Wheatley Administration Building HVAC Controls Upgrades	\$100,000	\$100,000	\$100,000			Building Renewal	Building Systems	HVAC	MRR-26A-42-04	
5.	Campuswide Data Infrastructure and Support Upgrades	\$40,000	\$40,000	\$40,000			Campus Infrastructure	Other Infrastructure	Other (describe in narrative)	MRR-26A-42-05	
6.	Education Center Roof Replacement	\$1,000,000	\$900,000		\$900,000	D	Building Renewal	Roofing	Replace (full)	MRR-27-42-06	
7.	Business History Elevator Refurbishment	\$225,000				A	Building Renewal	Building Systems	Elevators		
8.	Jackson Hall Elevator Refurbishment	\$225,000				A	Building Renewal	Building Systems	Elevators		
9.	Sanford Hall 2nd and 3rd Floors Replace Cat5 ethernet cabling with Cat6e	\$110,000					Building Renewal	Building Systems	Data/ Low Voltage		
10.	Library Freight Elevator Refurbishment	\$225,000					Building Renewal	Building Systems	Elevators		
11.	Outdoor lighting upgrades	\$50,000					Campus Infrastructure	Central\ Utility Systems	Electric (site lighting)		
12.	Indoor Lighting upgrades	\$50,000					Campuswide Building Renewal	Building Systems CW	Electrical		
13.	English Data Closet (2nd Floor) Upgrade w/ Equipment rack and re-terminate Cat5	\$25,000					Building Renewal	Building Systems	Data/ Low Voltage		
14.	Redundant fiber from Public Safety to BHP Data Center	\$10,000					Building Renewal	Building Systems	Data/ Low Voltage		
15.	Marshall Building MDF Upgrade w/ Equipment rack and re-terminate network cabling	\$10,000					Building Renewal	Building Systems	Other (describe in narrative)		
16.	Wheatley Admin Window Replacement	\$800,000					Building Renewal	Structure\ Envelope	Ext. Windows/Doors		
17.	Sanford Hall Elevator Refurbishment	\$225,000					Building Renewal	Building Systems	Elevators		
18.	Fine Arts Elevator Refurbishment	\$225,000					Building Renewal	Building Systems	Elevators		

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Key Note Legend:

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$9,321,000	\$1,051,000	\$650,000	\$401,000						
1.	Replace Roof, Academic Building	\$355,000	\$355,000	\$355,000			Building Renewal	Roofing	Other (describe in narrative)	MRR-26A-76-01	
2.	Replace Chiller, Lambdin Hall	\$295,000	\$295,000	\$295,000			Building Renewal	Building Systems	HVAC	MRR-26A-76-02	
3.	Replace HVAC Pumps, Nursing and Allied Health Sciences Building	\$100,000	\$100,000		\$100,000		Building Renewal	Building Systems	HVAC	MRR-27-76-03	
4.	Replace Boiler, Academic Building	\$465,000	\$301,000		\$301,000	D	Building Renewal	Building Systems	HVAC	MRR-27-76-04	
5.	Replace Chillers, Student Success Center	\$633,000					Building Renewal	Building Systems	HVAC		
6.	Replace Chiller, Fine Arts Building	\$620,000					Building Renewal	Building Systems	HVAC		
7.	Replace Roof, Fine Arts Building	\$630,000					Building Renewal	Roofing	Replace (full)		
8.	Upgrade Lighting, Nursing and Allied Health Sciences Building	\$725,000					Building Renewal	Other Building Renewal	Other (describe in narrative)		
9.	Replace Roof Section and Associated Systems, Student Center	\$400,000					Building Renewal	Roofing	Replace (section)		
10.	Replace Boiler, Student Center	\$487,000					Building Renewal	Building Systems	HVAC		
11.	Campuswide HVAC Controls Upgrade	\$4,611,000					Campuswide Building Renewal	Building Systems CW	HVAC		

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Key Note Legend:

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$20,800,000	\$5,050,000	\$1,750,000	\$3,300,000						
1.	Smoke Removal Systems - Science Lab and Burruss Buildings (Kennesaw)	\$750,000	\$750,000	\$750,000			Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm	MRR-26A-43-01	
2.	Switchgear & Panelboard Renewals (Kennesaw)	\$1,000,000	\$1,000,000	\$1,000,000			Campuswide Building Renewal	Building Systems CW	Electrical	MRR-26A-43-02	
3.	Science Complex MEP Renewals (Kennesaw)	\$800,000	\$800,000		\$800,000		Campuswide Building Renewal	Building Systems CW	Other (describe in narrative)	MRR-27-43-03	
4.	Marietta Campus Sewer Lining Phase II (Marietta)	\$1,000,000	\$1,000,000		\$1,000,000		Campus Infrastructure	Central\ Utility Systems	Sanitary Sewer	MRR-27-43-04	
5.	Generator Replacements & Monitoring System (Kennesaw)	\$1,300,000	\$1,300,000		\$1,300,000		Campuswide Building Renewal	Life Safety CW	Emergency Generator	MRR-27-43-05	
6.	Clair Harris Façade, Opening, and Roof Renewals (Marietta)	\$2,000,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
7.	Elevator Modernization High Priority (Kennesaw)	\$1,250,000				A	Campuswide Building Renewal	Building Systems CW	Elevators		
8.	Multi Building Controls (Kennesaw)	\$1,400,000					Campuswide Building Renewal	Building Systems CW	HVAC		
9.	Fire Alarm Renewal (Marietta)	\$350,000	\$200,000		\$200,000	D	Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm	MRR-27-43-09	
10.	Library Central Plant Redundancy and Renewal (Kennesaw)	\$500,000					Campuswide Building Renewal	Building Systems CW	HVAC		
11.	Multi Building Roof Replacement - Performance Buildings (Kennesaw)	\$1,800,000					Campuswide Building Renewal	Roofing CW	Replace (full/ sections)		
12.	Door & Storefront Renewals Phase I (Kennesaw)	\$1,000,000					Campuswide Building Renewal	Structure\ Envelope CW	Exterior Windows\ Doors		
13.	Prillaman Floor Replacement (Kennesaw)	\$1,250,000					Building Renewal	Interior Renovation	Finishes		
14.	Sewer Lining Phase III (Marietta)	\$500,000					Campus Infrastructure	Central\ Utility Systems	Sanitary Sewer		
15.	AHU and Terminal Unit Refurbishment (Kennesaw)	\$1,400,000					Campuswide Building Renewal	Building Systems CW	HVAC		
16.	Elevator Modernization Social Science (Kennesaw)	\$1,500,000					Building Renewal	Building Systems	Elevators		
17.	Prillaman Roof Replacement (Kennesaw)	\$1,500,000					Building Renewal	Roofing	Replace (full)		
18.	Electrical & Data Wiring Renewal (Marietta)	\$750,000					Campuswide Building Renewal	Building Systems CW	Data/Low Voltage		
19.	Fire Alarm Renewal (Kennesaw)	\$750,000					Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm		

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Key Note Legend:

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- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$6,174,000	\$2,500,000	\$775,000	\$1,725,000						
1.	Library Transformer Replacement - Macon (Macon)	\$300,000	\$300,000	\$300,000			Building Renewal	Building Systems	Electrical	MRR-26A-83-01	
2.	Install new controls at Cochran Central Plant (Year 2 of 4) (Cochran)	\$250,000	\$250,000	\$250,000			Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-26A-83-02	
3.	Replace Central Plant Tower #1 Media (Year 1 of 6) (Cochran)	\$100,000	\$100,000	\$100,000			Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-26A-83-03	
4.	Modernize Elevator - Dublin Center (Dublin)	\$125,000	\$125,000	\$125,000			Building Renewal	Building Systems	Elevators	MRR-26A-83-04	
5.	Envelope Renewal and Remediation - Thomas Hall (Warner Robins)	\$750,000	\$750,000		\$750,000		Building Renewal	Structure\ Envelope	Ext. Windows/Doors	MRR-27-83-05	
6.	Rebuild Air Handlers - Campuswide (Macon)	\$850,000	\$850,000		\$850,000		Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-27-83-06	
7.	Rebuild Air Handlers - Campuswide (Cochran)	\$50,000	\$50,000		\$50,000		Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment	MRR-27-83-07	
8.	Install new Chiller - Jones/PSC - Macon (Macon)	\$1,000,000	\$75,000		\$75,000	B	Building Renewal	Building Systems	HVAC	MRR-27-83-08	
9.	HVAC control upgrade to Macon Library (Macon)	\$300,000				A	Building Renewal	Building Systems	HVAC		
10.	Replace / Repair Roofing (Macon)	\$500,000					Campuswide Building Renewal	Roofing CW	Replace (full/ sections)		
11.	Add Restrooms, Math Bldg. (Macon) (Macon)	\$225,000					Building Renewal	Compliance	Accessibility		
12.	Replace boiler - Facilities building (Cochran)	\$200,000					Campus Infrastructure	Central\ Utility Systems	Central Plant Equipment		
13.	East Campus Lighting - Macon (Macon)	\$100,000					Campus Infrastructure	Central\ Utility Systems	Electric (site lighting)		
14.	Update Russell Hall Seating (Cochran)	\$250,000					Building Renewal	Interior Renovation	Finishes		
15.	Improve Storm Drainage (Macon)	\$100,000					Campus Infrastructure	Central\ Utility Systems	Stormwater		
16.	Refurbish interiors across all campuses (Other)	\$300,000					Campuswide Building Renewal	Interior Renovation CW	Finishes		
17.	Continue campus wide upgrades to LED (Other)	\$500,000					Campuswide Building Renewal	Building Systems CW	Electrical		
18.	Install elevator - Wiggs & Jackson (Cochran)	\$224,000					Campuswide Building Renewal	Compliance CW	Accessibility		
19.	Review Roofs (Other)	\$50,000					Campuswide Building Renewal	Roofing CW	Other (describe in narrative)		

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B. Partially funded - authorized for design and preconstruction only

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$2,028,000	\$1,455,000	\$605,000	\$850,000						
1.	Campuswide Installation of Elevator Emergency Cellular Phones: Drew Griffith, Whiting Hall, Science Tech, Library, Payne Hall, Hubert Tech, King Frazier, and Hill Hall	\$45,000	\$45,000	\$45,000			Campuswide Building Renewal	Building Systems CW	Elevators	MRR-26A-48-01	
2.	Campus Pedestrian Walkway Replacement and Safety Improvements	\$250,000	\$250,000	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	MRR-26A-48-02	
3.	Hubert Tech C - Police - Hazardous Materials Abatement	\$45,000	\$45,000	\$45,000			Building Renewal	Compliance	Abatement	MRR-26A-48-03	
4.	Colston Building Interior Upgrades for Enrollment Service Center	\$120,000	\$120,000	\$120,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	MRR-26A-48-04	
5.	Morgan Annex Building Renovation	\$75,000	\$75,000	\$75,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	MRR-26A-48-05	
6.	Handrail Replacement at Kennedy, Hill Hall, and Hodge Hall	\$150,000				A	Campuswide Building Renewal	Compliance CW	Accessibility		
7.	Colston Building Window System Upgrade – Design Phase	\$70,000	\$70,000	\$70,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	MRR-26A-48-07	
8.	Asa Gordon Library HVAC System Upgrades - Reheat Coil Replacement	\$850,000	\$850,000		\$850,000		Building Renewal	Building Systems	HVAC	MRR-27-48-08	
9.	Design Phase for Roadway Resurfacing - Alexis Circle, Colston and Falligant entrance	\$65,000				A	Campus Infrastructure	Veh\Ped Circulation	Streets/ Driveways		
10.	Colston Building Fire Alarm System Replacement	\$78,000				A	Building Renewal	Life Safety	Fire Detection/Alarm		
11.	Library Building Roof System Replacement – Design Phase	\$55,000					Building Renewal	Roofing	Replace (full)		
12.	Hubert Tech B HVAC - Heat Pump Replacement	\$45,000					Building Renewal	Building Systems	HVAC		
13.	Historic Wiley Willcox Gym - HVAC Replacement	\$130,000					Building Renewal	Building Systems	HVAC		
14.	Tiger Arena Domestic Water Heater Replacement	\$50,000					Building Renewal	Building Systems	HVAC		

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Key Note Legend:

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$1,132,000	\$1,090,000	\$195,000	\$895,000						
1.	Replace Exterior Air Handlers, Stubbs Hall (Douglas)	\$195,000	\$195,000	\$195,000		Building Renewal	Central\ Utility Systems	Central Plant Equipment	MRR-26A-88-01		
2.	Wellness Center Energy Recovery Unit Replacement (Douglas)	\$699,000	\$699,000		\$699,000	Building Renewal	Building Systems	HVAC	MRR-27-88-02		
3.	Replace Corridor Flooring, Stubbs Hall (Douglas)	\$99,000	\$99,000		\$99,000	Building Renewal	Interior Renovation	Finishes	MRR-27-88-03		
4.	Replace Corridor Flooring, Collins Hall (Douglas)	\$42,000				A	Building Renewal	Interior Renovation	Finishes		
5.	Replace Corridor Flooring, Wellness Center (Douglas)	\$97,000	\$97,000		\$97,000		Building Renewal	Interior Renovation	Finishes	MRR-27-88-05	

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$82,300,000	\$19,850,000	\$9,025,000	\$10,825,000						
1.	State Botanical Gardens - Callaway Administration Building HVAC and Plumbing Renovations	\$1,600,000	\$1,600,000	\$1,600,000			Building Renewal	Building Systems	HVAC	MRR-26A-18A-01	
2.	RC Wilson Pharmacy Building 2nd Floor Mechanical Renovations	\$1,950,000	\$1,950,000	\$1,950,000			Building Renewal	Building Systems	HVAC	MRR-26A-18A-02	
3.	McBay Science Library HVAC Replacement, Phase 3	\$1,500,000	\$1,500,000	\$1,500,000			Building Renewal	Building Systems	HVAC	MRR-26A-18A-03	
4.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$625,000	\$625,000	\$625,000			Campuswide Building Renewal	Life Safety CW	Fire Sprinkler	MRR-26A-18A-04	
5.	Main Campus Accessibility Program	\$300,000	\$300,000	\$300,000			Campuswide Building Renewal	Compliance CW	Accessibility	MRR-26A-18A-05	
6.	Chilled Water Redundant Systems Improvement & Pipe Replacement Program	\$1,500,000	\$1,500,000	\$1,500,000			Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-26A-18A-06	
7.	Roofing Replacement Program	\$1,550,000	\$1,550,000	\$1,550,000			Campuswide Building Renewal	Roofing CW	Replace (full/ sections)	MRR-26A-18A-07	
8.	HVAC Replacement Program	\$3,500,000	\$3,500,000		\$3,500,000		Campuswide Building Renewal	Building Systems CW	HVAC	MRR-27-18A-08	
9.	Elevator Replacement Program	\$875,000	\$875,000		\$875,000		Campuswide Building Renewal	Building Systems CW	Elevators	MRR-27-18A-09	
10.	Auditorium Life Safety Code Compliance & Deferred Capital Renewal Program	\$300,000	\$300,000		\$300,000		Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades	MRR-27-18A-10	
11.	Research Lab Life Safety Code Compliance & Deferred Capital Renewal Program	\$800,000	\$800,000		\$800,000		Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades	MRR-27-18A-11	
12.	Pedestrian & Vehicular Safety Corrections Program	\$725,000	\$725,000		\$725,000		Campus Infrastructure	Veh\Ped Circulation	Streets/ Driveways	MRR-27-18A-12	
13.	Emergency Generator Replacement Program	\$250,000	\$250,000		\$250,000		Campuswide Building Renewal	Life Safety CW	Emergency Generator	MRR-27-18A-13	
14.	Medium & High Voltage System Reliability and Efficiency Program	\$1,025,000	\$1,025,000		\$1,025,000		Campus Infrastructure	Central\ Utility Systems	Electric (distribution)	MRR-27-18A-14	
15.	Domestic/Sanitary Sewer/Stormwater Replacement Program	\$750,000	\$750,000		\$750,000		Campus Infrastructure	Central\ Utility Systems	Water (domestic/ fire)	MRR-27-18A-15	
16.	Steam Line Piping Replacement Program	\$700,000	\$700,000		\$700,000		Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution	MRR-27-18A-16	
17.	Exterior Envelope & Structural Repairs Program	\$400,000	\$400,000		\$400,000		Campuswide Building Renewal	Structure\ Envelope CW	Foundation\ Superstructure\ Stairs	MRR-27-18A-17	
18.	Boiler Code Compliance Program	\$600,000	\$600,000		\$600,000		Campuswide Building Renewal	Building Systems CW	Plumbing	MRR-27-18A-18	
19.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program	\$225,000	\$225,000		\$225,000		Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades	MRR-27-18A-19	
20.	Critical Compressed Air Systems & Cold Room Replacement Program	\$275,000	\$275,000		\$275,000		Campuswide Building Renewal	Other Building Renewal CW		MRR-27-18A-20	
21.	Hodgson Oil Building AHU Replacements	\$1,150,000				A	Building Renewal	Building Systems	HVAC		
22.	Joe Brown Hall Mechanical Systems Renovation	\$5,000,000	\$400,000		\$400,000	B	Building Renewal	Building Systems	HVAC	MRR-27-18A-22	
23.	State Botanical Gardens - Visitor's Center Chiller and Boiler Replacements	\$1,000,000				A	Building Renewal	Building Systems	HVAC		
24.	Gilbert Hall Mechanical Systems Upgrades	\$4,000,000				A	Building Renewal	Building Systems	HVAC		
25.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yrs. 2-3)	\$1,500,000					Campuswide Building Renewal	Life Safety CW	Fire Sprinkler		
26.	Main Campus Accessibility Program (Yrs. 2-3)	\$950,000					Campuswide Building Renewal	Compliance CW	Accessibility		

27.	Chilled Water Redundant Systems Improvement & Pipe Replacement Program (Yrs. 2-3)	\$7,500,000					Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution		
28.	Roofing Replacement Program (Yrs. 2-3)	\$5,000,000					Campuswide Building Renewal	Roofing CW	Replace (full/ sections)		
29.	HVAC Replacement Program (Yrs. 2-3)	\$15,000,000					Campuswide Building Renewal	Building Systems CW	HVAC		
30.	Elevator Replacement Program (Yrs. 2-3)	\$2,500,000					Campuswide Building Renewal	Building Systems CW	Elevators		
31.	Classroom Repair and Rehabilitation Program (Yrs. 2-3)	\$750,000					Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades		
32.	Auditorium Life Safety Code Compliance & Deferred Capital Renewal Program (Yrs. 2-3)	\$1,250,000					Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades		
33.	Research Lab Life Safety Code Compliance & Deferred Capital Renewal Program (Yrs. 2-3)	\$1,500,000					Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades		
34.	Pedestrian & Vehicular Safety Corrections Program (Yrs. 2-3)	\$2,000,000					Campus Infrastructure	Veh\Ped Circulation	Streets/ Driveways		
35.	Emergency Generator Replacement Program (Yrs. 2-3)	\$1,200,000					Campuswide Building Renewal	Life Safety CW	Emergency Generator		
36.	Medium & High Voltage System Reliability and Efficiency Program (Yrs. 2-3)	\$2,500,000					Campus Infrastructure	Central\ Utility Systems	Electric (distribution)		
37.	Domestic/Sanitary Sewer/Stormwater Replacement Program (Yrs. 2-3)	\$2,000,000					Campus Infrastructure	Central\ Utility Systems	Water (domestic/ fire)		
38.	Steam Line Piping Replacement Program (Yrs. 2-3)	\$2,500,000					Campus Infrastructure	Central\ Utility Systems	CHW/HW/ Steam Distribution		
39.	Exterior Envelope & Structural Repairs Program (Yrs. 2-3)	\$1,600,000					Campuswide Building Renewal	Structure\ Envelope CW	Foundation\ Superstructure\ Stairs		
40.	Boiler Code Compliance Program (Yrs. 2-3)	\$1,250,000					Campuswide Building Renewal	Building Systems CW	Plumbing		
41.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program (Yrs. 2-3)	\$900,000					Campuswide Building Renewal	Interior Renovation CW	Instructional Upgrades		
42.	Critical Compressed Air Systems & Cold Room Replacement Program (Yrs. 2-3)	\$1,500,000					Campuswide Building Renewal	Other Building Renewal CW			
43.	Building Security & Access Control Program (Yrs. 2-3)	\$300,000					Campuswide Building Renewal	Life Safety CW	Access/ Security		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$4,275,000	\$3,525,000	\$1,500,000	\$2,025,000						
1.	Fire Alarm Upgrades / Fire Code Deficiencies Correction Program	\$125,000	\$125,000	\$125,000			Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm	MRR-26A-18B-01	
2.	Life Safety / Code Deficiency Corrections Program	\$125,000	\$125,000	\$125,000			Campuswide Building Renewal	Compliance CW	Abatement	MRR-26A-18B-02	
3.	Brunswick Station HVAC Upgrades & Roof Replacement (MAREX)	\$1,250,000	\$1,250,000	\$1,250,000			Building Renewal	Building Systems	HVAC	MRR-26A-18B-03	
4.	Rock Eagle 4-H Dining Hall Exterior Envelope & Roof Repairs (CAES)	\$370,000	\$370,000		\$370,000		Building Renewal	Structure\ Envelope	Ext. Walls/Skin	MRR-27-18B-04	
5.	Campus-Wide Electric Utilities, Griffin Overhead Power to Underground Duct Bank (CAES)	\$775,000	\$775,000		\$775,000		Campus Infrastructure	Central\ Utility Systems	Electric (distribution)	MRR-27-18B-05	
6.	Geochemistry Building Roof Replacement (SkIO)	\$125,000	\$125,000		\$125,000		Building Renewal	Roofing	Replace (full)	MRR-27-18B-06	
7.	Wastewater Lift Station Replacement (MI)	\$100,000	\$100,000		\$100,000		Campus Infrastructure	Central\ Utility Systems	Sanitary Sewer	MRR-27-18B-07	
8.	Tifton Veterinary Diagnostics Lab Stormwater Infra & Vehicular Access - Study (CVM)	\$60,000	\$60,000		\$60,000		Campus Infrastructure	Central\ Utility Systems	Stormwater	MRR-27-18B-08	
9.	Nespal Building, Tifton Mechanical Upgrades - Design (CAES)	\$150,000	\$150,000		\$150,000		Building Renewal	Building Systems	HVAC	MRR-27-18B-09	
10.	Campus-Wide Electric Utilities Electrical Distribution Panels Replacement (SkIO)	\$185,000	\$185,000		\$185,000		Campus Infrastructure	Central\ Utility Systems	Electric (distribution)	MRR-27-18B-10	
11.	Main Laboratory Renovations - Design (MI)	\$50,000	\$50,000		\$50,000		Building Renewal	Compliance	Other (describe in narrative)	MRR-27-18B-11	
12.	Insect Research Building Roof Replacement (CAES)	\$210,000	\$210,000		\$210,000		Building Renewal	Roofing	Replace (full)	MRR-27-18B-12	
13.	Fire Alarm Upgrades / Fire Code Deficiencies Correction Program (Yr. 2-3)	\$375,000					Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm		
14.	Life Safety / Code Deficiency Corrections Program (Yr. 2-3)	\$375,000					Campuswide Building Renewal	Compliance CW	Accessibility		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$10,700,000	\$3,250,000	\$1,350,000	\$1,900,000						
1.	Air Handler & HVAC Controls Replacements, Science Building (Gainesville)	\$850,000	\$850,000	\$850,000			Building Renewal	Building Systems	HVAC	MRR-26A-53-01	
2.	Elevator Upgrades (Dahlonega)	\$300,000	\$300,000	\$300,000			Campuswide Building Renewal	Building Systems CW	Elevators	MRR-26A-53-02	
3.	Elevator Upgrades (Gainesville)	\$200,000	\$200,000	\$200,000			Campuswide Building Renewal	Building Systems CW	Elevators	MRR-26A-53-03	
4.	HVAC Boiler Replacement, Military Science Center (Dahlonega)	\$350,000	\$350,000		\$350,000		Building Renewal	Building Systems	HVAC	MRR-27-53-04	
5.	HVAC Boiler Replacement, Barnes Hall (Dahlonega)	\$350,000	\$350,000		\$350,000		Building Renewal	Building Systems	HVAC	MRR-27-53-05	
6.	Sanitary Sewer Upgrades Phase 2 (Gainesville)	\$500,000	\$500,000		\$500,000		Campus Infrastructure	Central\ Utility Systems	Sanitary Sewer	MRR-27-53-06	
7.	Envelope Foundation Waterproofing, Barnes Hall (Dahlonega)	\$200,000	\$200,000		\$200,000		Building Renewal	Structure\ Envelope	Ext. Walls/Skin	MRR-27-53-07	
8.	HVAC Upgrades, Memorial Hall Offices (Dahlonega)	\$700,000	\$500,000		\$500,000	D	Building Renewal	Building Systems	HVAC	MRR-27-53-08	
9.	Storm Water Infrastructure Replacements, SE Sector (Dahlonega)	\$300,000				A	Campus Infrastructure	Central\ Utility Systems	Stormwater		
10.	Structural Repairs, Historic Chapel (Dahlonega)	\$300,000					Building Renewal	Structure\ Envelope	Foundation/ Superstructure/ Stairs		
11.	Fire Pump and Generator Replacement, HNS Building (Dahlonega)	\$450,000					Building Renewal	Life Safety	Fire Sprinkler		
12.	Roof Replacement, Science Building (Gainesville)	\$950,000					Building Renewal	Roofing	Replace (full)		
13.	Roof Replacement, Memorial Hall (Dahlonega)	\$750,000					Building Renewal	Roofing	Replace (full)		
14.	Boiler Replacement, Hoag (Dahlonega)	\$350,000					Building Renewal	Building Systems	HVAC		
15.	Chiller Replacement, Library Technology Center (LTC) (Dahlonega)	\$550,000					Building Renewal	Building Systems	HVAC		
16.	Renovate Historic Exterior Phase 2, Price Memorial (Dahlonega)	\$800,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
17.	Renovate HVAC Systems, Price Memorial Phase 1 (Dahlonega)	\$950,000					Building Renewal	Building Systems	HVAC		
18.	Envelope Repairs, Newton Oaks Building North Elevation (Dahlonega)	\$100,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
19.	Renovate Historic Exterior Phase 2, Hansford Hall (Dahlonega)	\$750,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
20.	Roof Replacement, Admin Building (Gainesville)	\$550,000					Building Renewal	Roofing	Replace (full)		
21.	Roof Replacement, Mat Management & Facilities (Gainesville)	\$450,000					Building Renewal	Roofing	Replace (full)		

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Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$13,866,000	\$2,800,000	\$1,000,000	\$1,800,000						
1.	Fire Alarm Fiber and Notification Conversion	\$1,000,000	\$1,000,000	\$1,000,000		Campus Infrastructure	Life Safety\ Compliance	Other (describe in narrative)	MRR-26A-54-01		
2.	TLC HVAC Systems Renewal	\$2,000,000	\$1,800,000		\$1,800,000	C	Building Renewal	Building Systems	HVAC	MRR-27-54-02	
3.	Miller Hall HVAC Renovations	\$1,300,000					Building Renewal	Building Systems	HVAC		
4.	West Georgia Drive - Lighting Improvements for Pedestrian Safety	\$150,000					Campus Infrastructure	Other Infrastructure	Other (describe in narrative)		
5.	TLC Replace Fume Hoods and Controls	\$1,500,000					Building Renewal	Building Systems	HVAC		
6.	Newnan Building Envelope Repairs	\$816,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
7.	Sanford Hall - HVAC Rehabilitation	\$750,000					Building Renewal	Building Systems	HVAC		
8.	Old Auditorium Sustainability Improvements	\$350,000					Building Renewal	Building Systems	HVAC		
9.	Coliseum Mechanical Plant Rehabilitation	\$2,000,000					Building Renewal	Building Systems	HVAC		
10.	Library Building Envelope Improvements	\$400,000					Building Renewal	Structure\ Envelope	Ext. Walls/Skin		
11.	Mandeville Hall - Upgrade HVAC System	\$750,000					Building Renewal	Building Systems	HVAC		
12.	Parker Hall - Upgrade HVAC System	\$1,500,000					Building Renewal	Building Systems	HVAC		
13.	Martha Munro - Upgrade HVAC System	\$350,000					Building Renewal	Building Systems	HVAC		
14.	Correct Biology Air Handler Deficiencies	\$500,000					Building Renewal	Building Systems	HVAC		
15.	Education Center Annex - Upgrade Heating System	\$500,000					Building Renewal	Building Systems	HVAC		

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Key Note Legend:

C. Partially funded - authorized for specified scope elements only

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$12,000,000	\$2,925,000	\$975,000	\$1,950,000						
1.	Replace Chiller Education Center	\$800,000	\$800,000	\$800,000		Building Renewal	Building Systems	HVAC	MRR-26A-51-01		
2.	PE Complex Chillers Replacement	\$1,875,000				Building Renewal	Building Systems	HVAC			
3.	Fire Alarm Control Panels Phase III	\$175,000	\$175,000	\$175,000		Campuswide Building Renewal	Life Safety CW	Fire Detection/Alarm	MRR-26A-51-03		
4.	Campus Main Water Valves Replacement	\$125,000			A	Campus Infrastructure	Central\ Utility Systems	Other (describe in narrative)			
5.	Replace Jennett Hall Chiller	\$550,000	\$550,000	\$550,000		Building Renewal	Building Systems	HVAC	MRR-27-51-05		
6.	Replace Roofing University Center 1	\$350,000	\$350,000	\$350,000		Building Renewal	Roofing	Replace (full)	MRR-27-51-06		
7.	Fine Arts low slope roof replacement	\$550,000	\$550,000	\$550,000		Building Renewal	Roofing	Replace (section)	MRR-27-51-07		
8.	West Hall Chiller #2 Replacement	\$500,000				Building Renewal	Building Systems	HVAC			
9.	Replace Chillers #1 and #3, HSBA	\$1,000,000	\$500,000	\$500,000	C	Building Renewal	Building Systems	HVAC	MRR-27-51-09		
10.	Exterior Paint- West Hall, Fine Arts, UC1-4	\$400,000				Campuswide Building Renewal	Structure\ Envelope CW	Exterior Walls\ Skin			
11.	Restore Exterior Finishes (seal cracks in stucco & paint) Converse, Ashley, & Powell Halls	\$250,000				Campuswide Building Renewal	Structure\ Envelope CW	Exterior Walls\ Skin			
12.	Replace Clay Tile Roofing, Student Rec Center	\$225,000				Building Renewal	Roofing	Replace (section)			
13.	Replace Metal Roofing- Old Central Warehouse (ROTC Annex)	\$100,000				Building Renewal	Roofing	Replace (full)			
14.	Replace Clay Tile Roofing West Hall	\$300,000				Building Renewal	Roofing	Replace (section)			
15.	Replace Roofing CLT/CA and Mass Media Buildings	\$500,000				Campuswide Building Renewal	Roofing CW	Replace (full/ sections)			
16.	Restore Exterior Finishes (seal cracks in stucco & paint): PE Complex, Education Center, & Recreation Center	\$450,000				Campuswide Building Renewal	Structure\ Envelope CW	Exterior Walls\ Skin			
17.	Replace PE Complex Roof	\$400,000				Building Renewal	Roofing	Replace (section)			
18.	Replace Windows, Pound Hall	\$500,000				Building Renewal	Structure\ Envelope	Ext. Windows/Doors			
19.	Odum Library Addition Replace Two Elevators	\$450,000				Building Renewal	Other Building Renewal				
20.	Replace CLT/CA elevator	\$200,000				Building Renewal	Other Building Renewal				
21.	Replace Pedestrian Bridge, PE Complex	\$250,000				Campus Infrastructure	Veh\Ped Circulation	Other (describe in narrative)			
22.	Replace Pedestrian Bridge, Education Center	\$250,000				Campus Infrastructure	Veh\Ped Circulation	Other (describe in narrative)			
23.	Rehabilitate One-Mile Branch Creek Bank, Ph I of IV	\$900,000				Campus Infrastructure	Veh\Ped Circulation	Sidewalks			
24.	Rehabilitate One-Mile Branch Creek Bank, Ph II of IV	\$900,000				Campus Infrastructure	Veh\Ped Circulation	Sidewalks			

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

C. Partially funded - authorized for specified scope elements only

Priority	Project Name	Request	Approved			Key Note	Project Type	Project Category	Primary Scope	Project ID (FY 26A)	Project ID (FY 27)
			Total	FY 2026A	FY 2027						
		\$5,827,000	\$5,827,000	\$28,000	\$5,799,000						
1.	Lighting Upgrades, Shared Services Center	\$180,000	\$180,000		\$180,000		Building Renewal	Electrical	Lighting		
2.	HVAC Controls Upgrades, ITS DB 300	\$220,000	\$220,000		\$220,000		Building Renewal	HVAC	Controls		
3.	Systemwide Emergency and Contingency	\$5,427,000	\$5,427,000	\$28,000	\$5,399,000						

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

AGENDA
COMMITTEE ON ACADEMIC AFFAIRS
May 12, 2026

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ACTION ITEMS**I. Academic Programs****New Program Requests****1. Master of Science (MS) in Artificial Intelligence and Business Transformation at Georgia State University**

Recommended: That the Board approve the request from President Blake that Georgia State University be authorized to establish a Master of Science (MS) in Artificial Intelligence and Business Transformation, effective fall 2026.

Degree Name/Classification of Instructional Program/Modality:

Master of Science (MS) in Artificial Intelligence and Business Transformation

52029900 Management Sciences and Quantitative Methods, Other.

On Campus, Hybrid, or Online (Main Campus or Buckhead Center)

System and Institutional Context**System-Wide/Strategic Plan Context (within mission fit):**

This first-of-its-kind degree, which combines foundational expertise in a business discipline (e.g., accounting, finance, marketing) with expertise in applied technology tools (e.g., generative artificial intelligence, deep learning), is designed in response to market demand: businesses increasingly require professionals with both business acumen and applied technology skills to navigate a rapidly evolving digital landscape. By integrating business and technology, graduates of this program will be better prepared to lead change, directly addressing the community impact goal. The degree will also support the Institutional and Community Based-Entrepreneurship Efforts initiative of the Economic Competitiveness goal by promoting the development of innovative business solutions.

Institutional Mission Fit:

Georgia State is well-positioned to leverage cutting-edge research in artificial intelligence and emerging technologies, particularly through the Robinson College of Business. The college already offers a robust portfolio of graduate courses in AI. The depth of faculty expertise positions Robinson to deliver a cutting-edge educational program while also strengthening its research mission and appealing to top-tier scholars.

Need/Workforce Context

Georgia’s economy is evolving rapidly — driven by massive investments in artificial intelligence, cloud computing, digital infrastructure, and automation across every sector. According to the World Economic Forum, 75% of companies expect to adopt AI and big data tools by 2027, yet more than 60% face talent shortages when it comes to applying these tools effectively in a business setting. Yet even as demand for AI-driven innovation accelerates, a clear talent gap has emerged: employers across the state and nation report persistent difficulty finding professionals who can bridge the divide between technical expertise and business strategy. The MSAIBT program was designed precisely to meet this challenge; it offers a distinctive and much-needed fusion of professionals who are AI-fluent and business-savvy — capable of leading transformational initiatives across finance, marketing, HR, supply chain, and beyond.

The program’s value proposition is clear for both students and employers. For students, the MSAIBT offers high-impact learning in a hybrid format (including simulcast), appealing to working professionals, international students, and career changers alike. With certificates, real-world projects, and leadership training built into the curriculum, students graduate with job-ready skills and not just credentials. For employers, the MSAIBT fills a well-documented talent gap by producing graduates who can translate between data teams and business stakeholders, champion ethical AI adoption, and drive measurable outcomes across departments.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	Growth over Ten Years	Median Salary
13-1111 Management Analyst	No	32,160	3,340	8.3%	101,530
13-1161 Market Research Analyst & Marketing Specialist	No	26,230	3,150	9.9%	67,970
13-1199 Business Operations Specialists, All Other	No	75,030	7,540	5.1%	72,330
13-2011 Accountants & Auditors	No	45,530	4,250	6.1%	78,970
13-2051 Financial & Investment Analysts	No	8,200	680	7.7%	83,610
15-2011 Actuaries	No	350	30	16.9%	125,770
13-1071 Human Resources Specialists	No	27,750	2,790	13%	65,130
11-2021 Marketing Managers	No	8,730	830	13%	159,180

Curriculum

Learning Outcomes:

Graduates from the program will:

- Demonstrate foundational expertise in a specific business discipline.
- Demonstrate foundational expertise in data science, artificial intelligence, and related technology skills.
- Synthesize business discipline knowledge with AI and technology skills to demonstrate career readiness.
- Apply business and AI skills collaboratively to solve problems within a business discipline or related area.

Experiential Opportunities (High Impact Practices):

The capstone course for the MSAIBT program, ENI 8011 – Innovation Studio 2: Launch and Scale, is a high-impact experiential learning experience that satisfies both the “Capstone Courses and Projects” and “Internships and Work-Based Learning” requirements. The course functions as a mini accelerator, guiding students through the process of launching and scaling a business process innovation tied to one or more of their areas of study. MSAIBT students will contribute technical and business expertise focused on AI-enabled solutions. Teams are challenged to address real-world problems by integrating business knowledge with applied technology skills, reflecting the program's interdisciplinary learning outcomes.

Assessment Plan:

The MSAIBT degree employs a two-tiered assessment structure to ensure comprehensive evaluation of student learning. First, because the program is built around two graduate-level certificates (one in a business discipline and one in an AI-based technology discipline) each certificate includes its own established assessment plan. Second, at the degree level, two additional program learning outcomes are assessed through the required integrated capstone course. This course is designed to evaluate the student’s ability to synthesize and apply knowledge gained from both certificates in addressing real-world business challenges.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2027	2028	2029	2030
Base enrollment ¹		35	70	90
Lost to Attrition (should be negative)		(2)	(3)	(3)
New to the institution	35	70	90	90
Shifted from Other programs within your institution	0	0	0	0
Total Enrollment	35	103	157	177
Graduates	0	(33)	(67)	(87)
Carry forward base enrollment for next year	35	70	90	90

Pipeline: The MSAIBT is intentionally designed to serve high-potential audience of early- to mid-career professionals with diverse disciplinary backgrounds. Target populations include those with functional expertise in areas such as finance, HR, marketing, and accounting; business analysts and technology-oriented professionals seeking to upskill; transitioning veterans; and career switchers who need cross-functional fluency in AI and business transformation. The program is also well-suited for working adults who wish to advance in their current careers by gaining technical competencies without shifting entirely into technical roles.

Marketing Plan: The MSAIBT program will benefit from the Robinson College of Business's sophisticated and data-driven marketing, PR/communications, and recruitment personnel, which combines deep expertise in graduate business enrollment with robust and targeted digital and offline (e.g., print, outdoor) capabilities. Robinson's centralized team supports all stages of the enrollment funnel, from top-of-funnel awareness to personalized lead nurturing, and has a proven track record of attracting highly qualified, diverse applicants across programs.

Financial Impacts: Thirteen full-time faculty will have loads partially redirected (12 – 20% by year 4) toward this program, in addition to the hiring in year 4 of two new full-time faculty and one new support staff.

Facility Impacts: None; existing resources are sufficient.

Technology Impacts: None; existing resources are sufficient.

2. **Bachelor of Science (BS) in Financial Technologies at Kennesaw State University**

Recommended: That the Board approve the request from President Schwaig that Kennesaw State University be authorized to establish a Bachelor of Science (BS) in Financial Technologies, effective fall 2026.

Degree Name/Classification of Instructional Program/Modality:

Bachelor of Science (BS) in Financial Technologies

30710400 Financial Analytics.

On Campus (Main Kennesaw Campus) or Online

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

The program aligns with the USG System-Wide Strategic Plan by addressing several key goals and priorities:

- **Student Success:** The program is designed to equip students with essential skills and knowledge for the Fintech industry, promoting lifelong success through a comprehensive curriculum that includes technology, business, and experiential learning. Most of the major-specific courses use open educational resources to minimize costs to students and to demonstrate responsible stewardship.
- **Economic Competitiveness:** By preparing graduates for various Fintech roles, such as financial analyst, blockchain expert, and digital payments security specialist, the program contributes to the economic competitiveness of Georgia by supplying a skilled workforce to meet the demands of the growing Fintech sector.
- **Community Impact:** The program fosters innovative thinking and entrepreneurial skills, encouraging students to create new Fintech products and services that can benefit local communities and drive economic growth.

Overall, the program supports the USG's mission to create, disseminate, and apply knowledge for the advancement of the state, nation, and world.

Institutional Mission Fit:

Fintech course enrollment at KSU has increased from 86 in FY21 to over 400 in FY26, and interest continues to grow. While the Fintech minor has been successful, there is strong demand for a full undergraduate degree. In line with KSU's mission to build an educated workforce for Georgia, this new program will equip graduates with the skills needed to drive future financial innovation and strengthen KSU's role as a leader in workforce development.

Need/Workforce Context

Fintech was identified as a strategic priority area by the USG in 2017, and a USG Fintech Talent Development playbook was developed to guide curriculum efforts. USG Fintech Talent Development playbook states that “USG recognizes the Fintech business sector as a high-demand career in the state, the region, and beyond.” Based on the 2023 Fintech ecosystem report by the Technology Association of Georgia, there are over 42,500 Fintech positions in the state of Georgia alone. Georgia's "Transaction Alley" is home to over 250 companies specializing in banking, blockchain, information security, and data analytics services. These companies process more than \$300 billion in transactions, contributing to a rapidly expanding ecosystem. Employment in the Fintech sector is expected to grow by 1.3% over the next year, resulting in approximately 1,600 new jobs.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation		Additional education required for entry level?	Current Employment	Annual Openings	% Growth over Ten Years	Median Salary
15-1212	Information Security Analysts	No	6,710	520	35%	\$124,270
15-1252*	Software Developers & Software Quality Assurance Analysts & Testers	No	46,900	4,230	29%	\$128,920
15-1211	Computer Systems Analysts	No	14,670	1,110	13%	\$103,380
11-3021*	Computer and Information Systems Managers	Sometimes	13,540	1,250	22%	\$169,170
13-1041*	Compliance Officers	No	12,580	1,120	10%	\$63,990

Curriculum**Learning Outcomes:**

1. Design, implement, and manage secure and scalable financial technology systems using current tools and platforms.
2. Analyze and interpret financial data to support strategic and operational decisions in Fintech contexts.

3. Apply ethical principles and comply with legal and regulatory standards relevant to the financial technology industry.
4. Communicate technical and financial concepts effectively and collaborate with diverse teams to develop and support Fintech solutions.
5. Apply business strategy and market insights to drive innovation and sustainable growth in Fintech environments.

Experiential Opportunities (High Impact Practices):

This program will require work-based learning, capstone courses and projects, writing-intensive courses, and collaborative assignments. Students will

- develop a comprehensive implementation plan for a new payment services solution for a medium-sized retail chain,
- work on a variety of projects involving real clients such as the Federal Reserve of Atlanta, VISA, Ingenico, and other community partners, and
- define a problem statement and ideate solutions for the client's Fintech needs and circle back with the client to validate their project progress.

Students will also have the option to do a study abroad. They can visit a foreign country and learn more about the payment processing systems there, apply Fintech concepts to support the unbanked, and identify solutions using emerging technologies.

Assessment Plan:

The comprehensive program assessment plan centers on the program student learning outcomes, each assessed annually through both direct measures—such as experiential learning projects, individual reflections, and detailed rubrics—and indirect measures, including a structured exit survey administered during the capstone course. All students are sampled to ensure full representation. Data collection occurs in spring, analysis in summer, and faculty discussions in fall, with results used to inform continuous improvement. In addition to learning outcomes, the plan tracks student success metrics like enrollment growth and new student recruitment. Assessment results are aggregated from surveys, project scores, and D2L gradebook data, and are reported in both narrative and tabular formats. This approach ensures alignment with institutional expectations for quality, viability, and productivity, and supports the broader 7-year undergraduate program review cycle by incorporating both quantitative and qualitative data, including post-graduation outcomes.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	FY 2027	FY 2028	FY2029	FY 2030
Base enrollment ¹		50	120	195
Lost to Attrition (should be negative)		(5)	(10)	(10)
New to the institution	35	50	100	150
Shifted from Other programs within your institution	15	25	10	15
Total Enrollment	50	120	220	350
Graduates	0	0	(25)	(50)
Carry forward base enrollment for next year	50	120	195	300

Pipeline:

Kennesaw State University’s BS in Financial Technologies program is well-positioned to leverage existing academic offerings to bolster enrollment. Students currently enrolled in related majors such as Information Systems, Finance, Marketing, or Entrepreneurship may be encouraged to transition into the Fintech program, especially given the interdisciplinary nature of the curriculum and shared foundational coursework. In addition, the program will actively recruit students from KSU’s existing Fintech minor, providing a clear pathway for minors who wish to deepen their expertise and pursue a full bachelor’s degree aligned with industry needs. Additionally, the university’s established transfer articulation agreement with Georgia Highlands College provides a pathway for associate degree students to seamlessly continue their education in Fintech.

Marketing Plan: In addition to general institutional marketing efforts, KSU expects to recruit new students through its annual Fintech High School Hackathon.

Financial Impacts: Eight full-time faculty and two part-time faculty will have their loads partially redirected to support this new program. Additionally, two new full-time faculty will be hired to support projected enrollment growth.

Facility Impacts: None; existing space is sufficient.

Technology Impacts: None; necessary technology and equipment is supplied by industry partners at no cost to the institution.

3. **Bachelor of Science in Education (BSEd) in Special Education at University of North Georgia**

Recommended: That the Board approve the request from President Shannon that University of North Georgia be authorized to establish a Bachelor of Science in Education (BSEd) in Special Education, effective fall 2026.

Degree Name/Classification of Instructional Program/Modality:

Bachelor of Science in Education (BSEd) in Special Education

13100100 Special Education and Teaching, General.

Online (eMajor Collaborative)

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

The program is an exemplar of all four pillars of the system's 2029 strategic plan. In terms of student success and responsible stewardship, this collaborative program allows students to benefit from the collective expertise of special education faculty across its six partner institutions while streamlining those resources so that one section of each course is needed rather than having lower-enrolled sections at each institution. For economic competitiveness and community impact, this program is in line with the system's focus on collaborative program and multi-institutional consortia "targeting high-demand courses and degrees that address the workplace needs of Georgia." Special education is considered a high-demand field across the state of Georgia (and nationally), and this program will assist with ensuring that we can produce the teachers needed to fill this gap.

Institutional Mission Fit:

Currently, UNG offers a dual certification program in elementary and special education that prepares students to teach in the P-5 setting. This program will extend the special education offerings to certification at the middle grades and high school levels. Additionally, as this degree focuses solely on special education, teacher candidates will receive more intensive preparation to ensure that they are ready to meet the needs of the students with whom they will be working.

Need/Workforce Context

According to the US Department of Education, Special Education is listed as a critical teacher shortage area for Georgia. In data provided by the Georgia Department of Education, special education was listed as a high-need area in every region across the state except for Oconee. In fact, it was listed as one of three critical needs areas for teachers in 16 out of 17

regions and was listed first in the North Georgia and Northeast Georgia regions and second in Northwest Georgia.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over 10 Years	Median Salary
25-2051 Special Education Teachers, Preschool	No	420	30	10%	\$78,300
25-2055 Special Education Teachers, Kindergarten	No	7,650	600	9%	\$67,710
25-2056 Special Education Teachers, Elementary School	No	7,650	600	9%	\$67,710
25-2057 Special Education Teachers, Middle School	No	3,840	300	9%	\$67,710
25-2058 Special Education Teachers, Secondary School	No	2,670	210	9%	\$71,050
25-2059 Special Education Teachers, All Other	No	2,560	210	10%	\$61,240

Curriculum

Learning Outcomes:

By the end of their program, graduates of the BSED in Special Education will be able to:

1. Demonstrate in-depth knowledge of special education principles, including planning learning environments, fostering social interactions, designing instruction, understanding learner development and characteristics, conducting assessments, and applying professional responsibilities.
2. Apply knowledge of learner development, learning differences, learning environments, and academic language to effectively support diverse students.
3. Plan and deliver evidence-based, differentiated instruction using effective classroom management strategies.
4. Assess, analyze, and respond to student learning data, make instructional adjustments, provide feedback, and guide students in using feedback for continued learning.
5. Demonstrate professional dispositions expected of educators, including ethical practice, collaboration, and reflective professionalism.

Experiential Opportunities (High Impact Practices):

- Capstone Courses/Projects: The culminating residency functions as a capstone with the Professional Induction Portfolio and the Teaching and Learning Assessment acting as culminating projects.
- Collaborative Assignments and Projects: Students regularly participate in collaborative assignments and projects across most courses. This is a skill they must be proficient at by graduation.
- ePortfolios: Teacher candidates submit a final Professional Induction Portfolio. This is a summative assessment of their work in their junior and senior years that includes artifact submission and narrative analysis of artifacts aligned to standards.
- Internships/Work-Based Learning: Students complete 18 credits of internships.
- Undergraduate Research: Candidates participate in undergraduate research in multiple courses, including conducting literacy-based case studies.
- Writing-Intensive Courses: The field of study courses are particularly writing intensive, where students are learning to conduct research related to education. Students are completing research papers and weekly reading reflections.
- First-Year Seminar/Experience: All students take a required UNG 1101: Flight Support.

Assessment Plan:

At UNG, there are several progression points across all education preparation programs to assess student performance, including GACE assessments in ethics, literacy, and the content area, Candidate Assessment on Performance Standards which is based on the Georgia DOE's Teacher Keys Effectiveness System, Candidate Dispositions Performance Assessment, Teaching and Learning Assessment that requires a candidate prepare a lesson and go through the continuous improvement cycle to improve and reteach the lesson, Professional Induction Portfolio, and multiple surveys for students, graduates, mentor teachers, clinical supervisors, and employers. Additionally, the program will conduct interviews and focus groups with employers, mentor teachers, and candidates regarding needed program improvements, challenges, and successes.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2027	2028	2029	2030
Base enrollment ¹		20	47	80
Lost to Attrition (should be negative)		(1)	(2)	(3)
New to the institution	1	5	10	12

Shifted from Other programs within your institution	9	8	5	5
Total Enrollment	10	32	60	94
Graduates	10	15	20	20
Carry forward base enrollment for next year	20	47	80	114

Pipeline:

The target market for recruitment includes traditional college-age students along with career changers and paraprofessionals who are currently working with special needs students but do not have a baccalaureate degree. Faculty visit education pathway programs in the local high schools to recruit students, and work with school partners across their 30-county region to recruit current paraprofessionals.

Marketing Plan:

eCampus and the collaborative partners will work jointly on program marketing. Additionally, program faculty will visit the Teaching as a Profession and Early Childhood Care and Education pathway programs across the state along with visiting school districts, attending career fairs, visiting chambers, and engage in other activities that are specific to regional recruitment needs.

Financial Impacts: Cost of instruction will be shared with other institutions in the collaborative. Two full-time faculty will have their loads partially redirected to help teach coursework.

Facility Impacts: None; the program will be online.

Technology Impacts: None.

4. **Bachelor of Science in Education (BSEd) in Special Education at Georgia Highlands College**

Recommended: That the Board approve the request from President Hobbs that Georgia Highlands College be authorized to establish a Bachelor of Science in Education (BSEd) in Special Education, effective fall 2027.

Degree Name/Classification of Instructional Program/Modality:

Bachelor of Science in Education (BSEd) in Special Education

13100100 Special Education and Teaching, General.

Online (eMajor Collaborative)

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

The program is an exemplar of all four pillars of the system's 2029 strategic plan. In terms of student success and responsible stewardship, this collaborative program allows students to benefit from the collective expertise of special education faculty across its six partner institutions while streamlining those resources so that one section of each course is needed rather than having lower-enrolled sections at each institution. For economic competitiveness and community impact, this program is in line with the system's focus on collaborative program and multi-institutional consortia "targeting high-demand courses and degrees that address the workplace needs of Georgia." Special education is considered a high-demand field across the state of Georgia (and nationally), and this program will assist with ensuring that we can produce the teachers needed to fill this gap.

Institutional Mission Fit:

The mission of GHC is to "provide access to high-value educational experiences that transform lives and advance our communities." The proposed degree directly supports this mission, offering a high-demand, career-focused baccalaureate program that prepares graduates to meet the needs of students with disabilities in Georgia's P-12 schools. The program's structure supports student success through integrated career development milestones, rigorous academic preparation, and extensive clinical experiences in diverse educational settings.

Need/Workforce Context

According to the US Department of Education, Special Education is listed as a critical teacher shortage area for Georgia. In data provided by the Georgia Department of Education, special education was listed as a high-need area in every region across the state except for

Oconee. In fact, it was listed as one of three critical needs areas for teachers in 16 out of 17 regions and was listed first in the North Georgia and West Georgia regions, second in Northwest Georgia, and third in Metro Atlanta. Compounding the shortage, only 14 graduates from comparable programs currently serve the 18-county region within a 50-mile radius of Georgia Highlands College.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over 10 Years	Median Salary
25-2051 Special Education Teachers, Preschool	No	420	30	10%	\$78,300
25-2055 Special Education Teachers, Kindergarten	No	7,650	600	9%	\$67,710
25-2056 Special Education Teachers, Elementary School	No	7,650	600	9%	\$67,710
25-2057 Special Education Teachers, Middle School	No	3,840	300	9%	\$67,710
25-2058 Special Education Teachers, Secondary School	No	2,670	210	9%	\$71,050
25-2059 Special Education Teachers, All Other	No	2,560	210	10%	\$61,240

Curriculum

Learning Outcomes:

By the end of their program, graduates of the BSED in Special Education will be able to:

1. Demonstrate in-depth knowledge of special education principles, including planning learning environments, fostering social interactions, designing instruction, understanding learner development and characteristics, conducting assessments, and applying professional responsibilities.
2. Apply knowledge of learner development, learning differences, learning environments, and academic language to effectively support diverse students.
3. Plan and deliver evidence-based, differentiated instruction using effective classroom management strategies.

4. Assess, analyze, and respond to student learning data, make instructional adjustments, provide feedback, and guide students in using feedback for continued learning.
5. Demonstrate professional dispositions expected of educators, including ethical practice, collaboration, and reflective professionalism.

Experiential Opportunities (High Impact Practices):

- Capstone Courses/Projects: The culminating residency functions as a capstone with the Professional Induction Portfolio and the Teaching and Learning Assessment acting as culminating projects.
- Collaborative Assignments and Projects: Students regularly participate in collaborative assignments and projects across most courses. This is a skill they must be proficient at by graduation.
- ePortfolios: Teacher candidates submit a final Professional Induction Portfolio. This is a summative assessment of their work in their junior and senior years that includes artifact submission and narrative analysis of artifacts aligned to standards.
- Internships/Work-Based Learning: Students complete 18 credits of internships.
- Undergraduate Research: Candidates participate in undergraduate research in multiple courses, including conducting literacy-based case studies.
- Writing-Intensive Courses: The field of study courses are particularly writing intensive, where students are learning to conduct research relative to education. Students are completing research papers and weekly reading reflections.

Assessment Plan:

The BSED in Special Education program uses a structured assessment plan to evaluate student achievement of its five Program Learning Outcomes (PLOs). Each outcome is assessed through targeted, course-embedded key assessments that align with the developmental progression of candidate competencies. Additionally, students are assessed through GACE assessments in ethics, literacy, and the content area, Candidate Assessment on Performance Standards which is based on the Georgia DOE's Teacher Keys Effectiveness System, Professional Induction Portfolio, and surveys to employers and graduates. Additionally, the program will conduct interviews and focus groups with employers, mentor teachers, and candidates regarding needed program improvements, challenges, and successes. Data will be collected annually at the division level for administrative purposes and will be used to inform program improvements and provide qualitative information for comprehensive program reviews.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2028	2029	2030	2031
Base enrollment ¹		15	28	37
Lost to Attrition (should be negative)		(3)	(6)	(9)
New to the institution		15	20	25
Shifted from Other programs within your institution	15	5		
Total Enrollment	15	32	42	53
Graduates		(4)	(5)	(6)
Carry forward base enrollment for next year	15	28	37	47

Pipeline: Recruitment efforts focus on traditional college students entering directly from high school, as well as non-traditional students such as working adults, parents, and individuals managing full-time employment while pursuing their education. The program also actively targets current full-time paraprofessionals who are seeking initial teacher certification, offering a pathway that builds on their classroom experience while accommodating their work schedules.

Marketing Plan: In addition to the collaborative's marketing plan, Georgia Highlands College has developed a targeted recruitment strategy that leverages institutional resources and regional partnerships. This includes:

- Dual Enrollment Outreach: Offering Field of Study courses in education to high school students through Dual Enrollment, creating early exposure to the teaching profession.
- K-12 Pathway Engagement: Visiting local school districts to connect with students in Teaching as a Profession and Early Childhood Care and Education pathways.
- Signature Events: Hosting the annual Future Educator Career Fair, which attracts students from across the region interested in pursuing careers in education.
- Regional Recruitment Activities: The GHC recruitment and admissions teams regularly engage in school district visits, career fairs, chamber of commerce events, and other region-specific outreach efforts.
- Border State and Non-Traditional Recruitment: Working with the Director of Strategic Recruitment to develop targeted recruitment campaigns for special populations including out-of-state students and adult learners.

Financial Impacts: Two full-time employees may be hired by year 4, as supported by the budget to share the cost of instruction with other institutions in the collaborative.

Facility Impacts: None; the program will be online.

Technology Impacts: None.

5. Master of Science (MS) in AI Strategy at Georgia College and State University

Recommended: That the Board approve the request from President Cox that Georgia College and State University be authorized to establish a Master of Science in AI Strategy, effective fall 2026.

Degree Name/Classification of Instructional Program/Modality:

Master of Science in AI Strategy

11010200 Artificial Intelligence

Online

System and Institutional Context

System-Wide/Strategic Plan Context (within mission fit):

This Master of Science in AI Strategy program directly supports the USG Strategic Plan's emphasis on student success, educational excellence, and economic development. The program addresses Georgia's growing need for AI-skilled professionals, supporting workforce development and innovation across multiple industries. It also aligns with USG's commitment to expanding graduate education opportunities.

Institutional Mission Fit:

The program integrates technical AI skills with liberal arts principles of critical thinking, ethical reasoning, and effective communication. It supports three mission pillars:

- Expansive Educational Experiences to *Learn More*: Combines technical AI competencies with human-centered applications.
- Highly Intentional Engagement to *Do More*: Emphasizes real-world problem-solving and industry partnerships.
- Preparation for Leadership to *Seize More Opportunities*: Develops ethical AI leaders who can guide organizational transformation.

Need/Workforce Context

Artificial intelligence is no longer an emerging technology. It is the defining force reshaping the U.S. economy. The World Economic Forum's Future of Jobs Report 2025 projects that AI will transform 86% of businesses by 2030. PwC reports that workers with AI skills command up to a 56% salary premium over their non-AI peers. Job postings explicitly requiring AI skills are increasing 20–30% annually across technology-intensive sectors. The defining challenge is no longer building AI. It is finding professionals who can deploy it strategically, govern it responsibly, and lead organizations through the transformation it demands.

Georgia sits at the center of this national demand. The state ranks ninth nationally in high-tech jobs and is home to 2.1 million STEM professionals. The Georgia Chamber Foundation reports that over 60% of Georgia's business executives plan to increase their AI investments. Major employers including Georgia-Pacific, The Home Depot, Delta Air Lines, and Cox Enterprises are actively recruiting for applied AI business roles. This demand creates an employment gap that this degree is positioned to fill.

Labor Market/Career Placement Outlook/Salary:

SOC Code & Occupation	Additional education required for entry level?	Current Employment	Annual Openings	% Growth over 10 Years	Median Salary
15-2051 - Data Scientists and Business Intelligence Analysts	No	5340	620	44%	\$102,630
15-1255 - Web and Digital Interface Designers	No	3170	330	25%	\$100,530

Curriculum

Learning Outcomes:

Upon completion of the Master of Science in Applied AI program, graduates will have the following capabilities:

1. **Technical Proficiency:** Design and implement AI solutions using industry-standard tools and methodologies for diverse business applications.
2. **Business Application:** Analyze organizational challenges and develop AI strategies that deliver measurable business value.
3. **Ethical Practice:** Evaluate and implement AI systems that address bias, fairness, transparency, and privacy concerns.
4. **System Integration:** Successfully integrate AI technologies into existing enterprise infrastructure and workflows.
5. **Human-AI Communication:** Design effective interfaces and communication strategies between humans and AI systems.
6. **Leadership and Management:** Lead AI initiatives, manage AI projects, and guide organizational AI adoption.

Experiential Opportunities (High Impact Practices):

Required experiences include:

- **Capstone Projects:** Students partner with Thiele Kaolin, Fouts, Tech Corridor organizations, IBM WatsonX, Celonis, and SAP for real-world AI solution development.
- **Collaborative Learning:** Courses include industry-simulated team projects requiring cross-functional collaboration.
- **Work-Based Learning:** Capstone projects function as applied internships with industry mentors and real deliverables.

Students will also have the option for study abroad courses that will provide an international perspective on AI leadership, governance, and implementation.

Assessment Plan:

The program will look at formative assessments through project milestones and peer reviews, summative assessments through capstone projects, comprehensive portfolios, and industry partner evaluation, and external validation through industry advisory board reviews and graduate employment tracking.

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2027	2028	2029	2030
Base enrollment ¹		13	13	12
Lost to Attrition (should be negative)			1	1
New to the institution	9	11	11	13
Shifted from Other programs within your institution	4	2	2	2
Total Enrollment	13	26	27	28
Graduates		(13)	(13)	(12)
Carry forward base enrollment for next year	13	13	12	14

Pipeline: More than one-third of GCSU’s total undergraduate population is enrolled in the College of Business & Technology (COBT). Since transitioning from the College of Business to the College of Business & Technology in 2022, the college has experienced a 28% increase in enrollment. Additionally, between Spring 2025 and Spring 2026, 113 undergraduate students and 246 graduate students enrolled in AI-related courses, reflecting strong and growing interest in emerging technologies— driven entirely by student interest, with no program requirement to do so. Fifty-six members of the GCSU AI Club signed a formal letter of support for the program. Faculty have directed 30 individualized AI independent studies and research courses enrolling 86 additional students at both the undergraduate and graduate levels.

Marketing Plan: The recruitment and marketing strategy for the Master of Science in Applied Artificial Intelligence is designed to reach working professionals across Georgia who seek to advance their careers through AI implementation skills. The program targets three primary audiences: (1) mid-career technology and business professionals seeking AI specialization, (2) recent graduates in related fields looking to enter the AI workforce, and (3) current students in GCSU's existing programs who wish to pivot toward AI applications. The recruitment approach emphasizes direct partnerships with industry employers (examples below), professional networks, and strategic marketing to reach qualified candidates statewide.

Partner	Type	Contact / Commitment Level	Specific Commitment
Southwire Company	Wire & Cable Manufacturing	Chris Easterwood, VP IT — Written letter	Expressed interest in hiring graduates; capstone project collaboration
Thiele Kaolin Company	Mining & Mineral Processing	Mark Bailey, Director of IT — Written letter	1–2 employees interested in enrollment; curriculum reviewed and endorsed
Fouts Bros / Fouts Fire	Commercial Vehicle Manufacturing	Scott Edens, CEO — Verbal commitment	Doubling College of Business & Technology sponsorship; committing to hire 5+ graduate AI interns annually
Celonis	Enterprise Tech Platform	Center of Excellence	Designated Center of Excellence status; AI process mining access; student recruitment
Base44	Enterprise Tech Platform	Active New Partnership	Campus Hackathon Feb 2026; active student recruitment and employment pipeline

Financial Impacts: Three existing full-time faculty, two administrators, and one support staff will have their loads partially redirected to support this program. If enrollment projections hold, one new full-time faculty hire will occur in year 3.

Facility Impacts: None.

Technology Impacts: None.

Termination Requests

6. Georgia Southern University

Recommended: That the Board approve the request of President Marrero that Georgia Southern University be approved to terminate the following degree program, effective spring 2026.

a. Bachelor of Arts in Physics

Abstract: The Bachelor of Arts (BA) in Physics was deactivated in fall 2023 due to declining enrollments and strong overlap with the Bachelor of Science in Physics. Students today are encouraged to pursue a Bachelor of Science degree. There have been no students enrolled in the BA since summer 2024.

7. Georgia State University

Recommended: That the Board approve the request of President Blake that Georgia State University be approved to terminate the following degree program, effective spring 2026.

a. Master of Science in Translational Biomedical Sciences

Abstract: This program has had no enrollment since its creation in fall 2017. It was originally created to serve as a terminal degree option for students in the PhD program in Translational Biomedical Sciences who decided not to complete the full doctoral degree. However, the institution has since decided to use the Master of Interdisciplinary Studies program for this purpose.

8. University of North Georgia

Recommended: That the Board approve the request of President Shannon that University of North Georgia be approved to terminate the following degree program, effective spring 2026.

a. Bachelor of Arts in Music

Abstract: This program was consolidated along with the Bachelor of Science in Music in 2019 to become a Bachelor of Music. There has been no enrollment in the program since summer 2025.

II. Resolutions

9. Georgia State University's Andrew Young School of Policy Studies

Recommended: That the Board approve the request of President Blake to recognize and commend Georgia State's Andrew Young School of Policy Studies on the occasion of its 30th anniversary.

Proposed Resolution:

WHEREAS, the Georgia State University Policy School welcomed its inaugural class in the fall of 1996 through the collective efforts of more than 200 distinguished faculty members committed to excellence in public policy scholarship and instruction, and under the leadership of its deans in succession, Dr. Roy Bahl, Dr. James Alm, Dr. W. Bartley Hildreth, Dr. Robert Moore, Dr. Mary Beth Walker, Dr. Sally Wallace, Dr. Ann-Margaret Esnard, and Dr. Thomas J. Vicino, has steadfastly advanced the objective of achieving excellence in the design, implementation, and evaluation of public policy in order to prepare its students to serve and lead public and nonprofit institutions throughout the State of Georgia and beyond; and

WHEREAS, in 1999 the Georgia Board of Regents approved the naming of the school in honor of Ambassador Andrew Young, and through the support of corporate and philanthropic partners, the school strengthened its commitment to global engagement, human rights, and the advancement of economic opportunity as a means to improve quality of life for all citizens; and

WHEREAS, over three decades the Andrew Young School has expanded into a nationally recognized school ranked #14 among the nation's schools of public affairs, and now encompasses a distinctive group of disciplines, including criminal justice and criminology, economics, public management and policy, social work, and urban studies, that collaborate to address complex public challenges in innovative and evidence-based ways; and

WHEREAS, the school has been strengthened by the generous support of the State of Georgia, the Georgia General Assembly, and numerous benefactors, enabling the growth of nationally and internationally recognized research centers, including the Georgia Health Policy Center, Georgia Policy Labs, the Fiscal Research Center, the Center for State and Local Finance, the International Center for Public Policy, and the Experimental Economics Center; and

WHEREAS, through these centers and its academic programs, the faculty, staff, and students of the Andrew Young School advance scholarship and applied research in critical policy domains such as health policy, public finance and budgeting, education policy, cybersecurity, nonprofit management, and urban policy, bringing distinction to the State of Georgia and informing sound policymaking at the local, state, national, and global levels; and

WHEREAS, the school enrolls more than 2,200 students annually and has educated over 20,000 alumni who serve in leadership roles across government agencies, nonprofit organizations, international institutions, and the private sector, strengthening communities throughout Georgia and around the world; and

WHEREAS, consistent with its founding mission, the Andrew Young School integrates rigorous academic instruction with hands-on experiential learning, including internships, community partnerships, policy consulting, and interdisciplinary initiatives, thereby cultivating the next generation of ethical, innovative, and service-oriented leaders; and

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA recognize and commend the Andrew Young School of Policy Studies at Georgia State University on the occasion of its 30th anniversary and express their appreciation for its substantial and continuing contributions to education and scholarship and its impact on the community.

10. Georgia College and State University

Recommended: That the Board approve the request of President Cox to commend the Georgia College and State University on its 30th anniversary of its designation as the states' public liberal arts university.

Proposed Resolution:

WHEREAS, the University System of Georgia in 1994 undertook a "Mission Development and Review Policy Directive" under the leadership of new Chancellor Stephen R. Portch as a comprehensive evaluation of all 34 USG institutions, and

WHEREAS, Chancellor Portch made his first visit to the campus of Georgia College during this time, and was shown the Flannery O'Connor Room in the college's library archives, honoring the work and writing of alumna and noted American writer Flanner O'Connor, and

WHEREAS, by 1995, Chancellor Portch expressed his interest in making Georgia College the state's own liberal arts college, and Georgia College responded by reviewing and revamping its entire core curriculum in a manner that would establish "the college's identity as an institution that will provide an academically superior liberal arts education to the citizens of Georgia," and

WHEREAS, on July 9, 1996, the Board of Regents endorsed Chancellor Portch's proposal to make Georgia College the public liberal arts university for Georgia, establishing a unique statewide mission for the college and reversing decades of its service as a regional institution for central Georgia, and

WHEREAS, at the same time, the Board of Regents moved the college to university status and called for a new name, and at its next meeting on August 19, 1996, adopted the name of Georgia College & State University for the institution formerly known as Georgia College, and

WHEREAS, important academic innovations quickly followed the 1996 change of mission and name as the first graduate degree, a Masters in Teaching for secondary education was launched, the then-70-year-old Russell Auditorium was completely renovated, and President Edwin Speir announced his retirement at year's end, paving the way for the selection of Dr. Rosemary DePaolo as the next president to lead a true transformation of GCSU under the new liberal arts mission, and

WHEREAS in September, 2000, the Board of Regents approved a three-part approach to generate new funding that would support the transformation of GCSU, endorsing a tuition increase of \$300 per semester to generate approximately \$3 million per year, approving a special initiative funding of \$3 million specifically in support of the public liberal arts mission and to support an infusion of new faculty hiring, and obtained GCSU's commitment to raise \$1 million in an endowment to support expenses associated with the new mission, and

WHEREAS, private and state funds continued to grow in support of GCSU's mission, and in August 2001 President DePaolo announced additional new funding of \$1.5 million from the

General Assembly that supported the hiring of 68 new faculty in that one year and which Chancellor Portch had declared would “help fuel the revolution that is going on in Milledgeville,” and

WHEREAS, a freshman residence requirement was added in the fall of 2003, helping to improve first-year retention rates by more than 25% and precipitated plans for and construction of some 354 apartment-style residence halls on West Campus, construction of six new suite style residence halls on main campus, demolition of four older halls, and renovation of two older halls (Bell and Sanford), to bring capacity up to more than 2,000 campus beds, and

WHEREAS, academic buildings were renovated and added in the following years, new undergraduate and graduate programs were added along with faculty to support them, and numerous other initiatives started to enhance GCSU’s liberal arts mission under succeeding presidents Dorothy Leland (2004-2011), Steve Dorman (2012-2021), and Cathy Cox (2021-present), and

WHEREAS, GCSU in 2025-26 had its all-time record enrollment of 7,306, up 32% from the fall of 1996, when enrollment was 5,534, and going into fall 2026 has experienced four consecutive record high years of growing applications, and

WHEREAS, fulltime faculty at GCSU now number 382 compared to the 200 faculty on board in fall of 1996, and faculty in 2025-2026 earned almost \$3.5 million in grants to support the university’s teacher-scholar model of broad support for mentored undergraduate research, with many winning nationally significant awards for innovative scholarship, and

WHEREAS, the credentials of students also increased over GCSU’s 30 years as the state’s liberal arts university became a selective admissions institution, with entering students’ GPA of 2.95 in 1996 growing to an average GPA of 3.64 in fall 2025, and average SAT scores climbed from 967 (50th percentile) in 1996 to 1180 (78th percentile) in fall 2025, and

WHEREAS, academic excellence permeated all parts of GCSU, including its athletic programs, as its student-athletes earned the highest academic success rate (which is the NCAA’s measurement of graduation rates) of any NCAA Division II public institution in the United States for the fifth consecutive year in the fall of 2025, and

WHEREAS, GCSU was ranked by U.S. News & World report in 2026 as the No. 5 best public school in the 12-state regional university in the south, as the No. 12 best university among all public and private universities in the regional south, and as the No. 6 best university for undergraduate teaching among all public and private universities in the regional south, all of which represent its highest national rankings ever, and

WHEREAS, in myriad other ways, the designation of GCSU as the state’s liberal arts mission has reshaped the institution in ways that enable it to provide a broad-based liberal arts education that prepares students to enter the workforce as thoughtful, adaptable, and highly capable leaders, and

WHEREAS, Georgia College & State University has utilized the liberal arts model to encourage students to engage beyond the classroom, to think critically about challenges facing their communities, and develop the intellectual curiosity and civic responsibility necessary to make meaningful contributions to society, and

WHEREAS, when Chancellor Stephen Portch told the Board of Regents, “We were missing an arrow in our quiver – a public liberal arts university,” Georgia College & State University took up his challenge and continues to serve outstanding Georgia students who seek a broad-based liberal arts education built around transformative, personalized, high-quality, and affordable learning experiences, and

WHEREAS, the Board of Regents adopted a revised and streamlined mission statement for the university, effective March 1, 2026, which reads: Georgia College & State University’s distinctive liberal arts model provides innovative undergraduate and graduate programs that challenge future leaders to do more, learn more and seize more opportunities to make a positive difference in the world,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia commends Georgia College & State University, its faculty, staff, students, and alumni, on this 30th anniversary of its designation as the state’s public liberal arts university, celebrates its achievements and continued focus on excellence in student success, and expresses its gratitude for GCSU’s ongoing contributions to higher education in the state of Georgia, to public service, scholarship, and community impact.

CONSENT ITEMS**III. Named/Endowed Faculty Positions****11. Establishments****JPMorgan Chase Career Development Professorship**

Recommended: That the Board approve the request of President Cabrera that Georgia Institute of Technology be authorized to establish an endowed JPMorgan Chase Career Development Professorship, effective immediately.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The Georgia Tech Foundation has confirmed the funds available to support the establishment of \$521,695.00.

Rationale:

The College of Computing has completed arrangements for funding the JPMorgan Chase Career Development Professorship, supported by the generosity of the JPMorgan Chase Bank, N.A. The relationship between Georgia Tech and JPMorgan Chase has existed for decades and includes touchpoints in philanthropy, sponsored projects, and financing. Additionally, the company currently employs hundreds of Georgia Tech alumni and is providing active support to a number of programs in the College of Computing. It should attract and retain early-to-mid career faculty to enhance the reputation and the legacy of the College of Computing.

Metromont Distinguished Professor of Civil Engineering

Recommended: That the Board approve the request of President Morehead that University of Georgia be authorized to establish an endowed Metromont Distinguished Professor of Civil Engineering, effective immediately.

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position at the funding level required by the Board of Regents 8.3.2.3. The University of Georgia Foundation has confirmed the funds available to support the establishment of \$534,346.27.

Rationale:

The College of Engineering has completed arrangements for funding the Metromont Distinguished Professor of Civil Engineering, through the support of Richard H. “Rick” Pennell, Jr., and a match of unrestricted funds from the UGA Foundation. Mr. Pennell is president and chief executive officer of Metromont, a pioneer in the engineering and manufacturing of precast concrete, producing structural and architectural precast concrete for parking structures, schools, multi-family housing, data centers, office buildings, and stadiums. Through Mr. Pennell’s leadership, Metromont has experienced significant growth over the past two decades and has expanded its operations to six manufacturing facilities in South Carolina, Georgia, Florida, and Virginia.

12. Named Faculty Positions

Institution: Augusta University
University Faculty's Name: Vinata B. Lokeshwar, PhD
Named Faculty Position: Regents' Professor
Effective Date: July 1, 2026

Institution: Augusta University
University Faculty's Name: Huabo Su, PhD
Named Faculty Position: Regents' Professor
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Vassilis Zikas, PhD
Named Faculty Position: JPMorgan Chase Career Development Professorship
Effective Date: June 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Douglas Britton, PhD
Named Faculty Position: Regents' Researcher
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Yong Ding, PhD
Named Faculty Position: Regents' Researcher
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Jon Duke, MD
Named Faculty Position: Regents' Researcher
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Linda Viney, MS
Named Faculty Position: Regents' Researcher (Reappointment)
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Maribeth Coleman, PhD
Named Faculty Position: Regents' Researcher (Reappointment)
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Srinivas Aluru, PhD
Named Faculty Position: Regents' Professor (Reappointment)
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Rafael Bras, PhD
Named Faculty Position: Regents' Professor (Reappointment)
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Thomas Orlando, PhD
Named Faculty Position: Regents' Professor (Reappointment)
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Frank Rothaermel, PhD
Named Faculty Position: Regents' Professor (Reappointment)
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Sudheer Chava, PhD
Named Faculty Position: Regents' Professor
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Hang Lu, PhD
Named Faculty Position: Regents' Professor
Effective Date: July 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Gil Weinberg, PhD
Named Faculty Position: Regents' Professor
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Santosh Vempala, PhD
Named Faculty Position: Regents' Professor
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Randall Engle, PhD
Named Faculty Position: Regents' Professor
Effective Date: August 1, 2026

Institution: Georgia Institute of Technology
University Faculty's Name: Craig Forest, PhD
Named Faculty Position: Regents' Entrepreneur
Effective Date: August 1, 2026

Institution: University of Georgia
University Faculty's Name: Sara E. Gonzalez, DVM
Named Faculty Position: Cooper-Mukharji Professor in Veterinary Medicine
Effective Date: May 1, 2026

Institution: University of Georgia
University Faculty's Name: Elizabeth Brutz, JD
Named Faculty Position: Milton Anthony (Tony) Greene Director of Entrepreneurship
Effective Date: May 1, 2026

Institution: University of Georgia
University Faculty's Name: William Ortman, JD
Named Faculty Position: John Alton Hosch Professorship of Law #2
Effective Date: August 1, 2026

Institution: University of Georgia
University Faculty's Name: Lori Ringhand, JD
Named Faculty Position: Harmon W. Caldwell Chair in Constitutional Law
Effective Date: August 1, 2026

Institution: University of Georgia
University Faculty's Name: Julie Ledford, PhD
Named Faculty Position: UGA Foundation Distinguished Professor of Medicine
Effective Date: August 1, 2026

Institution: University of Georgia
University Faculty's Name: Julie Posselt, PhD
Named Faculty Position: Louise McBee Distinguished Professorship in Higher Education
Effective Date: January 1, 2027

AGENDA

COMMITTEE ON ORGANIZATION AND LAW

May 12, 2026

Agenda Items **Page No.**

APPROVAL ITEMS

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EXECUTIVE SESSION

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1. **Mutual Aid Agreement: City of Marietta Police Department and Kennesaw State University**

Kennesaw State University seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the City of Marietta Police Department.

Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into by and between the **City of Marietta Police Department** and the **Board of Regents of the University System of Georgia, by and on behalf of Kennesaw State University, through its Department of Public Safety and University Police ("Kennesaw State University Police Department")**. **City of Marietta Police Department** and the **Kennesaw State University Police Department** are hereinafter collectively referred to as "Party" or "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, the **City of Marietta Police Department** and the **Kennesaw State University Police Department** may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Kennesaw State University Police Department** is authorized to furnish assistance extraterritorially to **City of Marietta Police Department** upon the approval of Board of Regents for the University System of Georgia and the President of **Kennesaw State University** with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **City of Marietta Police Department** is authorized to furnish assistance extraterritorially to **Kennesaw State University Police Department** with the approval of the President of **Kennesaw State University**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **City of Marietta** or on the **Kennesaw State University** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.
2. **Requests:** Requests for assistance may be made by the **Chief of Police of City of Marietta Police Department** or **Chief of Police of Kennesaw State University Police Department** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "*shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.*"

5. Responsibility for Expenses and Compensation of Employees: Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

II. Effective Date


This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed and take effect as of the Effective Date stated above.



Chief David Beam
Chief of Police / Marietta Police Department

Date: 02/05/2020



Dr. Kathy Schwaig
President / Kennesaw State University

Date: February 4, 2026

Presented to and approved by the Board of Regents:

Secretary to the Board Signature

Date

Name of Secretary to the Board, Printed

2. **Mutual Aid Agreement: City of Kennesaw Police Department and Kennesaw State University**

Kennesaw State University seeks the Board of Regents' permission to enter into a mutually beneficial emergency or special circumstances services agreement with the City of Kennesaw Police Department.

CITY OF KENNESAW
GEORGIA

RESOLUTION NO. 2026-19

RESOLUTION TO APPROVE A MEMORANDUM OF UNDERSTANDING BETWEEN THE CITY OF KENNESAW POLICE DEPARTMENT AND KENNESAW STATE UNIVERSITY, THROUGH ITS DEPARTMENT OF PUBLIC SAFETY AND UNIVERSITY POLICE, FOR MUTUAL AID AND LAW ENFORCEMENT ASSISTANCE

BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF KENNESAW, COBB COUNTY, GEORGIA, AS FOLLOWS:

WHEREAS, the City of Kennesaw Police Department and the Kennesaw State University Police Department desire to enter into a Memorandum of Understanding (MOU) to provide mutual aid and cooperation in responding to emergencies, special circumstances, and other law enforcement needs; and

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skills, or equipment capacities of either agency, and mutual assistance enhances public safety within the City of Kennesaw and on the Kennesaw State University campus; and

WHEREAS, O.C.G.A. § 36-69-1 et seq. authorizes law enforcement agencies to furnish assistance extraterritorially pursuant to an approved mutual aid agreement; and

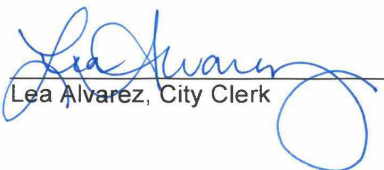
WHEREAS, the MOU establishes procedures for requesting assistance, defines the authority and command structure during joint operations, and outlines responsibilities for expenses, compensation, and the powers and duties of responding personnel; and

BE IT RESOLVED the Kennesaw City Council authorizes the Mayor to execute the MOU between the City of Kennesaw, by and on behalf of the City of Kennesaw Police Department and the Board of Regents of the University System of Georgia, by and on behalf of Kennesaw State University Police Department, as shown as Attachment A.

BE IT FURTHER RESOLVED this Resolution shall become effective from and after its adoption and execution by the Mayor.

PASSED AND ADOPTED by the Kennesaw City Council on this 16th day of March 2026.

ATTEST:


Lea Alvarez, City Clerk



CITY OF KENNESAW


Derek Easterling, Mayor

Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as “MOU”) is entered into by and between the **City of Kennesaw, Georgia, by and on behalf of the City of Kennesaw Police Department** and the **Board of Regents of the University System of Georgia, by and on behalf of Kennesaw State University, through its Department of Public Safety and University Police (“Kennesaw State University Police Department”)**. **City of Kennesaw Police Department** and the **Kennesaw State University Police Department** are hereinafter collectively referred to as “Party” or “Parties.” This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party’s law enforcement agency, the **City of Kennesaw Police Department** and the **Kennesaw State University Police Department** may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Kennesaw State University Police Department** is authorized to furnish assistance extraterritorially to **City of Kennesaw Police Department** upon the approval of Board of Regents for the University System of Georgia and the President of **Kennesaw State University** with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **City of Kennesaw Police Department** is authorized to furnish assistance extraterritorially to **Kennesaw State University Police Department** with the approval of the President of **Kennesaw State University**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **City of Kennesaw** or on the **Kennesaw State University** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.
2. **Requests:** Requests for assistance may be made by the **Chief of Police of City of Kennesaw Police Department** or **Chief of Police of Kennesaw State University Police Department** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party “*shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.*”

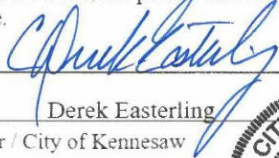
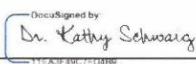
- 5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

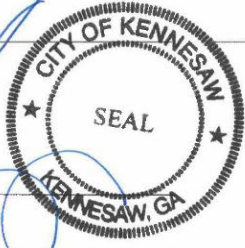
Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

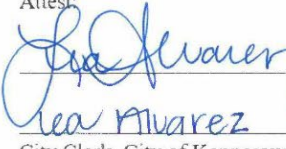
II. Effective Date

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed and take effect as of the Effective Date stated above.

 _____ Derek Easterling Mayor / City of Kennesaw	 _____ Dr. Kathy Schwaig President / Kennesaw State University
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Attest:


 Lisa Alvarez
 City Clerk, City of Kennesaw

Date: 03/16/26

Date: February 4, 2026

Presented to and approved by the Board of Regents:

Secretary to the Board Signature	Date
----------------------------------	------

 Name of Secretary to the Board, Printed

3. **Honorary Degree Request: Georgia Institute of Technology**

Georgia Institute of Technology President Ángel Cabrera seeks the Board's approval to award an Honorary Doctor of Philosophy degree to the late Jonathan "Jon" Oscher.



Georgia Institute of Technology

Office of the President

225 North Avenue, NW
Atlanta, Georgia 30332-0325 U.S.A.
PHONE 404.894.5051

April 21, 2026

Chris McGraw, Esq.
Vice Chancellor of Legal Affairs
Board of Regents of the University System of Georgia
Suite 7025
270 Washington Street, SW
Atlanta, Georgia 30334

Dear Vice Chancellor McGraw:

It is my pleasure to propose Jonathan “Jon” Oscher, IM 1954, for an Honorary Doctor of Philosophy Degree to be awarded posthumously by the Georgia Institute of Technology on behalf of the Board of Regents during the December 2026 commencement ceremonies. A short biography of the late Mr. Oscher is enclosed.

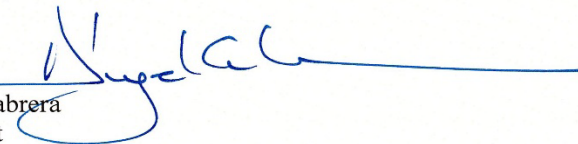
Mr. Oscher graduated from the Georgia Institute of Technology in 1954 with his bachelor’s degree in industrial management. He led a successful career in the cable television industry, founding Prestige Cable TV in Cartersville, Georgia, and overseeing its growth beyond Georgia. Under his leadership, Prestige became one of the first cable companies to expand into fiber and internet services. An avid car and art collector, he later served as CEO of Anverse Inc., the nonprofit organization responsible for the management and operation of the Booth Western Art Museum, the Tellus Science Museum, the Bartow History Museum, and the Savoy Automobile Museum”

Mr. Oscher was a dedicated philanthropist whose generous — and often anonymous — support of education, history, science, and the arts included significant support directed to Georgia Tech Athletics, the Ernest Scheller Jr. College of Business, and Roll Call, Georgia Tech’s annual fund. I propose honoring his memory and legacy of quiet philanthropy through a posthumous Honorary Doctor of Philosophy Degree.

Mr. Oscher embodied Georgia Tech’s motto of Progress and Service, achieving significant success in business and generously giving back to Georgia Tech and the world around him.

Thank you for your consideration.

Sincerely,


Ángel Cabrera
President

Enclosure

Jonathan “Jon” Oscher, IM 1954

Jonathan “Jon” Oscher, IM 1954, was born in the Bronx, New York, grew up in Chatsworth, Georgia, and attended Tennessee Military Academy. He later enrolled at Georgia Tech and went on to earn his bachelor’s degree in industrial management in 1954.

Mr. Oscher was a pioneer and visionary leader in the cable television industry for more than 30 years, and founded Prestige Cable TV in Cartersville, Georgia. Under his leadership, Prestige became one of the first cable companies to expand into fiber and internet services.

After selling Prestige, Mr. Oscher dedicated his time to philanthropy and pursuit of his numerous interests including history, car and fine art collecting, and college sports.

Mr. Oscher was an advocate for education and cultural enrichment, dedicated to ensuring that history, science, and the arts were accessible. He envisioned and founded the Bartow History Museum, Booth Western Art Museum, Savoy Automobile Museum, and Tellus Science Museum in Cartersville, Georgia. He was deeply involved in the Cartersville community and Bartow County, reviving a theater and establishing a nonprofit radio station, among other projects.

Mr. Oscher was a Hill Society member with distinction, Georgia Tech’s most prestigious donor recognition association. His quiet, selfless philanthropic support has made a profound impact on the Institute, and he has provided critical resources for intercollegiate athletics, the Ernest Scheller Jr. College of Business, and Roll Call, Georgia Tech’s annual fund, while eschewing personal recognition.

He also provided volunteer leadership and service to his alma mater through his involvement on the Georgia Tech Alumni Association Board of Trustees and the Alexander-Tharpe Fund Board of Directors. Mr. Oscher was a dedicated Yellow Jackets fan and a fixture at Georgia Tech football and men’s basketball games for decades.

Through his entrepreneurship, business acumen, and visionary philanthropy, Mr. Oscher forever enriched the cable television industry, his community, and Georgia Tech for generations to come.



225 North Avenue, NW
Atlanta, Georgia 30332-0325 U.S.A.
PHONE 404.894.5051

4. **Executive Session**

The Committee will enter executive session to discuss pending applications for discretionary review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review involve personnel matters and student records.

AGENDA

COMMITTEE ON PERSONNEL AND BENEFITS

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INFORMATION ITEMS

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| 1. | USG Healthcare Plan Update | 1 |
| 2. | Retirement Continuous Service Waiver Report | 2 |

1. **Information Item: USG Healthcare Plan Update**

Associate Vice Chancellor for Total Rewards, Joe Strong, will present an update on the USG Healthcare Plan.

2. **Information Item: Retirement Continuous Service Waiver Report**

Associate Vice Chancellor for Total Rewards, Joe Strong, will provide an update on the Continuous Service Waivers that have been approved since the last report.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

May 12, 2026

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Page No.

INFORMATION ITEM

1. FY 2026 Report on Third Quarter Revenues and Expenditures 1

APPROVAL ITEMS

2. Approval of Graduate Program Tuition Rate for Master of Science in Artificial Intelligence and Business Transformation Program, Georgia State University 2
3. Approval of a new Graduate Online Tuition Rate for the Master of Science in Artificial Intelligence Strategy Program and Adjustments to Existing Online Tuition Rates for the Master of Science in Information Systems and the Master of Science in Logistics and Supply Chain Management, Georgia College & State University 3

1. FY 2026 Report on Third Quarter Revenues and Expenditures

Vice Chancellor for Fiscal Affairs, Jeff Davis, will present information on the Third Quarter Revenues and Expenditures for the University System of Georgia.

2. Approval of Graduate Tuition Rate for Master of Science in Artificial Intelligence and Business Transformation Program, Georgia State University

Recommended: That the Board approve Georgia State University's requested Master of Science in Artificial Intelligence and Business Transformation program tuition of \$40,375 for in-state students, \$49,641 for out-of-state students, and \$51,083 for out-of-country students, beginning Fall, 2027, pending approval of the program by the Committee on Academic Affairs.

Background: The Board of Regents will be considering approval of the establishment of the Master of Science in Artificial Intelligence and Business Transformation program at Georgia State University during its May 2026 meeting.

The MSAIBT is a first-of-its-kind degree, which combines foundational expertise in a business discipline (e.g., accounting, finance, marketing) with expertise in applied technology tools (e.g., generative artificial intelligence, deep learning), is designed in response to market demand: businesses increasingly require professionals with both business acumen and applied technology skills to navigate a rapidly evolving digital landscape. By integrating business and technology, graduates of this program will be better prepared to lead change, directly addressing the community impact goal. The degree will also support the Institutional and Community Based-Entrepreneurship Efforts initiative of the Economic Competitiveness goal by promoting the development of innovative business solutions.

Georgia State University is requesting Board approval of total program tuition at the rate \$40,375 for in-state students, \$49,641 for out-of-state students, and \$51,083 for out-of-country students, beginning Fall, 2026. These rates are inclusive of tuition and all mandatory fees, and are consistent with currently approved tuition for Georgia State University's existing Master of Science in Analytics program, which is structurally similar to the MSAIBT.

3. **Approval of a new Graduate Online Tuition Rate for the Master of Science in Artificial Intelligence Strategy Program and Adjustments to Existing Online Tuition Rates for the Master of Science in Information Systems and the Master of Science in Logistics and Supply Chain Management, Georgia College & State University**

Recommended: That the Board approve Georgia College & State University's requested Master of Science in Artificial Intelligence Strategy program online tuition rate of \$405 per credit hour, pending approval of the program by the committee on Academic Affairs.

Further Recommended: That the Board approve Georgia College & State University's request to adjust their online tuition rate for the existing Master of Science in Information Systems to \$405 per credit hour from the currently approved rate of \$304 per credit hour; and that the Board approve Georgia College & State University's request to adjust their online tuition rate for the existing Master of Science in Logistics and Supply Chain Management to \$405 per credit hour from the currently approved rate of \$493 per credit hour. If approved, the new rates would be applicable to new program entrants beginning Fall 2026.

Background: The Board of Regents will be considering approval of the establishment of the requested Master of Science in Artificial Intelligence Strategy program at Georgia College & State University during its May 2026 meeting.

The Master of Science in AI Strategy program directly supports the USG Strategic Plan's emphasis on student success, educational excellence, and economic development. The program addresses Georgia's growing need for AI-skilled professionals, supporting workforce development and innovation across multiple industries. It also aligns with USG's commitment to expanding graduate education opportunities.

The program integrates technical AI skills with liberal arts principles of critical thinking, ethical reasoning, and effective communication. It supports three mission pillars:

- Expansive Educational Experiences to ***Learn More***: Combines technical AI competencies with human-centered applications.
- Highly Intentional Engagement to ***Do More***: Emphasizes real-world problem-solving and industry partnerships.
- Preparation for Leadership to ***Seize More Opportunities***: Develops ethical AI leaders who can guide organizational transformation.

The Master of Science (MS) in Information Systems and the Master of Science in Logistics and Supply Chain Management are the two existing technically focused master's degrees offered by Georgia College & State University, and approval is being sought to add the Master of Science in Artificial Intelligence Strategy.

The University has an approved online tuition rate of \$493 per credit hour for the MS in Logistics and Supply Chain Management, and an approved tuition rate of \$304 per credit hour for the MS in Information Systems. The University is seeking approval to adjust the tuition rate for the MS in Information Systems to up to \$405 per credit hour and also adjust the tuition rate for the MS in

3. Approval of a new Graduate Online Tuition Rate for the Master of Science in Artificial Intelligence Strategy Program and Adjustments to Existing Online Tuition Rates for the Master of Science in Information Systems and the Master of Science in Logistics and Supply Chain Management, Georgia College & State University (continued)

Logistics and Supply Chain Management down to \$405 per credit hour. If approved, these requests will allow the University to establish a consistent pricing tier of \$405 per credit hour for their three technical master's programs, all of which are similarly structured and have similar program delivery costs.

AGENDA
COMMITTEE ON INTERNAL AUDIT, RISK, AND
COMPLIANCE

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APPROVAL ITEMS

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| 2. Action Plans Developed to Address Opportunities for Improvement to the USG Internal Audit Department Identified During the External Quality Assessment and Timeline for Completion | 2 |

1. Approval Item: Internal Audit Plan and Resources Dedicated to Internal Audit (July 2026 – June 2027)

Recommended: That the Board approve the FY27 internal audit plan and resources dedicated thereto.

Background: Internal audit professional standards require the Chief Audit Officer to establish risk-based audit plans. The University System Office of Internal Audit, Compliance, Ethics & Risk Management (OIACERM) audit plan includes engagements covering the 12 months within fiscal year 2027. The OIACERM audit plan and associated risk assessment are designed to assist management with addressing significant governance, risk management, compliance, and internal control risks through internal audit assurance and consulting engagements. The audit plan is presented to the Committee for review and approval annually with periodic updates throughout the year. The Chief Audit Officer may modify the plan as needed and will report changes to the Committee on Internal Audit, Risk, and Compliance.

On behalf of the Board of Regents Committee on Internal Audit, Risk, and Compliance, the Vice Chancellor for Internal Audit is charged with providing oversight to the 13 institutional audit functions within the University System of Georgia providing coverage to 16 of the institutions. As part of this oversight process, institutional chief auditors provide their campus audit plans to the Chief Audit Officer for review and approval. The remaining 9 institutions receive internal audit coverage and have institutional audit plans crafted by the University System Office of Internal Audit, Compliance, Ethics and Risk Management with oversight from the Chief Audit Officer.

At this meeting, Chief Audit Officer Jenna Wiese will update the Committee on the audit plans and the internal audit resources dedicated to those audit plans for the next 12 months.

2. Approval Item: Action Plans Developed to Address Opportunities for Improvement to the USG Internal Audit Department Identified During the External Quality Assessment and Timeline for Completion

Recommended: That the Board approve the action plans and timeline for completion.

Background: The USG Internal Audit Department is required by the Institute of Internal Auditors (IIA) *Global Internal Audit Standards* to undergo an external quality assessment review every 5 years. The Committee for Internal Audit, Risk and Compliance approved the external quality assessment team to be used for the assessment during the August 2025 board meeting as part of the approval of the USG Internal Audit Department's Quality Assurance Improvement Plan. The assessment was initiated in January 2026 to review the work of the USG Internal Audit Department for calendar year 2025 which was subject to the new *Global Internal Audit Standards* effective January 2025.

USG Internal Audit elected to perform a benchmark review as a systemwide audit function instead of single institution-based reviews. The overall assessment concluded that USG Internal Audit Generally Achieved conformance with the *Standards*. Two conformance gaps were identified that would enhance conformance. The review covered the administrative compliance of all USG internal audit shops with a focus on evaluating the work product of 7 of the 14 shops, rotating the 7 shops every five years, to ensure coverage of all 14 audit shops in 10 years. The external quality assessment included a comprehensive review of the adequacy of the internal audit function's:

- Conformance with the *Global Internal Audit Standards*.
- Mandate, charter, strategy, methodologies, processes, risk assessment, and internal audit plan.
- Compliance with applicable laws and/or regulations.
- Performance criteria and measures as well as assessment results.
- Competencies and due professional care, including the sufficient use of tools and techniques, and focus on continual development.
- Qualifications and competencies, including those of the chief audit executive role, as defined by the organization's job description and hiring profile.
- Integration into the organization's governance processes, including the relationships among those involved in positioning the internal audit function to operate independently.
- Contribution to the organization's governance, risk management, and control processes.
- Contribution to the improvement of the organization's operations and ability to attain its objectives.
- Ability to meet expectations articulated by the board, senior management, and stakeholders.

The IIA *Global Internal Audit Standards* requires that the Committee review and approve the USG Chief Audit Officer's action plans to address identified deficiencies and opportunities for improvement, approve a timeline for completion of the action plans, and monitor the Chief Audit Officer's progress.

AGENDA
COMMITTEE ON REAL ESTATE AND FACILITIES

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COMMITTEE ON REAL ESTATE AND FACILITIES

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AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

May 12, 2026

1. Real Estate Actions Taken Within Delegated Authority

The following pages contain a listing of the real estate actions taken during the period beginning December 1, 2025, and ending March 31, 2026, within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities.

**Real Estate Actions Taken Within Delegated Authority
December 1, 2025 – March 31, 2026**

Acquisitions

<u>Institution</u>	<u>Location</u>	<u>Description</u>	<u>Purchase Price</u>
Georgia Southern University	Statesboro	0.25 acres Burkhalter Road	\$0.00 - Gift
Kennesaw State University	Marietta	0.526 acres 580 S. Cobb Parkway	\$30,000.00
University of West Georgia	Carrollton	1.893 acres 201 West Georgia Drive	\$800,000.00

Lease as Tenant

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
Abraham Baldwin Agricultural College	Tifton	946.33 acres \$1,000.00/month	Outdoor Learning Laboratory for ABAC students Lease Extension
Augusta University	Augusta	4,648 sf \$9,973.83/month	Office Space Philanthropy and Engagement Team New Sublease
Coastal College of Georgia	Brunswick	2,691 sf \$1.00/month	Classroom and Office Space Short-term Nursing and Radiology Labs New Lease
Georgia Institute of Technology	Atlanta	8,240 sf \$15,106.67/month	CREATE-X Entrepreneurship Program Space New Sublease
Georgia Institute of Technology	Atlanta	111,159 sf \$1,845,833.00/ Special Rent Assessment	Classroom and Office Space Lease Amendment for Lab Renovation Work
Kennesaw State University	Kennesaw	23,780 sf \$23,780.00/month	Sports Training Facility for Athletic Program Sublease Extension
University of Georgia	Athens	250 parking spaces \$10,000.00/month	Parking Lot Lease Extension
University of Georgia	Ellijay	121 sf \$550.00/month	Small Business Development Center Sublease Extension

**Real Estate Actions Taken Within Delegated Authority
December 1, 2025 – March 31, 2026**

Lease as Tenant continued

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
University of Georgia	Aiken, SC	5,000 sf \$10.00/annual	Savannah River Ecology Lab Conference Center New Sublease
University of North Georgia	Dahlonega	5,000 sf and 136 parking spaces \$1.00/annual	UNG Athletics and Parking Lease Extension

Lease as Landlord

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
Columbus State University	Columbus	10,500 sf \$5,407.50/month	Georgia Public Safety Training Center New Intergovernmental Memorandum of Understanding
Georgia Highlands College	Rome	3,467 sf \$1,589.04/month Through 12/31/2025	Georgia Public Safety Training Center Lease Renewal/Expansion
		6,945 sf \$3,183.13/month Beginning 01/01/2026	
Middle Georgia State University	Warner Robins	24,281 sf \$19,800.00/month	Robins Air Force Base Training and Office Space New Lease
University of Georgia	Griffin	2,133 sf \$0.00/year	Lease to USDA Seed Storage Building Lease Extension
University of Georgia	Griffin	3,335 sf \$0.00/year	Lease to USDA Redding Building Lease Extension
University of Georgia	Griffin	4,753 sf \$0.00/year	Lease to USDA S-9 Project Building Lease Extension
University of Georgia	Griffin	2,995 sf \$0.00/year	Lease to USDA Plant Introduction Building and Greenhouse Lease Extension

**Real Estate Actions Taken Within Delegated Authority
December 1, 2025 – March 31, 2026**

Easements for Institution Benefit

<u><i>Institution</i></u>	<u><i>Grantee</i></u>	<u><i>Purpose</i></u>
Georgia Institute of Technology	Bellsouth Telecommunications, LLC d/b/a AT&T Georgia	Telecommunications Easement Bud and Val Peterson Residence Hall
University of Georgia	Georgia Power Company	Electric Utility Easement Grand Farm in Perry
University of Georgia	Athens-Clarke County	Sewer Utility Easement Dining, Learning, and Well-being Center
University of Georgia	Athens-Clarke County	Water Utility Easement Dining, Learning, and Well-being Center
University of North Georgia	Georgia Power Company	Electric Utility Easement Mike Cottrell College of Business

2. Naming of Bill and Susan Reeves Baseball Stadium, Georgia State University

Recommended: That the Board approve the naming of the baseball stadium on the downtown Atlanta campus of Georgia State University (“GSU”) as “Bill and Susan Reeves Stadium” in recognition of the generosity of Bill and Susan Reeves.

Understandings: President M. Brian Blake confirms that this naming conforms to the GSU naming guidelines and the Board of Regents’ naming policy.

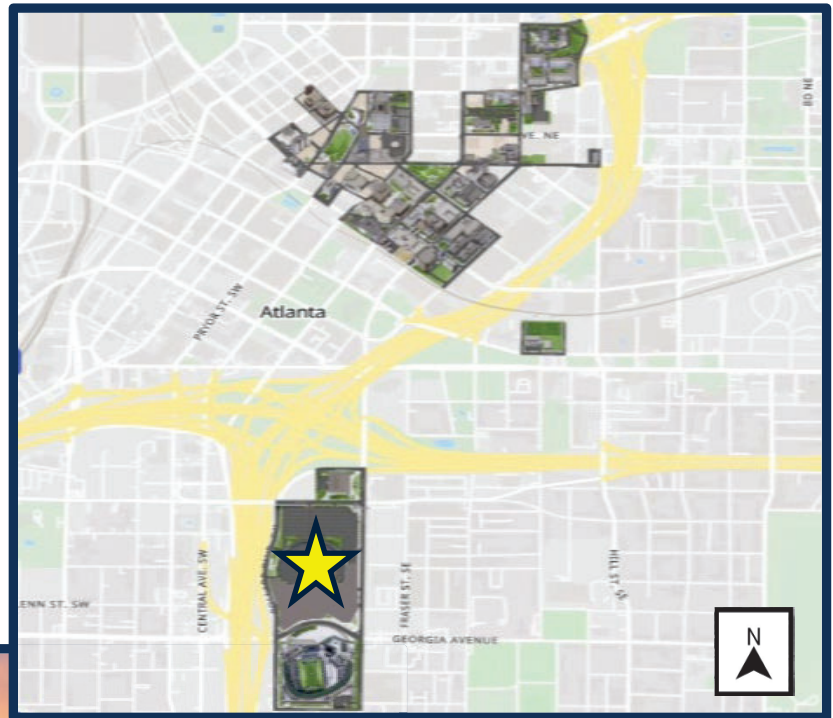
Bill Reeves, who passed away in 2024, and his wife, Susan, demonstrated sustained and exceptional dedication to GSU and its athletics programs over many years. Their support includes a significant financial contribution toward the construction of Reeves Fieldhouse, the current home of GSU’s baseball team, which opened in Panthersville in 2003, as well as the establishment of the William D. and Susan T. Reeves Endowed Athletic Scholarship in 2006.

Mr. Reeves graduated from GSU in 1959 with a Bachelor of Business Administration in Management. After graduation, he founded Bill Reeves Realty and Reeves Development Company and played a key role in the formation of Gwinnett National Bank, which later merged into what is now Truist Bank. His service to GSU included serving as chairman of the Georgia State University Athletic Association Board of Trustees and as a member of the Georgia State University Foundation Board. Susan Reeves was awarded the designation of honorary alumna by the GSU Alumni Association and has been a devoted and highly visible supporter of Georgia State Athletics through both financial contributions and enthusiastic presence at athletic events. In recognition of their significant and lasting impact, Bill and Susan were inducted into the GSU Athletics Hall of Fame in 2015.

Including pledges, the Reeves’ lifetime giving to Georgia State University and the Georgia State University Foundation exceeds \$4 million in support of the university’s intercollegiate athletics programs. Of this total, approximately \$1.689 million has been received since 2012. Susan Reeves has committed to remit an additional \$1.311 million by June 30, 2031, to complete the funding requirements associated with this naming.

May 2026

Naming of Bill and Susan Reeves Stadium Georgia State University Baseball Stadium



3. Naming of Chastain Childers Field, Georgia State University

Recommended: That the Board approve the naming of the baseball field on the downtown Atlanta campus of Georgia State University (“GSU”) as “Chastain Childers Field” in recognition of the generosity of Barbara and Zachary Chastain and the service and sacrifice of Anderson “Chase” Childers.

Understandings: President M. Brian Blake confirms that this naming conforms to the GSU naming guidelines and the Board of Regents’ naming policy.

Barbara "Lynn" Chastain earned her Bachelor of Science degree from GSU’s Andrew Young School of Policy Studies in 1976. She previously held the position of Vice President and General Counsel of Chick-fil-A. A dedicated supporter of GSU Athletics since 2007, Lynn has demonstrated an active commitment to community and youth development initiatives. During her tenure at Chick-fil-A, she held leadership roles with Junior Achievement, serving on its Executive Committee and later as Chair of the Board of Directors. She is currently a board member of the Fellowship of Christian Athletes.

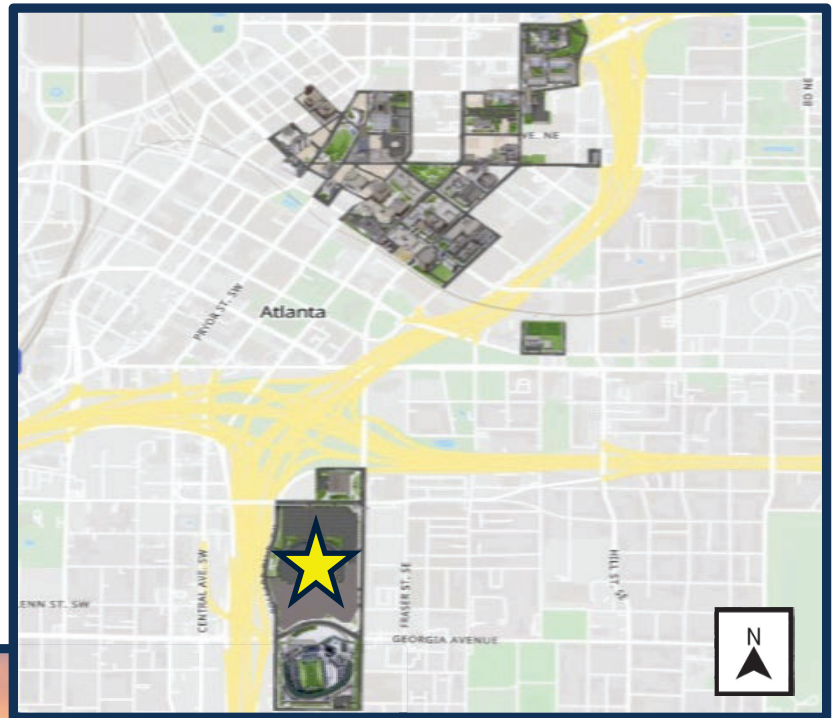
A two-time graduate of GSU, Zachary "Zach" Chastain earned a Bachelor of Arts in Journalism from the College of Arts and Sciences and a Master of Science degree in Sports Administration from the College of Education and Human Development in 2013. During his time at Georgia State, Zach was a four-year letterman on the baseball team and a member of the 2009 conference championship team. Following graduation, he assumed the role of Director of Baseball Operations for GSU. Zach is currently the Vice President of Sales at Financial Aid Services, LLC, and remains actively engaged with GSU Athletics as a member on the Panther Athletic Club Board.

In recognition of his service and sacrifice, the Chastain family also wishes to honor Anderson "Chase" Childers by including his name in the field designation. Like Zach, Chase was a four-year letterman on the GSU baseball team and a member of the 2009 conference championship team. Following the completion of his collegiate career, Chase was drafted by the Baltimore Orioles and competed with both its Gulf Coast League and Appalachian League affiliates. From 2011 to 2014, Chase worked for the Cobb County Police Department, where he received a Life Saving Award. His extraordinary courage was exemplified through his heroic actions in rescuing a family caught in a coastal rip current in July 2025. Tragically, Chase made the ultimate sacrifice by giving his life in service to others. His bravery, compassion, and spirit will be forever remembered.

To commemorate the Chastains’ long-standing support of GSU and its athletics programs, as well as in memory of Anderson "Chase" Childers, the Chastain Family Fund has pledged a gift of \$1,000,000 toward this naming. One-half of this pledge has been received to date, with the remaining balance to be remitted on or before June 30, 2029.

May 2026

Naming of Chastain Childers Baseball Field Georgia State University Baseball Stadium



4. **Naming of J. Allen and Linda Poole Gate, Convocation Center, Georgia State University**

Recommended: That the Board approve the naming of Gate 2 at the Convocation Center on the downtown Atlanta campus of Georgia State University (“GSU”) as the “J. Allen and Linda Poole Gate” in recognition of the generosity of J. Allen and Linda Poole.

Understandings: President M. Brian Blake confirms that this naming conforms to the GSU naming guidelines and the Board of Regents’ naming policy.

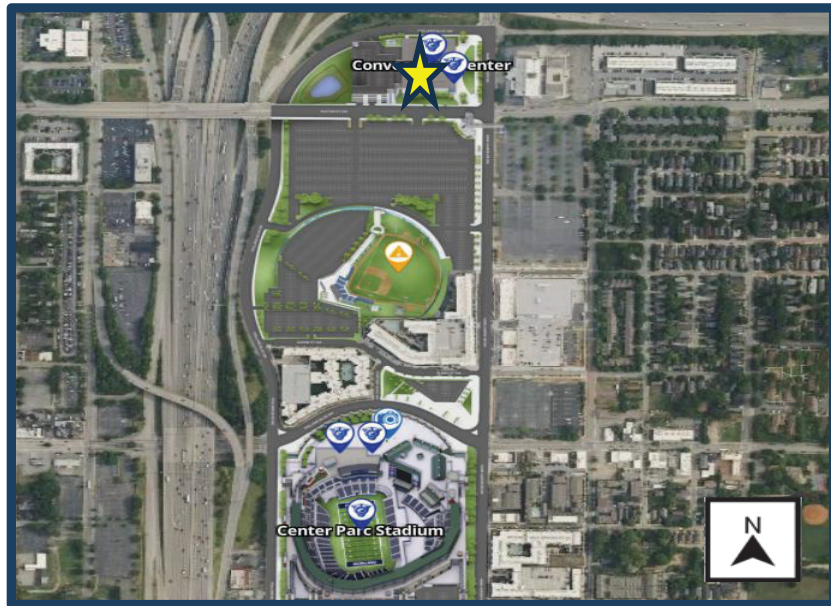
J. Allen and Linda Poole have been longstanding advocates of Georgia State Athletics. They are longtime football and basketball season ticket holders and active members of the Panther Athletic Club. Over many years, J. Allen has generously contributed his time and financial support to the Georgia State University Foundation, the J. Mack Robinson College of Business (the “College”), and Georgia State Athletics.

In 2017, J. Allen established a planned gift designating GSU as the beneficiary of several retirement and annuity accounts. One-half of the gift will support an athletic scholarship, while the remaining portion will benefit the College’s School of Accountancy through establishment of the Dr. John W. Cook Professorship and the J. Allen Poole Endowed Scholarship. J. Allen attributes much of his professional success to the College’s School of Accountancy, where he gained the foundation for his career as a certified public accountant and co-founder of one of Atlanta’s leading accounting firms, Blackwell and Poole, which merged into Cherry Bekaert in 1998.

To commemorate their commitment to and support of GSU and its athletics programs, the Pooles have pledged \$100,000 in support of this naming. The Georgia State University Foundation has received \$60,000 to date, with the remaining balance to be remitted on or prior to June 30, 2029.

May 2026

Naming of J. Allen and Linda Poole Gate Georgia State University Convocation Center



5. Naming of Voyles Automotive Student Section, Mickey Dunn Baseball Stadium, Kennesaw State University

Recommended: That the Board approve the naming of the student section at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University (“KSU”) as the “Voyles Automotive Student Section” in recognition of the generous philanthropic support and service to KSU provided by the Voyles Automotive Group and Valery Voyles.

Understandings: President Kathy S. Schwaig confirms that this naming conforms to KSU’s naming guidelines and the Board of Regents’ naming policy.

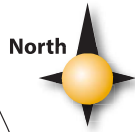
Voyles Automotive Group is a family-owned business with a legacy spanning more than 60 years. Founded in the early 1950s by Ed Voyles in East Point, Georgia, the company has grown into a successful enterprise operating six dealerships that represent nine automotive brands. Throughout its history, the Voyles family has demonstrated a strong commitment to philanthropy and community service across the state of Georgia.

Following the passing of Ed Voyles in 2004, his daughter, Valery Voyles, assumed leadership of the company as President and Chief Executive Officer. She maintained a strong and enduring relationship with KSU, serving on the KSU Foundation Board of Trustees for eight years and as a dedicated supporter of KSU Athletics. Her leadership and generosity contributed meaningfully to KSU’s philanthropic community and enhanced the student experience.

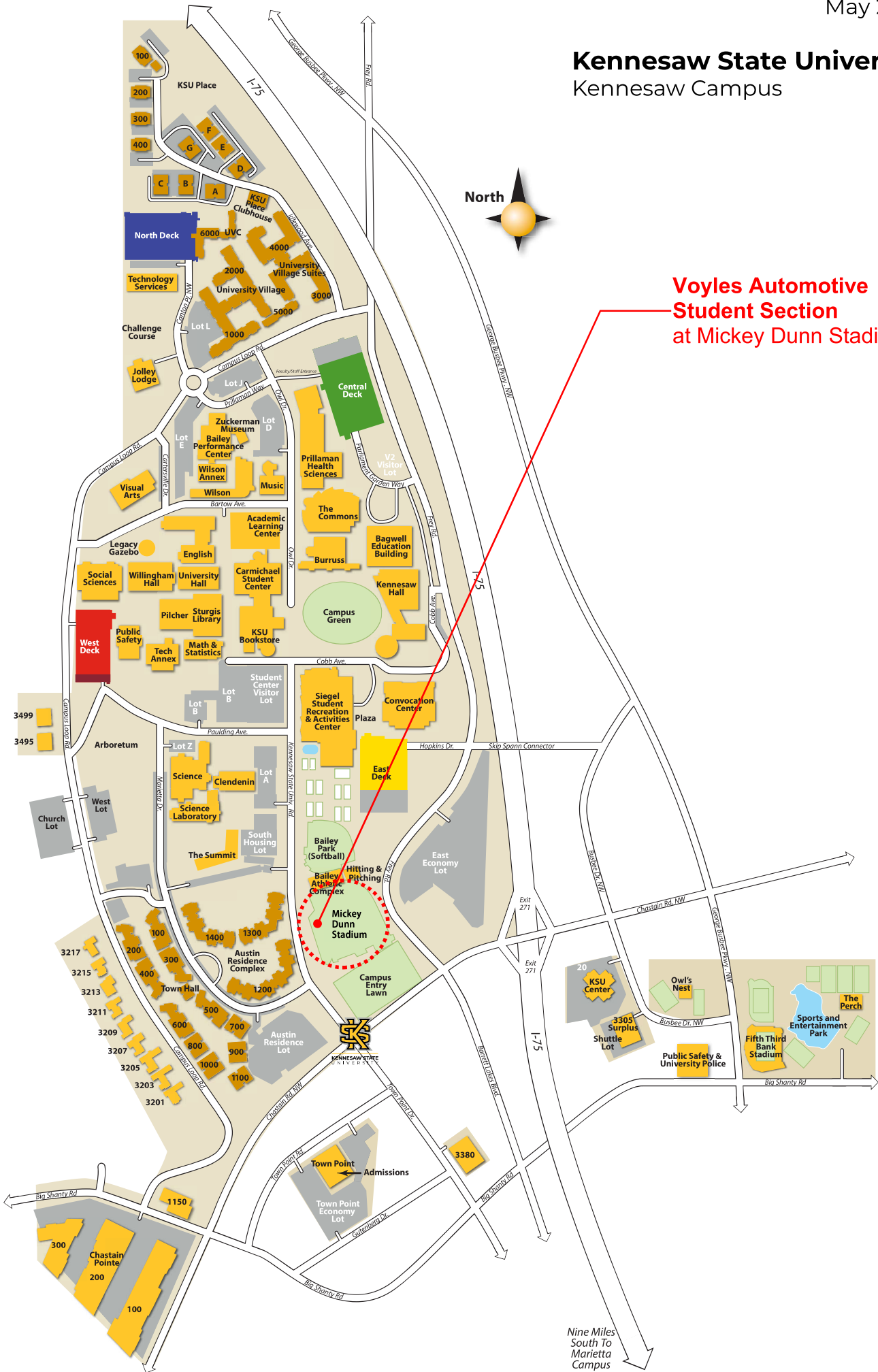
In 2023, Voyles Automotive Group contributed \$250,000 to KSU’s Athletics Campaign in support of the renovation of Mickey Dunn Baseball Stadium, of which \$150,000 has been received to date. Valery Voyles passed away in November 2025, leaving a legacy of leadership, generosity, and service to KSU and the broader community.

Kennesaw State University

Kennesaw Campus



**Voyles Automotive
Student Section
at Mickey Dunn Stadium**



6. Naming of Frank and Melodie Howard Visitor Bullpen, Mickey Dunn Baseball Stadium, Kennesaw State University

Recommended: That the Board approve the naming of the visitor bullpen at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University (“KSU”) as the “Frank and Melodie Howard Visitor Bullpen” in recognition of the generous philanthropic support and dedicated service of Frank and Melodie Howard to KSU.

Understandings: President Kathy S. Schwaig confirms that this naming conforms to KSU’s naming guidelines and the Board of Regents’ naming policy.

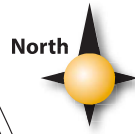
Frank and Melodie Howard have been longstanding and dedicated supporters of KSU. Frank’s connection to the university began during his career with Genuine Parts Company, where he recruited numerous KSU graduates in the fields of accounting and information technology. Over time, the Howards’ involvement with KSU expanded to include significant service and leadership. Frank currently serves on the KSU Foundation Board of Trustees, where he chairs the Investment Committee and also contributes to the work of the Audit, Governance, and Ethics Committees. Through this service, he has played a critical role in supporting KSU’s financial stewardship and strategic priorities.

In 2020, the Howards established the Frank and Melodie Howard Endowed Scholarship, the first scholarship within the Keeping Sights Upward Journey Honors College awarded solely on the basis of financial need. This scholarship has expanded educational access for students who may be the first in their families to attend college and who often balance academic commitments with significant financial responsibilities.

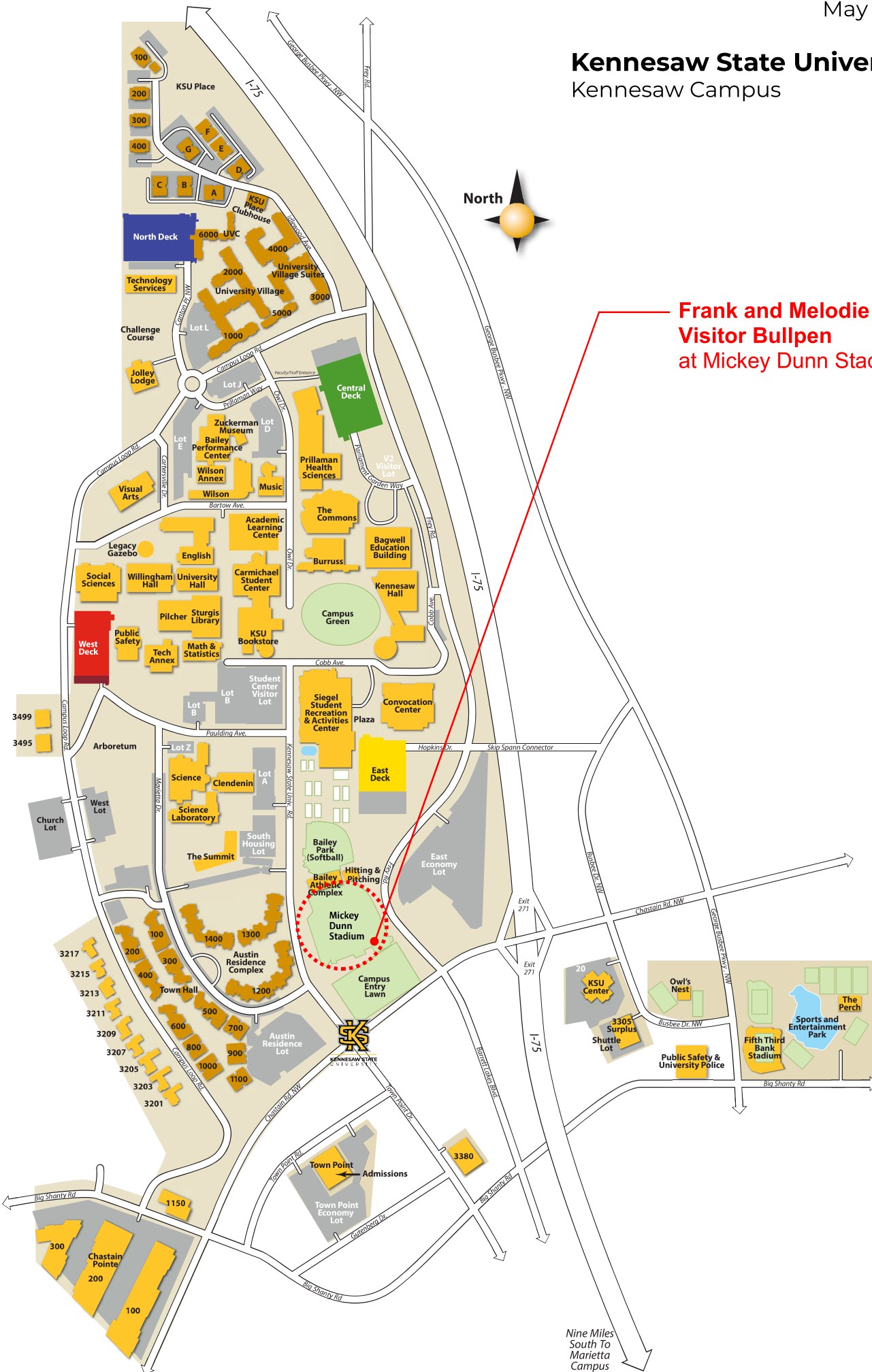
In 2023, the Howards further demonstrated their commitment to KSU by contributing \$100,000 to KSU’s Athletics Capital Campaign in support of the renovation of Mickey Dunn Baseball Stadium, \$60,000 of which has been received to date. This gift reflects their strong belief in the importance of providing high-quality facilities and experiences for student-athletes as KSU continues to grow and compete at higher levels.

Kennesaw State University

Kennesaw Campus



**Frank and Melodie Howard
Visitor Bullpen
at Mickey Dunn Stadium**



Nine Miles
South To
Marietta
Campus

7. **Naming of David and Michelle Allen Family Gate, Mickey Dunn Baseball Stadium, Kennesaw State University**

Recommended: That the Board approve the naming of the south entry gate at Mickey Dunn Baseball Stadium on the Kennesaw campus of Kennesaw State University (“KSU”) as the “David and Michelle Allen Family Gate” in recognition of the Allen family’s generosity and commitment to KSU.

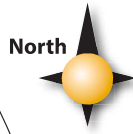
Understandings: President Kathy S. Schwaig confirms that this naming conforms to KSU’s naming guidelines and the Board of Regents’ naming policy.

Michelle Allen, a 1999 graduate of KSU, is the owner of the Michelle Allen Agency operating under Nationwide Insurance. She currently serves on the Athletics Capital Campaign Subcommittee and has demonstrated sustained leadership and engagement in support of KSU Athletics. David Allen is a nontraditional student currently pursuing a degree in Information Technology at KSU. In addition, the Allens’ son is also a current KSU student, making the Allen family a proud multigenerational Owl family.

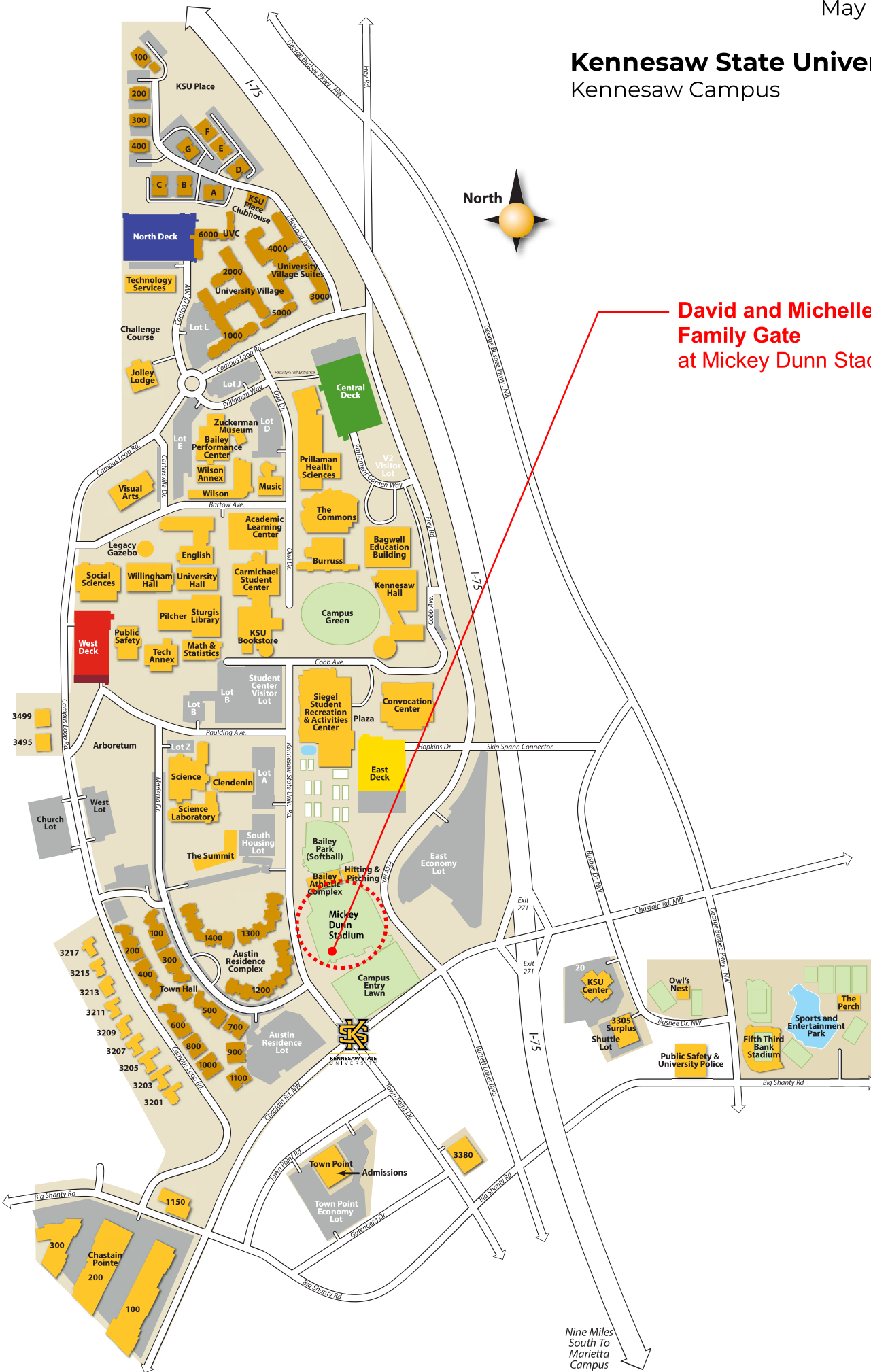
The philanthropy of Michelle and David Allen supports not only KSU Athletics but also the university’s broader commitment to academic excellence. The Allen family has committed \$50,000 in support of this gate naming at Mickey Dunn Baseball Stadium, of which \$30,000 has been received to date. In addition to this contribution, they have provided approximately \$16,000 in other gifts to KSU, including support for scholarships.

Kennesaw State University

Kennesaw Campus



**David and Michelle Allen
Family Gate**
at Mickey Dunn Stadium



Nine Miles
South To
Marietta
Campus

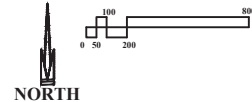
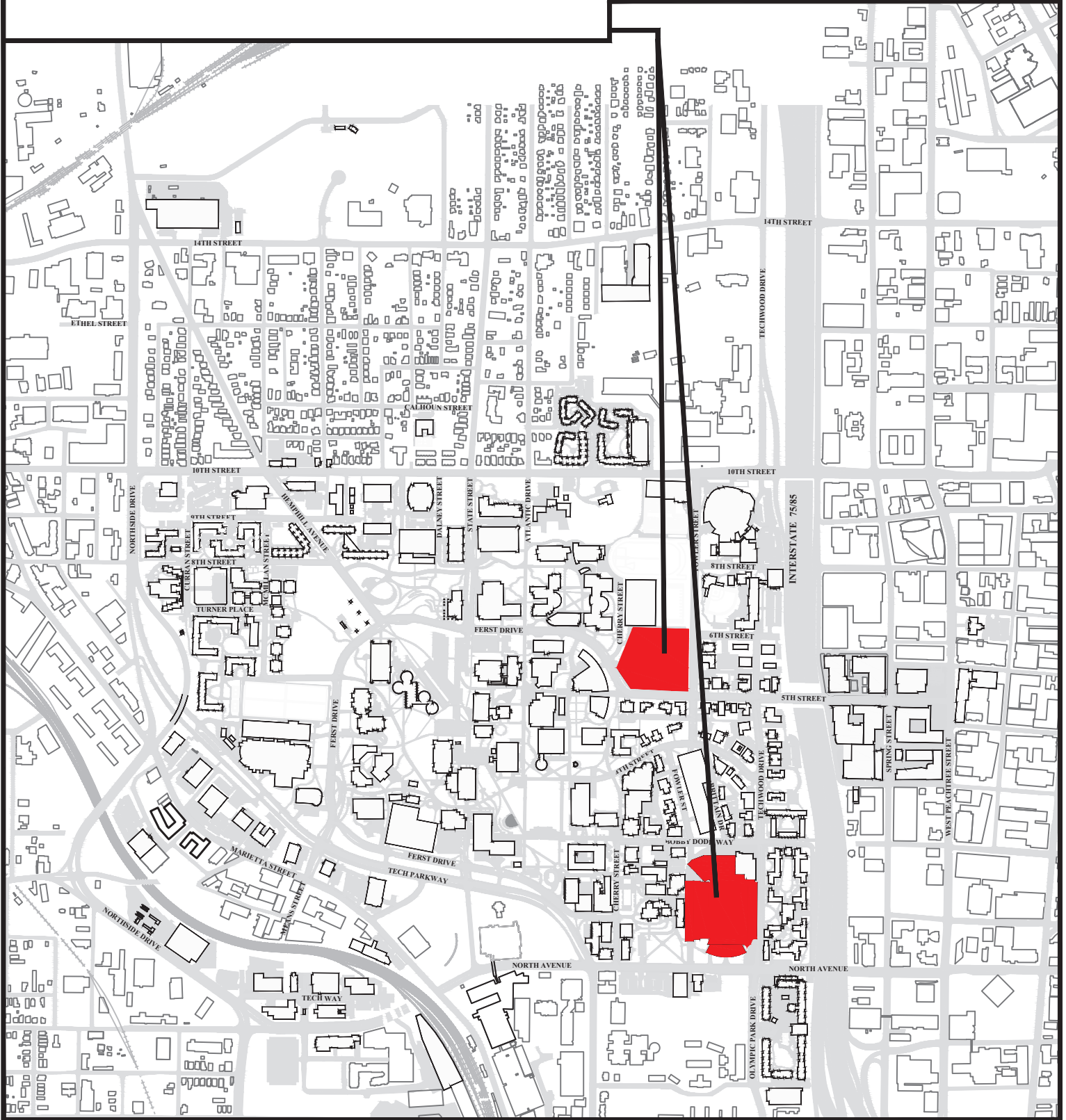
8. Amendment to Ground Lease, Bobby Dodd Stadium at Hyundai Field and Russ Chandler Stadium, Georgia Institute of Technology

Recommended: That the Board authorize the execution of an amendment to the ground lease agreement between the Board of Regents, as Lessor, and the Georgia Tech Athletic Association (“GTAA”), as Lessee, solely to extend the term of the lease for Bobby Dodd Stadium at Hyundai Field and Russ Chandler Stadium (collectively, the “Facilities”) through December 6, 2056. The Facilities are located on a total of approximately 15 acres in Midtown Atlanta and are leased to GTAA for the operation of intercollegiate football and baseball programs and related activities for the benefit of the Georgia Institute of Technology (“GIT”).

Understandings: GTAA’s lease of the Facilities dates to June 1949, with the current ground lease commencing in December 2001 and scheduled to terminate in December 2041. In May 2025, the Board authorized a \$70,000,000 renovation of Bobby Dodd Stadium (the “Project”). The scope of the Project includes the addition of premium seating areas on the west sideline, diversified premium seating products that enable tiered experiences, and chairback seating along the entire east and west sidelines, all intended to enhance the game-day experience. To support the financing structure necessary for the Project, GIT and GTAA have requested an extension of the ground lease term, which would align the lease duration with the planned repayment period for the improvements.

GTAA Ground Lease Amendment

Georgia Institute of Technology Campus Map May 2026



9. Sub-Rental Agreement, 3626 Quadrangle Boulevard, Orlando, Florida, Georgia Institute of Technology

Recommended: That the Board authorize a sub-rental agreement for office space in Quadrangle Business Park (the “Building”), located at 3626 Quadrangle Boulevard in Orlando, Florida, between Georgia Tech Applied Research Corporation, as Sub-Landlord, and the Board of Regents, as Sub-Tenant, for the use and benefit of the Georgia Institute of Technology (“GIT”). The proposed sublease would provide approximately 13,086 rentable square feet (“RSF”) of space in Suite 200 of the Building at a monthly rental amount of \$31,351.88 (\$376,222.50 annualized, or \$28.75 per RSF) for an initial term commencing around June 1, 2026, and ending June 30, 2026. The agreement would include options to renew on a year-to-year basis for ten (10) consecutive one-year periods, plus an eleventh renewal term of approximately four (4) months ending October 31, 2036. Base rent would escalate at a rate of 3.00% on each anniversary of the sublease commencement date.

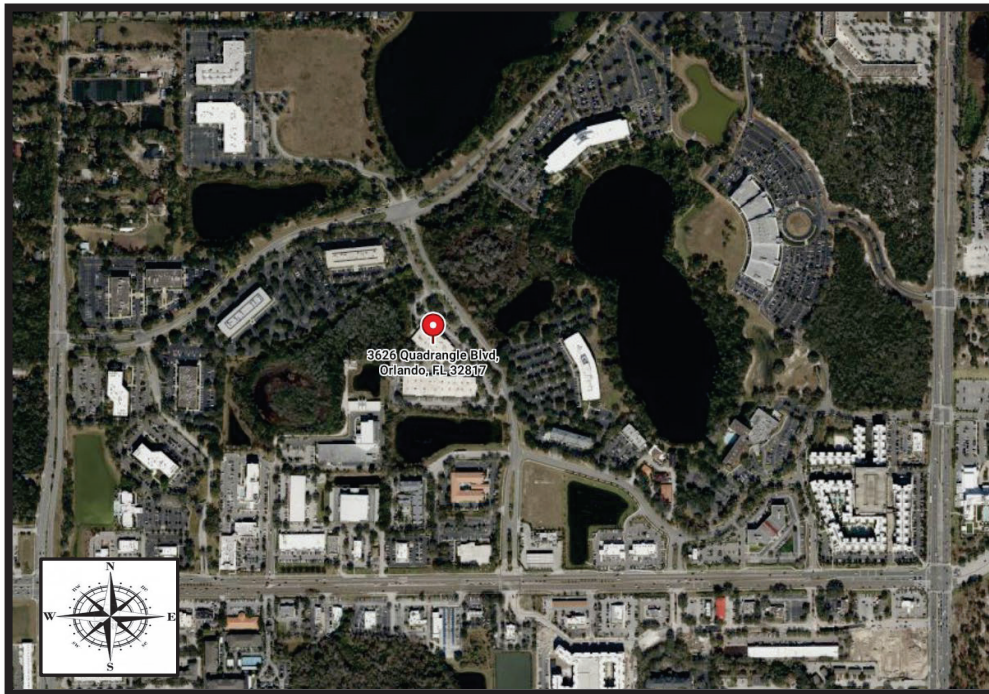
Understandings: To support the needs of the Georgia Tech Research Institute (“GTRI”), GIT established the Orlando Field Office (“GTRI Orlando”) in 2010 in recognition of Central Florida’s role as a national hub for modeling, simulation, and training activities. GTRI Orlando focuses on Live, Virtual, and Constructive (“LVC”) systems and software development, including applied research, exploratory initiatives, and advanced development of mobile LVC and range training systems. The office supports the full lifecycle of Department of Defense (“DoD”) training systems and software, from design and development through fabrication, integration, testing, upgrades, and sustainment, and plays a critical role in advancing DoD training readiness within complex, large-scale training environments.

Over the past four (4) years, government-sponsored activities supported at GTRI Orlando have increased significantly, with new contracted work totaling nearly \$133 million. This growth has expanded the scope and complexity of operations and increased staffing needs, resulting in revised facility requirements and a need for additional space designed for more efficient and effective utilization.

This proposed sublease would relocate GTRI Orlando’s current operations to the Building, providing expanded office, laboratory, and logistics space necessary to support evolving programmatic requirements, including server assembly, systems integration, and research activities. The larger space would enhance GTRI’s ability to support sponsored projects and maintain a strong operational presence within a strategically important federal research market.

Per the terms of the proposed agreement, GIT’s rent would be abated for the first five (5) months of occupancy. All operating expenses, including utilities and janitorial services, would be included in the base rental rate. However, GIT would be responsible for its pro-rata share of any increases in operating costs above those incurred by the Building’s owner during calendar year 2025. Revenues generated from GTRI’s sponsored work would be used to fund all costs of the sublease.

Sub-Rental Agreement
3626 Quadrangle Boulevard
Orlando, Florida



10. Amendment to Sub-Rental Agreement, 2530 Sever Road, Lawrenceville, University of Georgia

Recommended: That the Board authorize the execution of an amendment to a sub-rental agreement between UGA Real Estate Foundation, Inc. (“UGAREF”), as Sub-Landlord, and the Board of Regents, as Sub-Tenant, for approximately 60,000 rentable square feet (“RSF”) of office space located at 2530 Sever Road in Lawrenceville (the “Building”), for the use and benefit of the University of Georgia (“UGA”). The initial term of the amended agreement would cover the period from July 1, 2026, through June 30, 2027, with monthly rent of \$131,250.00 (\$1,575,000 annualized, or \$26.25 per RSF). UGA would have the option to renew the sublease on a year-to-year basis for up to nine (9) additional consecutive one-year periods ending June 30, 2036, with rents increasing approximately 2.75% annually.

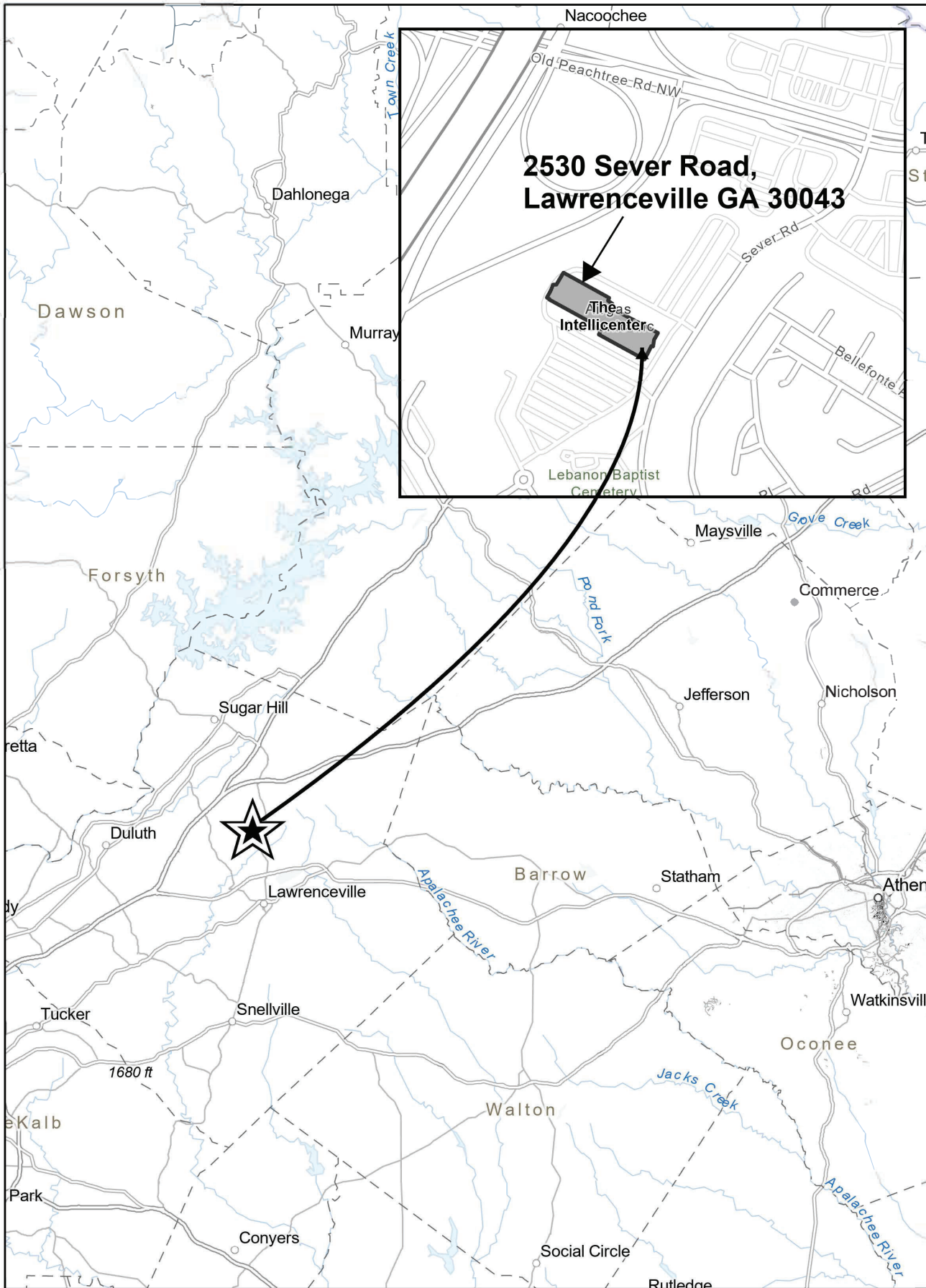
Understandings: UGA began leasing this space in January 2008 to provide graduate degree and continuing education programs in Gwinnett County. The Gwinnett Campus serves approximately 500 students per academic semester across a range of graduate and non-degree programs designed primarily for working adults. These programs advance UGA’s enrollment objectives and contribute to strong student retention, academic progression, and timely degree completion.

In 2016, the Board authorized an amendment that provided for an extension of the sublease through April 30, 2027. As consideration for extending the sublease prior to expiration, UGA would receive eight (8) months of abated rent, beginning May 1, 2027, and a tenant improvement allowance of \$1,020,000 (\$17.00 per RSF).

With the exception of UGA’s required reimbursement of UGAREF’s annual insurance expenses for the space and an annual management fee of \$20,000 to cover UGAREF’s administrative costs, all operating expenses associated with the sublease would be included in the rental rate. Additional rent may be due for UGA’s pro-rata share of any increases in operating expenses incurred by the Building’s owner during the 2026 calendar year.



UGA Gwinnett Campus - Lease / Sublease Extension



11. Acquisition of Real Property, Rail Corridor, Athens, University of Georgia

Recommended: That the Board authorize the purchase of a former railroad corridor comprising approximately 77 acres and extending approximately 6.6 miles from a northern terminus on East Broad Street in Athens to a southern terminus at the Oconee River (the “Rail Corridor”), for the use and benefit of the University of Georgia. The Rail Corridor would be acquired for \$8,035,804 (the “Purchase Price”) from Athens Transportation Partners, LLC (“ATP”), an affiliate of UGA Real Estate Foundation, Inc.

Recommended further: That, given the specialized nature of the Rail Corridor and the discounted purchase price, the Board waive Board of Regents Policy 9.8.1, which requires two independent appraisals for acquisitions exceeding \$1,000,000.

Understandings: ATP purchased the Rail Corridor in 2019 for \$10,500,000. At the time of the acquisition, UGA and ATP intended that ATP would serve as a short-term owner of the property. Under this plan, ATP was responsible for completing the steps necessary to eliminate all rail-related regulatory requirements and, upon completion, would convey ownership of the Rail Corridor to UGA. The process took longer than anticipated and was ultimately completed in November 2025.

Approximately 87% of the length of the Rail Corridor is bordered on one or both sides by property owned by the Board of Regents. ATP and UGA have worked collaboratively to develop a long-term vision for the Rail Corridor that incorporates bus rapid transit, along with infrastructure for pedestrian and bicycle use, to enhance access to existing and planned remote parking sites. The proposed transaction would enable UGA to pursue third-party funding opportunities to advance implementation of this plan. In addition, the Rail Corridor could serve as a “utility spine” to facilitate cost-effective installation of campus utility infrastructure, including chilled water, steam, electric, and data/fiber systems.

In 2019, RMI Valuation, LLC (“RMI”), a firm that specializes in rail-related valuations, appraised the Rail Corridor at \$10,797,662, a value that exceeds the Purchase Price by approximately \$2.76 million. RMI is currently updating its report, and the updated appraised value is expected to be around \$12,400,000. An environmental site assessment has been conducted and identified no significant adverse environmental issues. There are no known reversions, restrictions, or adverse easements affecting the Rail Corridor. UGA currently plans to fund the acquisition with \$2,273,091 in departmental sales and services funds and \$5,762,713 in indirect cost recovery funds.

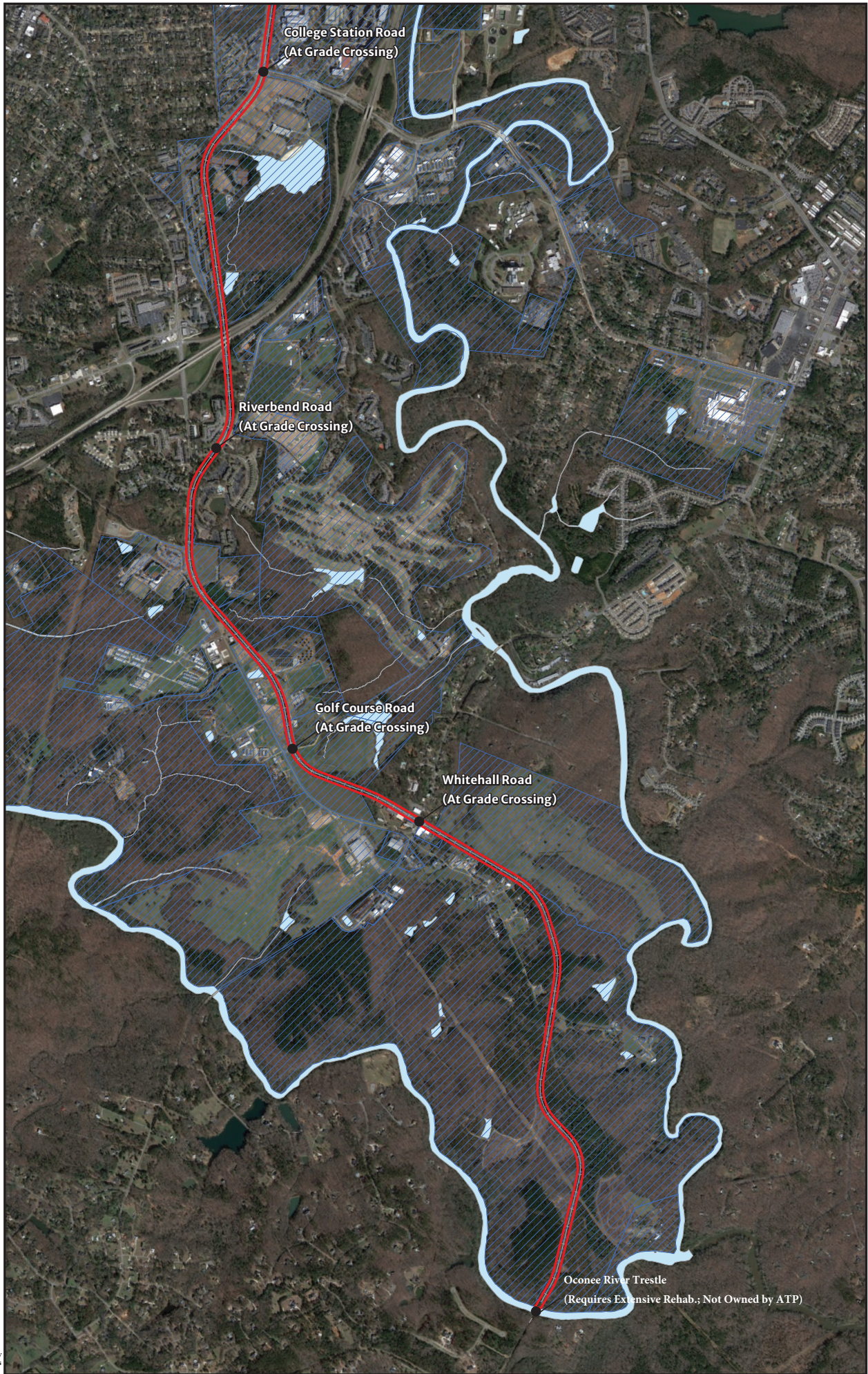


Acquisition of Real Property, Rail Corridor, Athens (North Segment)





Acquisition of Real Property, Rail Corridor, Athens (South Segment)



12. Ranking of Design Professional Firms, Project No. J-459, School of Nursing Building, University of Georgia

Recommended: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-459, School of Nursing Building, University of Georgia

Project Description: Authorized by the Board in April 2026 as part of the Amended Fiscal Year (“AFY”) 2026 budget, the new School of Nursing Building on the Health Sciences Campus in Athens at the University of Georgia (“UGA”) will be a state-of-the-art educational facility encompassing approximately 70,500 square feet (the “Project”). The facility will support modern nursing education through large and small group instructional spaces, student study and collaboration areas, clinical skills and simulation laboratories, and faculty and administrative offices essential to student support and academic operations.

Georgia faces a critical and growing shortage of registered nurses as the state’s population continues to expand. Currently, Georgia has 8.47 registered nurses per 1,000 residents, compared to the national average of 9.43. There is a projected 21% shortfall in Georgia registered nurses by 2035 and the Project will allow UGA to enroll approximately 550 undergraduate and graduate nursing students. The Project will also add doctorally prepared nurses to help address the nursing faculty shortage in Georgia.

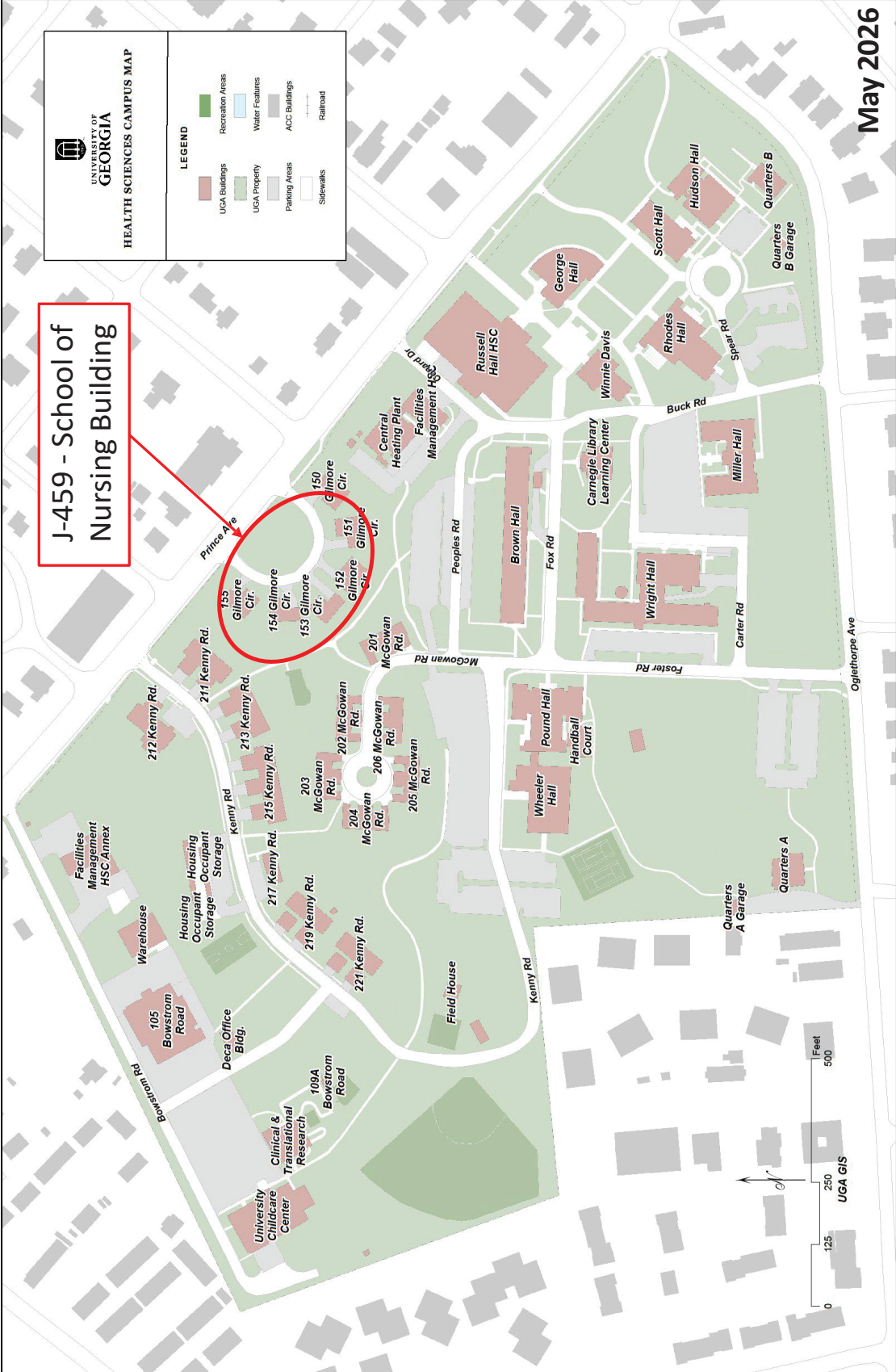
The Project will be funded with \$5,600,000 in AFY 2026 cash funds, plus \$62,200,000 and \$7,100,000 in anticipated Fiscal Year 2028 and Fiscal Year 2029 General Obligation (“G.O.”) Bonds, respectively.

Total Project Cost:	\$ 74,900,000
Construction Cost (Stated Cost Limitation):	\$ 58,500,000

Number of design professional firms that applied for this commission: 17

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)



J-459 - School of Nursing Building

UNIVERSITY OF GEORGIA
HEALTH SCIENCES CAMPUS MAP

LEGEND

- UGA Buildings
- UGA Property
- Parking Areas
- Sidewalks
- Recreation Areas
- Water Features
- ACC Buildings
- Railroad



May 2026