

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
September 8, 2023**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Friday, September 8, 2023, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Board Chair Harold Reynolds called the meeting to order at 9:32 a.m. Present, in addition to Board Chair Reynolds, were Vice Chair Erin Hames; Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Sarah-Elizabeth Langford; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; T. Dallas Smith; and James K. Syfan, III. Regent Patrick C. Jones participated remotely. Regent C. Everett Kennedy, III was excused. Chancellor Sonny Perdue was also present.

INVOCATION AND PLEDGE

Mackenzie Manley, Student Government Association President at Dalton State College, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Mike Coverson, Chief of Police, gave the safety briefing.

APPROVAL OF MINUTES

Upon a proper motion and variously seconded, the Regents present voted unanimously to approve the minutes of the August 8, 2023, Board meeting.

**CAMPUS SPOTLIGHT – GEORGIA SOUTHWESTERN STATE UNIVERSITY –
“PRESIDENT JIMMY CARTER LEADERSHIP PROGRAM: CARTER PROGRAM
LEADS TO CHANGE AT GSW”**

President Neal Weaver of Georgia Southwestern State University (GSW) led the Campus Spotlight, “President Jimmy Carter Leadership Program: Carter Program Leads to Change at GSW.” Dr. Weaver began by presenting an overview of how GSW's leadership program has helped transformed the institution's campus culture. He expressed that before the institution had a formal leadership program, GSW had a long history of developing students who became leaders, people like President Jimmy Carter and his wife, First Lady Rosalyn Carter, the Director of the GBI Chris Hosey, former US Attorney General Griffin Bell, Women's Rights Activist Jaha Dukureh, and Major General Thomas Carden. Dr. Weaver said that leadership programs across USG are common and that he hoped to highlight not how unique GSW's leadership program is, but how beneficial it has been to the students involved and how essential it is in improving the campus culture. In support of his comments, he shared that since the start of the program in 2018, enrollment at GSW has increased more than 17%, the institution's one-year retention rate has increased from 61% to over 68%, and this year's enrollment is up over 10%. Dr. Weaver added that GSW has had the largest freshman class since 1968, which was the first year that the institution was allowed to offer four-year degrees. He also said that the total enrollment is the highest it has ever been in the history of the institution. Next, Dr. Weaver introduced the person that designed the institution's leadership program, Dr. Laura Boren, Executive Vice President for Student

Engagement and Success. Dr. Weaver explained that in her first year at GSW, Dr. Boren designed this program around President Carter’s lifelong example of service above self and that she also gained President Carter’s endorsement. Dr. Boren started her presentation by discussing how she will always remember meeting President Carter in his home in Plains, Georgia. She expressed how excited President Carter was about GSW’s proposal to model the program after his legacy of service and leadership and how humbled he seemed to have the program named in his honor. Dr. Boren continued by explaining the cohort model for the program, which is, the student must maintain a 3.0 grade point average, participate in service track and research track, work a two-year residency, join a minimum of two student organizations, attend at least ten student events each semester, and complete sixty community service hours each year. To add perspective to the program, two of GSW’s Carter Leadership students, Jordan Whitening and Matthew “Mo” Wilson, shared their experiences with the program. First, Jordan Whitening, Inaugural Cohort Program Graduate, shared that he was a part of the very first cohort program. He stated that campus involvement taught him the importance of resilience, perseverance, and the significance of leaving something better than you found it. Mr. Whitening is now a proud graduate of GSW leadership program, pursuing a master’s degree in journalism and mass communications with an emphasis in media at the University of Georgia. Next, Matthew “Mo” Wilson, a Junior at GSW, shared that he is a part of the fourth cohort leadership program. He stated that he is looking forward to getting real world experience through his first internship, a cohort requirement. However, Mr. Wilson said that he is most grateful to the program for showing him the value of serving others before himself. Mr. Whitening and Mr. Wilson are notable examples of how the “President Jimmy Carter Leadership Program: Carter Program Leads to Change at GSW” produces great leaders.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met as a committee of the whole at approximately 9:56 a.m. During its meeting led by Committee Chair Neil L. Pruitt, Jr., upon motions properly made and seconded, the Board members present unanimously approved the following approval items:

APPROVAL ITEMS

1. Upon a motion by Regent Tom Bradbury and seconded by Regent Jose R. Perez, the committee approved the Amended Fiscal Year 2024 Operating Budget Request.
2. Upon a motion by Vice Chair Erin Hames and seconded by Regent Samuel D. Holmes, the committee approved the Fiscal Year 2025 Operating and Capital Budget Request.

ADJOURNMENT

There being no further business to come before the Committee of the Whole, the meeting adjourned at approximately 10:11 a.m. on Friday, September 8, 2023.

RECESS

The Board recessed for track committee meetings.

USG CORE CURRICULUM UPDATE

Dr. Ashwani Monga, Executive Vice Chancellor and Chief Academic Officer, gave a presentation regarding the USG Core Curriculum Update. Dr. Monga discussed revisions to the core curriculum

which includes adding meaning / memorability instead of A-E check boxes, USG-wide academic / career relevance that faculty convey to students and employers, and helping students progress faster toward degrees. Implementation of Core IMPACT entails communication and training, institutional oversight and technological modifications. Dr. Monga plans to seek approval from the Board of Regents in October with a recommendation that the Board approve the request from Academic Affairs to amend Board Policy 3.3.1 Core Curriculum with full implementation by Fall 2024. Specifically, approval will be requested to make changes in the nomenclature of core curriculum areas, and the inclusion of system-wide learning outcomes and career-ready competencies.

ACADEMIC AFFAIRS METRICS DASHBOARD

Dr. Michael Rothlisberger, Assistant Vice Chancellor of Academic Strategy and Analytics, gave a presentation regarding the Academic Affairs METRICS Dashboard. Dr. Rothlisberger presented an overview of the operation and effectiveness METRICS Dashboard. METRICS Dashboard is an acronym for Major changes, Enrollment, Teaching, Returning, Intensity, Completion, and Strategies. Dr. Rothlisberger created the dashboard to track student success and support institutions. Additionally, with the METRIC Dashboard, Dr. Rothlisberger is working out ways to help the effectiveness of Strategic Plans that institutions implement to increase student progress.

CHANCELLOR'S REPORT

Chancellor Sonny Perdue gave his monthly report. He began by thanking the Board and our presidents, faculty, staff, and students for a great start to the fall semester. Then, Chancellor Perdue noted that students have started their classes with little interruption from Hurricane Idalia from the previous weeks and that most campuses were unaffected by any damage. He continued by saying Valdosta State University, however, had over 160 trees down on campus, with widespread power outages and structure issues and that many employees also experienced damage to their homes. Chancellor Perdue noted that damage to South Georgia's agriculture producers is significant. He continued by expressing gratitude to Governor Kemp and the State for their support and he gave a special thanks to USG institutions, including Abraham Baldwin Agricultural College and Albany State University, for sending crews to help Valdosta State University.

Chancellor Perdue continued his report by sharing that he had the good fortune to join Augusta University's President, Dr. Brooks Keel, and Wellstar CEO Candice Saunders in Augusta to announce the consummation of the AUHS / Wellstar partnership. He went on to discuss the positivity of this partnership, including the benefits of investing in expanded patient care for Georgians, the advancement of medical education, and the research and training opportunity for more physicians in a modern clinical environment. Chancellor Perdue also said that this partnership helps one of the nation's best public medical schools move medical education and research forward, while addressing physician and healthcare professional shortages in our local communities.

Chancellor Perdue went on to report that in Fiscal Year 2023 USG institutions awarded an all-time high of 75,228 degrees. He continued by saying that this is a one-percent increase over last year and it sets another record for USG. Chancellor Perdue continued by saying that since 2011 there has been a 37.1% increase in the number of degrees awarded annually by USG institutions. He followed up by saying that this success is due to hard work on the campuses to focus on helping students succeed and the new initiatives the Board has supported in recent years.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

There was no unfinished business to come before the Board.

NEW BUSINESS

Regent Cade Joiner gave an update on the 2023 USG Foundation Gala. He announced that “tonight is the night,” September 8, 2023, for the 19th annual Board of Regents Scholarships and Awards Gala. He thanked staff members and the committee for putting together this special event. Also, Regent Joiner announced that, so far, \$780,000 had been raised and that its fundraising goal is to get over \$800,000. He continued by saying that the amount raised includes ninety-six sponsors, thirty-one of which are new to USG, and twelve of which are back after a hiatus. He added that 575 RSVPs were received for this gala. Also, Regent Joiner continued by saying that the event is business casual and will be held at the Atlanta History Center.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Christopher McGraw announced that there were no timely petitions or communications for the Board to consider and that the next Board of Regents meeting will be held on October 3-4, 2023, at Abraham Baldwin Agricultural College.

EXECUTIVE SESSION

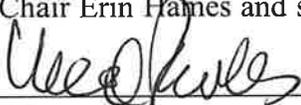
Board Chair Harold Reynolds called for an executive session at approximately 12:00 p.m. With motion properly made by Regent Samuel D. Holmes and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

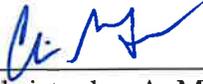
Following executive session, Board Chair Harold Reynolds reconvened the Board meeting in its regular session at approximately 12:51 p.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

There being no further business to come before the Board, and upon a motion properly made by Vice Chair Erin Hanes and seconded by Regent Doug Aldridge the meeting adjourned at 12:53 p.m.



Harold Reynolds
Chairman, Board of Regents
University System of Georgia



Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:20 a.m. on Friday, September 8, 2023, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chair Lowery Houston May called the meeting to order. Present, in addition to Committee Chair May, were Committee Vice Chair Samuel D. Holmes; Board Chair Harold Reynolds; Board Vice Chair Erin Hames; Regents Tom Bradbury; W. Allen Gudenrath; Bárbara Rivera Holmes; Cade Joiner; Sarah-Elizabeth Langford; and Jose R. Perez. Regent Patrick C. Jones participated remotely. Unless otherwise noted, the Regents present approved all items unanimously.

CONSENT ITEM

1. The Committee approved the establishment of the Kenneth D. Lewis Distinguished Chair in Interdisciplinary Health Studies at Georgia State University.
2. The Committee approved the establishment of the Carolyn Wynn Smalley Distinguished Chair in Biology and Environmental Sciences at Middle Georgia State University.
3. The Committee approved the establishment of the Carolyn Wynn Smalley Distinguished Chair in Georgian Studies at Middle Georgia State University.
4. The Committee approved the establishment of the Delta Air Lines Endowed Professorship of Aviation at Middle Georgia State University.
5. The Committee approved the establishment of the Castro Professorship at the University of Georgia.
6. The Committee approved the establishment of the UGA Foundation Professorship in Arts and Science at the University of Georgia.
7. The Committee approved named faculty positions at Augusta University, Georgia Institute of Technology, Georgia State University, and the University of Georgia.

INFORMATION ITEM

8. Vice Chancellor for Academic Affairs and Student Success Dr. Dana Nichols provided an update on the Regents Teaching Awards.

ADJOURNMENT

There being no further business to come before the committee, and upon motion properly made by Regent Tom Bradbury and seconded by Regent Patrick C. Jones, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:23 a.m.

**MINUTES OF THE
COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

The Committee on Intercollegiate Athletics of the Board of Regents of the University System of Georgia met at approximately 8:48 a.m. on Friday, September 8, 2023, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chair Cade Joiner called the meeting to order. Present, in addition to Committee Chair Joiner, were Board Chair Harold Reynolds; and Regents Samuel D. Holmes and Sarah-Elizabeth Langford. Committee Vice Chair C. Everett Kennedy, III was excused. Chancellor Sonny Perdue was also present.

APPROVAL ITEM

1. Upon a motion by Regent Samuel D. Holmes and seconded by Board Chair Harold Reynolds, the committee approved a request from the University of West Georgia to transition its athletic program to Division I FCS of the NCAA with membership in the Atlantic Sun Conference and the expansion of its athletics program offerings to include men's indoor and outdoor track and field, women's beach volleyball, and stunt.

ADJOURNMENT

There being no further business to come before the committee, and upon motion properly made by Regent Samuel D. Holmes and seconded by Board Chair Harold Reynolds, the Regents who were present voted unanimously to adjourn the meeting at approximately 9:09 a.m.

**MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met on Friday, September 8, 2023, at approximately 10:29 a.m., in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair James K. Syfan, III called the meeting to order. Present, in addition to Committee Chair Syfan, were Committee Vice Chair C. Thomas Hopkins, Jr.; Regents Doug Aldridge; Richard T. Evans; James M. Hull; Neil L Pruitt, Jr.; and T. Dallas Smith. Regent C. Everett Kennedy, III was excused. Chancellor Sonny Perdue was also present.

INFORMATION ITEM

1. Vice Chancellor for Internal Audit, Ethics and Compliance and Chief Audit Officer Jenna Wiese provided the committee an overview of the results of the GLBA Consulting Engagement.
2. Executive Director for Internal Audit Ted Beck provided an overview of the results of the Systemwide Title IX Audit.

ADJOURNMENT

There being no further business to come before the committee, and upon motion properly made by Regent T. Dallas Smith and seconded by Committee Vice Chair C. Thomas Hopkins, Jr., the Regents who were present voted unanimously to adjourn the meeting at approximately 10:41 a.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION & LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met on Friday, September 8, 2023, at approximately 10:23 a.m., in room 7007 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Sarah-Elizabeth Langford called the meeting to order. Present, in addition to Committee Chair Langford, were Committee Vice Chair Tom Bradbury; Board Chair Harold Reynolds; Board Vice Chair Erin Hames; Regents Lowery Houston May; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; Cade Joiner; and Jose R. Perez. Regent Patrick C. Jones participated remotely.

APPROVAL ITEMS

1. Upon a motion by Regent Bárbara Rivera Holmes and seconded by Committee Vice Chair Tom Bradbury, the committee approved the awarding of an honorary degree by the Georgia Institute of Technology to Charles H. "Chuck" Robbins.
2. Upon a motion by Regent Jose Perez and seconded by Regent Samuel D. Holmes, the committee approved the awarding of an honorary degree by the Georgia Institute of Technology to Christopher W. "Chris" Klaus.

EXECUTIVE SESSION AND DISCUSSION ITEMS

Committee Chair Sarah-Elizabeth Langford called for an executive session at approximately 10:27 a.m. to discuss personnel matters and student records. With the motion properly made by Regent Lowery Houston May and seconded by Regent Patrick C. Jones, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

Upon a motion properly made by Regent Cade Joiner and seconded by Regent Bárbara Rivera Holmes the Executive Session was adjourned at approximately 10:33 a.m. No actions were taken in the Executive Session.

ADJOURNMENT

There being no further business to come before the committee, and upon motion properly made by Regent Cade Joiner and seconded by Regent Lowery Houston May, the Regents who were present voted unanimously to adjourn the meeting at approximately 10:35 a.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met on Friday, September 8, 2023, at approximately 10:18 a.m., in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair T. Dallas Smith called the meeting to order. Present, in addition to Committee Chair Smith, were Regents Doug Aldridge; Richard T. Evans; C. Thomas Hopkins, Jr.; James M. Hull; Neil L. Pruitt, Jr.; and James K. Syfan, III. Committee Vice Chair C. Everett Kennedy, III was excused. Chancellor Sonny Perdue was also present. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. The Committee received a written report of real estate actions taken between April 1, 2023, and July 31, 2023, within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities.

CONSENT ITEMS

2. The Committee approved the ranking of the program management firms and the design professional firms for project number J-405, Billy C. Black Building Renovation, for Albany State University. The ranked program management firms were:

- 1) AJB Construction Group, Inc. (McDonough)
- 2) Marx | Okubo Associates, Inc. (Atlanta)
- 3) Higdon + Herring (Atlanta)
- 4) IMPACT Development Management (Atlanta)

The ranked design professional firms were:

- 1) PRAXIS3, LLC (Atlanta)
- 2) McMillan Pazdan Smith Architecture (Atlanta)
- 3) HLGstudio, LLC (Atlanta)

3. The Committee approved the ranking of the program management firms and the design professional firms for project number J-410, Synovus Commerce and Technology Building Envelope Renewal, for Columbus State University. The ranked program management firms were:

- 1) Marx | Okubo Associates, Inc. (Atlanta)
- 2) Higdon + Herring (Atlanta)
- 3) IMPACT Development Management (Atlanta)

The ranked design professional firms were:

- 1) Walker Architects, Inc. (Atlanta)

- 2) 2WR Architects, Inc. (Columbus)
 - 3) Raymond Engineering-Georgia, Inc. (Conyers)
4. The Committee approved the ranking of the design professional firms for Project No. J-403, Military Leadership Center Expansion, for the University of North Georgia. The ranked design professional firms were:
- 1) LS3P Associates, Ltd. (Atlanta)
 - 2) Corgan Associates, Inc. (Atlanta)
 - 3) LDDBlueline, Inc. (Marietta)
 - 4) Sizemore Group, LLC (Atlanta)
5. The Committee approved the ranking of the design professional firms for project number J-406, Nursing and Health Science Addition, for the College of Coastal Georgia. The ranked design professional firms were:
- 1) Cogdell & Mendrala Architects, P.C. (Savannah) w/ McMillan Pazdan Smith Architecture (Atlanta)
 - 2) JMA Architecture, Inc. (Perry)
 - 3) CPL Architects, Engineers, Landscape Architect and Surveyor, D.P.C (P.C.) (Woodstock)
 - 4) Goodwyn Mills Cawood, LLC (Atlanta)
6. The Committee approved the ranking of the design professional firms for project number J-407, Herty Hall Renovation, for Georgia College & State University. The ranked design professional firms were:
- 1) Page Southerland Page, Inc. (Atlanta)
 - 2) JMA Architecture, Inc. (Perry)
 - 3) Cogdell Mendrala Architects, P.C. (Savannah)
 - 4) McMillan Pazdan Smith Architecture (Atlanta)
7. The Committee approved the ranking of the design professional firms for project number J-408, Eastman Campus Expansion, for Middle Georgia State University. The ranked design professional firms were:
- 1) Pond & Company (Peachtree Corners)
 - 2) Corgan Associates, Inc. (Atlanta)
 - 3) CROFT & Associates, Inc. (Kennesaw)
8. The Committee approved the ranking of the design professional firms for project number J-409, Pafford Building Renovation, for the University of West Georgia. The ranked design professional firms were:
- 1) CROFT & Associates, Inc. (Kennesaw)
 - 2) Houser Walker Architecture, LLC (Atlanta)
 - 3) PRAXIS3, LLC (Atlanta)

9. The Committee approved the ranking of the design-build firms for project number BR-10-2401, West Campus Parking Deck II, for the University of Georgia. The ranked design-build firms were:
 - 1) McCarthy Building Companies, Inc. (Atlanta) w/ Walker Consultants (Atlanta)
 - 2) J.E. Dunn Construction Company (Atlanta) w/ PRAXIS3, LLC (Atlanta)
 - 3) New South Construction Company (Atlanta) w/ Collins Cooper Carusi Architects, Inc. (Atlanta)
10. The Committee approved the naming of Alonzo and Alma Jones Student Center at Fort Valley State University.
11. The Committee approved the naming of the expansion of the Military Leadership Center to be constructed on the University of North Georgia's Dahlonega campus as Wynne-Mathews Military Science Center.

APPROVAL ITEMS

12. The Committee authorized three laboratory renovation projects numbered BR-30-2401, BR-30-2402, and BR-30-2403, for the Georgia Institute of Technology. The motion was made by Regent Richard "Tim" Evans, Sr., and seconded by Regent C. Thomas Hopkins, Jr.
13. The Committee authorized project number BR-10-2402, Pet Health Center Expansion, for the University of Georgia. The motion was made by Regent C. Thomas Hopkins, Jr., and seconded by Regent Doug Aldridge.
14. The Committee authorized project number BR-90-2401, Stillwell Baseball Stadium Renovation, for Kennesaw State University. The motion was made by Regent Neil L. Pruitt, Jr., and seconded by Regent Doug Aldridge.
15. The Committee authorized project number PPV-90-2401, The Summit II New Student Residence Hall, for Kennesaw State University. The motion was made by Regent James M. Hull and seconded by Regent Richard "Tim" Evans, Sr.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 10:29 a.m. following a motion from Regent C. Thomas Hopkins, Jr., and a second from Regent Doug Aldridge.